



Public Policy Center

UMass Dartmouth

The 495/MetroWest Partnership

The 495/MetroWest Partnership, through a unique public-private collaboration with businesses, municipalities, and other stakeholders, is the regional leader for creating an environment that prepares for and cultivates sustainable growth. We accomplish this by coordinating, educating, and advocating for solutions to regional constraints and limited natural resources. This work is being completed on behalf of the Suburban Edge Commission, as established in Section 30 of Chapter 119 of the Acts of 2015.

Public Policy Center

UMass Dartmouth

The PPC's primary goal is to inform public policy discussions by providing policy makers with university quality research, technical assistance, and analytical services designed to help make our state, region, and communities better places to live, work, and do business. We do this by leveraging the substantial skills of our students and faculty partners, and enhancing the connections between the University and the communities it serves.

The mission of the Public Policy Center (PPC) at UMass Dartmouth is to:

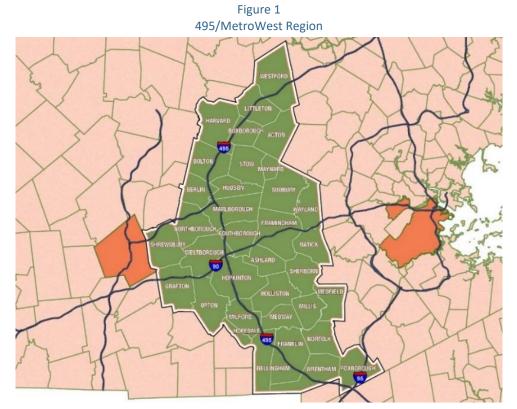
- Inform evidence-based policy making.
- Improve public understanding of critical policy issues.
- Provide educational and research opportunities to our faculty and students.
- Connect the resources of the University of Massachusetts to the communities we serve.

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Executive Summary

The 495/MetroWest Partnership, through a unique public-private collaboration with businesses, municipalities, and other stakeholders, is the regional leader for creating an environment that prepares for and cultivates sustainable growth. The organization accomplishes this by coordinating, educating, and advocating for solutions to regional constraints. The region represented by the Partnership is compised of 35 communities in the Middlesex, Norfolk, and Worcester counties of Massachusetts that stretch along Interstate-495 from Route 2 in the north to Route 1 in the south (see Figure 1). These communities grapple with similar challenges and opportunities related to infrastructure, transportation, housing, water resources, and wastewater, among other issues.



Source: 495/MetroWest Partnership

Since 2017, the Public Policy Center (PPC) at UMass Dartmouth provided research and analytical support to the 495/MetroWest Partnership to study the development challenges experienced by the region. The challenges identified by the Partnership include transportation, water, telecommunications, and energy infrastructure; transit services; residential development; reuse of former industrial facilities and historic mills; brownfields reclamation; and downtown redevelopment. The PPC has provided data, research, and analysis to give additional context and to identify actionable insights for the Partnership, with particular emphasis on the priorities of the state's economic development strategy, *Opportunities for All: The Baker-Polito Strategy and Plan for Making Massachusetts Great Everywhere.* The approach was designed to build upon the substantial work that had already been conducted, to close known gaps in strategically valuable information, and to provide research on an ad-hoc basis throughout the project as strategically important questions arose and the needs of the Partnership evolved.

Informed by these meetings and analyses, the PPC prepared a comprehensive regional, demographic, economic, and workforce analysis in 2017, followed by a second analysis in 2018. These reports included a profile of the social

and demographic characteristics of the region and a strategic analysis of the region's economic base including the identification of leading and emerging industry clusters, employment and unemployment levels, industry and occupational growth projections, and an analysis of current housing conditions. The profile that follows updates this data and demontsrates that the region continues to face many of the same issues that were salient in 2017. Highlights of the profile include:

Sociodemographic

- The 495/MetroWest region's population increased by 44.4 percent from 1970 to 2018, compared to 20.1 percent statewide. The region's population growth continued to outpace the state's from 2010 to 2018, increasing by 5.7 percent in comparison to 4.3 percent for the state.
- The region's residents are more educated than the state, with 56.8 percent having a Bachelor's Degree or higher, compared to 42.9 percent statewide. Notably, Massachusetts has one of the highest educational attainment levels in the nation, thus the MetroWest region is likely one of the more highly educated regions in the country.
- Overall, the households and residents of the 495/MetroWest region are wealthier in comparison to
 households and residents statewide. Each community in the 495/MetroWest region has a higher median
 household income than Massachusetts as a whole. In addition, the region's per capita income is 123 percent
 of the state per capita income. Consequently, the region overall has much lower poverty rates in
 comparison to the state.
- The naturalized citizen share of the regional population nearly doubled from 2000 to 2018 (4.1% to 8.1%), and during the same period, the region experienced a small increase in the percentage of noncitizens from (1.8%), compared to an increase of 0.9 percent statewide.

Jobs and Wages

- The region's unemployment rate has been consistently lower than that of the statewide rate since 1990.
- An average of 370,210 jobs were located within the 495/MetroWest region in 2019, an increase of 5.1 percent from 2001. This compares to a job increase of 10.1 percent statewide over this period. This is parity due to the significant number of bedroom communities in the region whose residents commute daily to the Greater Boston area for work, as opposed to the region being the home to larger urban job centers.
- In 2019, residents in the region earned an average annual wage that was 107 percent of the Massachusetts average annual wage (\$75,170 and \$70,564, respectively). Year-to-year changes in the region's average annual wage are in step with statewide trends from 2001 to 2019, although consistently higher.

Industry and Occupations

- In terms of the region's largest industries, Computer Systems Design accounts for the largest number of jobs (21,031 jobs, 5.7% of all jobs), followed by Restaurants & Eating Places (20,733 jobs, 5.6% of all jobs) and Education & Hospitals (19,507 jobs, 5.3% of all jobs).
- Business Services is the region's largest industry cluster, having a combined total of 52,792 jobs. Business Services is also the fastest growing cluster in terms of the number of jobs added, although the Education & Knowledge Creation cluster is growing the most quickly on a percentage basis.

- The region specializes in IT & Analytics. In fact, the region is over five times more specialized than the nation. The region also highly specialized in Business Services, a cluster that has experienced a 28.4 percent increase in employment since 2010.
- Office & Administrative Support (45,696 jobs) and Sales (38,906 jobs) are the largest occupation groups. Several top occupations are also related to education and tech-driven industries, such as Computer & Mathematical occupations (22,617 jobs) and Education, Training & Library occupations (22,735 jobs).

Commuting

- On a daily basis, a large volume of workers commute into and out of the region for work, which greatly contributes to traffic congestion.
- The region is a net labor importer that is, more workers commute into the region than commute out of the region; 207,941 workers who work in the region commute from outside the region, while 190,336 resides of the region commute to jobs elsewhere.
- While 122,676 workers both live and work in the region, these workers also contribute to the region's road congestion due to the large geographic area that comprises MetroWest.
- While the region's workers are more likely to commute out of the region to work than to work in the region, this effect is stronger for higher earners. Workers who commute into the region are more likely to be low wage workers.

Housing

- The majority of the region's housing units are in single-unit buildings (72.9%). The region's housing stock is newer than that of the state, with 40.0 percent of housing units developed between 1980 and 2018, compared to 28.2 percent statewide. The vast majority of the region's housing units are owner-occupied; 74.8 percent versus 62.3 percent statewide.
- Building permit estimates show that 15,768 new permits were approved between 2005 and 2018, for a total of 25,642 new units (a single building permit can include multiple units).
- Nearly one-quarter (23.8%) of owners and 45.0 percent of renters in the region are cost-burdened. This compares to 27.5 percent of owners and 50.0 percent of renters who are housing cost-burdened statewide.

Trends in Property Values

- The total assessed value of land in the 495/MetroWest region was \$114.4 billion in FY 2020, which is an increase from \$95.6 billion from the 2008-2009 recession (not inflation adjusted).
- Residential parcels accounted for 83.0 percent of all assessed values in the region.
- Assessed values for residential and commercial properties have been increasing in lockstep since 2014, although residential values have been increasing at a slightly higher rate. Assessed values for industrial parcels have been lagging.

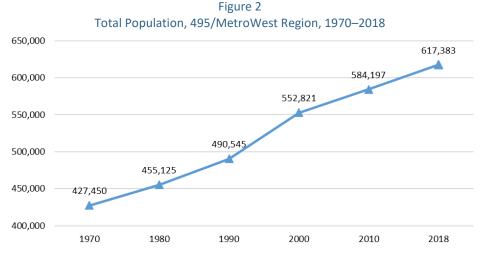
1 SOCIO-DEMOGRAPHIC INDICATORS

Highlights

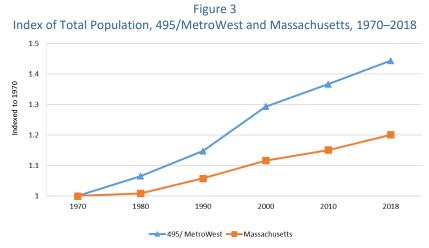
- The 495/MetroWest region's population increased by 44.4 percent from 1970 to 2018, compared to 20.1 percent statewide. The region's population growth continued to outpace the state's from 2010 to 2018, increasing by 5.7 percent in comparison to 4.3 percent for the state.
- The majority of the region's population identifies as white (82.8%), although this share decreased by 8.8 percentage points between 2000 and 2018. During the same period, the share of individuals who identify as Asian more than doubled, from 3.5 percent to 8.9 percent.
- Adults in the 459/MetroWest region are more educated than the state as a whole, with 56.8 percent having a Bachelor's Degree or higher, compared to 42.9 percent statewide. Notably, Massachusetts has one of the highest educational attainment levels in the nation, thus the MetroWest region is likely one of the more highly educated regions in the country.
- The vast majority of residents (92.1%) living in the region are U.S. citizens, with 84.1 percent being native citizens and 8.1 percent being naturalized citizens.

1.1 POPULATION

The 495/MetroWest region's population grew by 44.4 percent from 1970 to 2018, or an additional 189,933 residents (see Figure 2). This compares to a change in population of 20.1 percent statewide. The population growth rate of the 495/MetroWest region has continually outpaced that of the Commonwealth since 1970 (see Figure 3).



Source: U.S. Census Bureau (1970-2000 decennial Census, 2014-2018 ACS 5-year estimates)



Source: U.S. Census Bureau (1970-2000 decennial Census, 2014-2018 ACS 5-year estimates)

The communities experiencing the largest absolute population growth from 1970 to 2018 are Shrewsbury (+17,841), Franklin (+15,192), and Westford (+13,826).1 Each of the region's communities added residents from 2010 to 2018, with Framingham (+3,331), Natick (+3,077), and Hopkinton (+2,253) experiencing the largest increase in the number of residents over this period (see Figure 4). In terms of percentage growth, Boxborough (+16.0%), Hopkinton (+15.1%), and Littleton (+11.3%) underwent the largest percent change in population from 2010 to 2018, and Boxborough also experienced the largest percent change in population from 1970 to 2018 (+299.3%) (see Figure 5).²

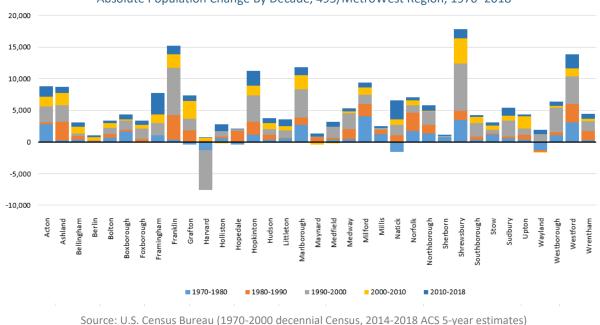


Figure 4 Absolute Population Change By Decade, 495/MetroWest Region, 1970–2018

¹ The decline in the population of the town of Harvard from 1990 to 2000 is attributable to the closure of Fort Devens in 1996, which was converted primarily to commercial use.

² Note that summing the percentage change for each decade does not equal the percentage change from 1970 to 2018.

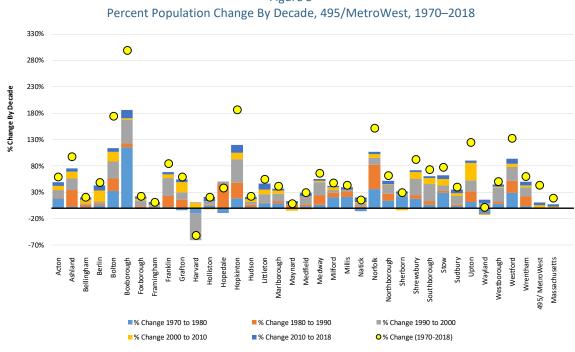
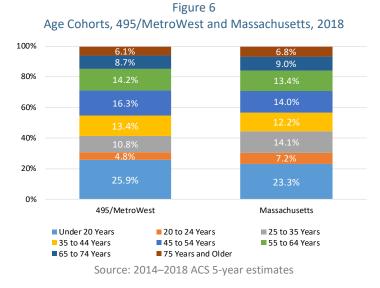


Figure 5

Source: U.S. Census Bureau (1970-2000 decennial Census, 2014-2018 ACS 5-year estimates)

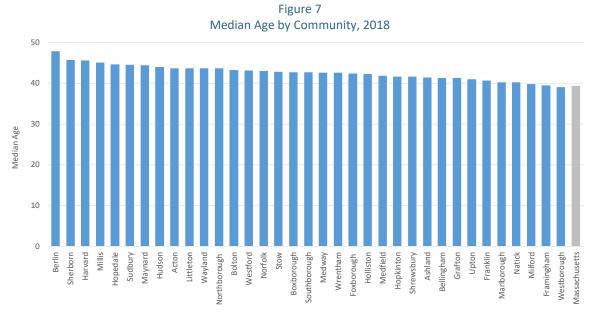
1.2 AGE COHORTS

In terms of age cohorts, the region's population is similar to the the state as a whole (see Figure 6). Massachusetts and the 495/MetroWest region had similar shares of individuals of "prime working age"-those who are between 25 and 54 years old (Massachusetts: 40.3%, 495/MetroWest: 40.5%).³ Median age is higher in all 35 of the region's communities in comparison to the state (see Figure 7).



³ Defined by the Organization of Economic and Cooperational Development (OECD) as individuals in their "prime working lives."

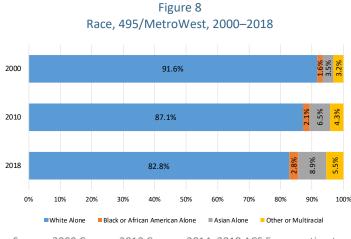
A Demographic & Economic Profile of the 495/MetroWest Region, 2020



Source: 2014–2018 ACS 5-year estimates

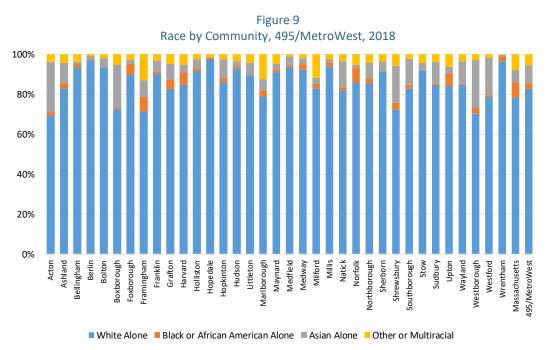
1.3 RACE / ETHNICITY

The region is historically home to a high portion of residents who identify as White alone. Nonetheless, this figure declined by over 8 percentage points from 2000 to 2018 (91.6% to 82.8%), while the percentage of those who identify with other races increased, albeit modestly (see Figure 8). Asian alone is the most significant minority portion of the population in the region (8.9%).⁴ Acton, Westborough, Shrewsbury, and Boxborough are the most diverse communities in the region, with considerably larger portions of Asian residents in comparison to the state average (see Figure 9). Framingham is also comparatively diverse, with a higher percentage of residents identifying as other or multiracial.



Source: 2000 Census, 2010 Census, 2014–2018 ACS 5-year estimates

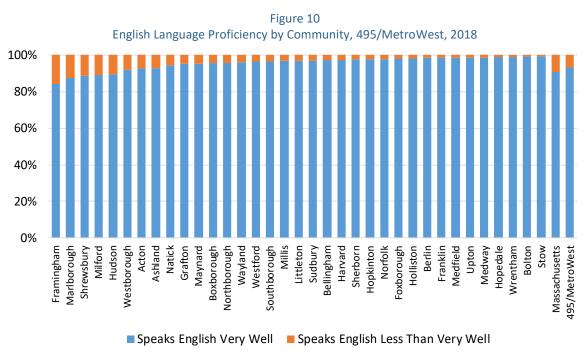
⁴ Asian Indians account for just over half (50.1%) of the total Asian population in the region, followed by Chinese (31.1%), Other Asian (6.6%), Korean (4.6%), Vietnamese (3.4%), Filipino (2.5%), and Japanese (1.6%).



Source: 2014–2018 ACS 5-year estimates

1.4 ENGLISH LANGUAGE PROFICIENCY

The region's residents as a whole are very proficient English speakers, with 93.3 percent of residents age five and older speaking English "very well." This compares to 90.9 percent of residents statewide who speak English "very well." Only five MetroWest communities have smaller portions of English proficient residents compared to Massachusetts as a whole, although English speaking ability is still very high in these communities (see Figure 10).



Source: 2014–2018 ACS 5-year estimates. Residents 5-years of age and older. Sorted by percent proficient.

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1.5 NATIVITY AND CITIZENSHIP

The majority of residents in the region are native-born (84.1%), which is slightly higher than the statewide average of 83.5 percent.⁵ From 2000 to 2018, the naturalized citizen share of the regional population nearly doubled (4.1% to 8.1%), and during the same period, the region experienced a small increase in the percentage of noncitizens from (1.8%), compared to an increase of 0.9 percent statewide. Overall, the region has about the same percentage of noncitizens as Massachusetts as a whole (7.9% and 7.8%, respectively) (see Table 1).

Nativity/Citizenship, 495/MetroWest and Massachusetts, 2000–2018										
		495/MetroW	/est		Massachuse	etts				
			% Change							
	2000	2018	(2000-2018)	2000	2018	(2000-2018)				
Native	89.8%	84.1%	6.3%	87.8%	83.5%	2.2%				
Naturalized U.S. Citizer	4.1%	8.1%	121.1%	5.3%	8.7%	76.7%				
Not a U.S. Citizer	6.1%	7.9%	46.9%	6.9%	7.8%	22.5%				

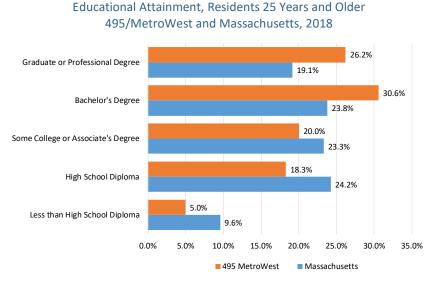
Table 1

Source: 2014–2018 ACS 5-year estimates

1.6 EDUCATIONAL ATTAINMENT

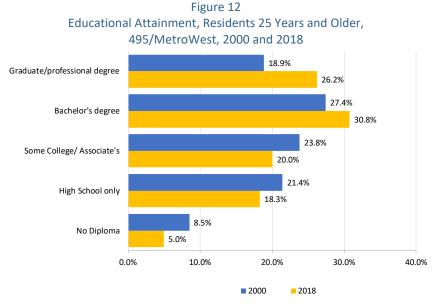
The 495/MetroWest population is more educated than the state's population as a whole. For example, 56.8 percent of the region's residents have a Bachelor's Degree or higher, which compares to 42.9 percent of residents statewide (see Figure 11). Overall, educational attainment levels have risen since 2000, with the percentage of residents age 25 and older with a Bachelor's Degree or higher increasing by 10.7 percentage points from 2000 to 2018. Conversely, the percentage of residents who have not earned a high school diploma decreased by 4.6 percentage points over this period (see Figure 12).

Figure 11



Source: 2014–2018 ACS 5-year estimates

⁵ These figures do not include foreign workers with visas.



Source: 2000 Census, 2014–2018 ACS 5-year estimates

Educational attainment varies from community to community, with the towns of Sherborn (49.9%), Wayland (46.5%), Acton (44.3%), Sudbury (42.9%), and Boxborough (40.3%) having the largest share of residents with graduate or professional degrees. In comparison, 19.1 percent of Massachusetts residents have achieved this level of education (see Figure 13).

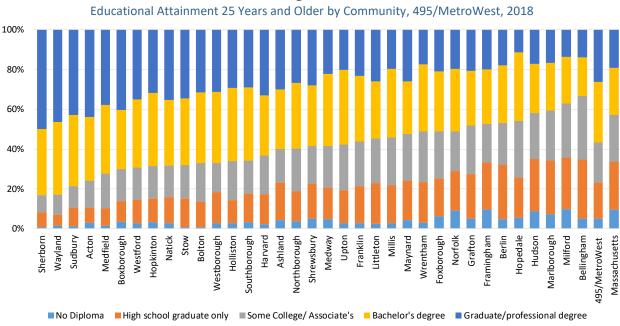


Figure 13

Source: 2014–2018 ACS 5-year estimates. Sorted by percent with bachelor's degree and higher.

2 INCOME & POVERTY

Highlights

- Overall, households and residents in the 495/MetroWest region are wealthier in comparison to households and residents statewide. Each community in the 495/MetroWest region has a higher median household income than Massachusetts as a whole.
- In addition, the region's households as a whole had a per capita income that was 123 percent of the state per capita income. Consequently, the region overall has much lower poverty rates in comparison to the state.

2.1 MEDIAN HOUSEHOLD INCOME

Every community in the 495/MetroWest region has a higher median household income than Massachusetts. Sherborn had the highest median household income in 2018 (\$180,769), followed by Sudbury (\$176,570) and Wayland (\$174,330) (see Figure 14). Framingham (\$79,136), Marlborough (\$79,228), and Milford (\$82,129) had the lowest median household incomes.⁶

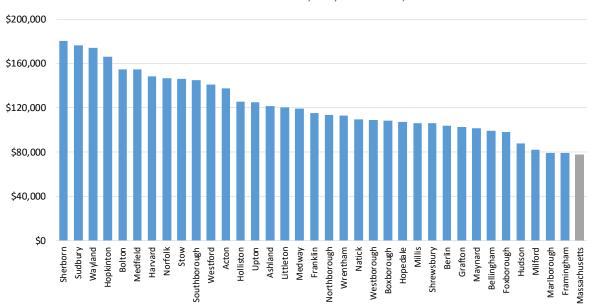


Figure 14 Median Household Income, 495/MetroWest, 2018

Source: 2014–2018 ACS 5-Year estimates. Sorted by median income level.

⁶ Median household income for the region cannot be calculated.

Massachusetts

2.2 PER CAPITA INCOME

The inflation-adjusted per capita income for the 495/MetroWest region increased 10.0 percent from 2000 to 2018, while it increased by 13.1 percent statewide.⁷ Nonetheless, the region's per capita income has been higher than the state as a whole since 2000, and was 123 percent of Massachusetts' per capita income in 2018 (see Table 2).

	Table 2									
Inflation-Adjusted Per Capita Income,										
495/MetroWe	st and Massa	chusetts, 200	0–2018							
			% Change							
	2000	2018	('00-'18)							
495/Metrowest	\$46.814	\$51.484	10.0%							

Source: 2000 Census, 2014–2018 ACS 5-year estimates

\$36,942

\$41,794

13.1%

While per capita income varies among the region's individual communities, all the region's communities other than Milford, Framingham, Marlborough, and Hudson have per capita incomes greater than the statewide average (see Figure 15).

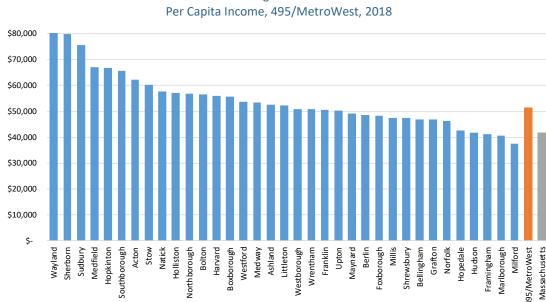


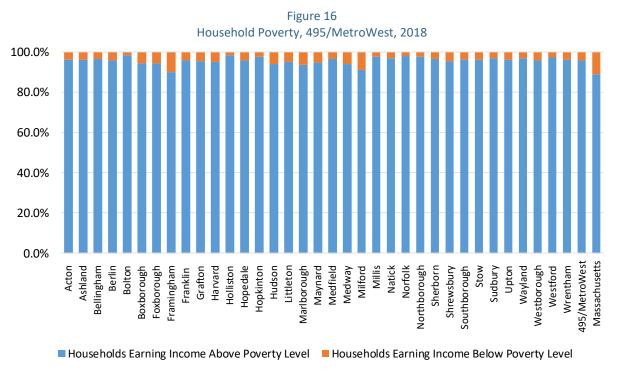
Figure 15

Source: 2014–2018 ACS 5-year estimates. Sorted by income level.

⁷ All per capita income values were adjusted for inflation to 2015.

2.3 HOUSEHOLD POVERTY

Only about 4 percent (4.1%) of 495/MetroWest region households earned incomes below the poverty level in 2018, compared to 10.8 percent of households statewide (see Figure 16).



Source: 2014–2018 ACS 5-year estimates

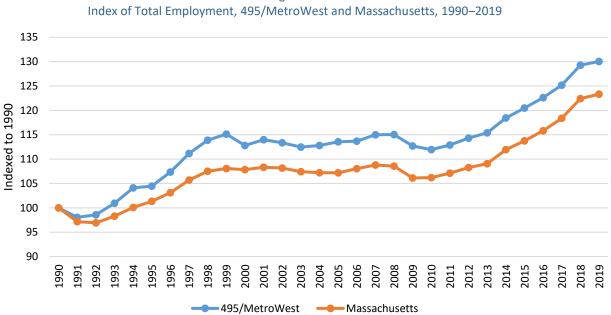
EMPLOYMENT AND UNEMPLOYMENT⁸ 3

Highlights

- The employment patterns among the region's residents closely mirrored the state between 1990 and 2019, • although the number of 495/MetroWest residents employed grew at a faster pace in the first 10 years.
- The region's unemployment rate has been consistently lower than that of the state as a whole since 1990. .

TOTAL EMPLOYMENT 3.1

Total employment patterns in the region closely mirrored the state between 1990 and 2019, although the region's employment level grew at a faster pace in the first 10 years (see Figure 17).



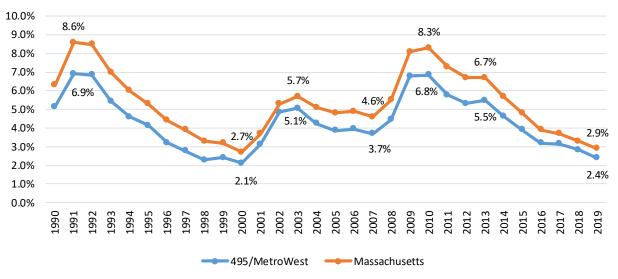


Source: Massachusetts Executive Office of Labor & Workforce Development LAUS data (Not Seasonally Adjusted), 1990–2019 (Indexed to 1990)

⁸ This data measures the number of the region's residents who are employed, regardless of the location of their job(s).

3.2 UNEMPLOYMENT

The region's unemployment rate has been consistently lower than that of the state since 1990 (see Figure 18). The latest yearly unemployment rate for the region was 2.4 percent (2019), which compares to a statewide unemployment rate of 2.9 percent.





Source: Massachusetts Executive Office of Labor & Workforce Development LAUS data (Not Seasonally Adjusted), 1990–2019

JOBS AND WAGES⁹ 4

Highlights

- An average of 370,210 jobs were located within the 495/MetroWest region in 2019, an increase of 5.1 percent from 2001. This compares to a job increase of 10.1 percent statewide over this period.
- In 2019, workers in the region earned an average annual wage that was 107 percent of the state annual • average wage (\$75,170 and \$70,564, respectively). Year-to-year changes in the region's average annual wage were in step with statewide trends since 2001, although consistently higher.

4.1 JOBS AND WAGES

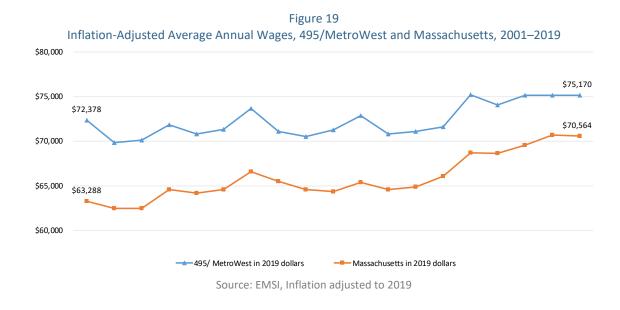
There were an average of 370,210 jobs located within the 495/MetroWest region in 2019, an increase of 5.1 percent from 2001 (+18,130 jobs). This compares to a 10.1 percent job increase statewide over this period (+371,099 jobs) (see Table 3).

Table 3

Change in Jobs, 495/MetroWest and Massachusetts, 2001–2019										
			% Change							
	2001	2019	('01–'19)							
495/MetroWest	352,080	370,210	5.1%							
Massachusetts	3,631,722	3,999,963	10.1%							
Source: EMSL 2001–2019										

urce: EMSI, 2001–2019

Workers in the 495/MetroWest region earned an average annual wage in 2019 that was 107 percent of the state annual average wage (\$75,170 and \$70,564, respectively). Year-to-year changes in the region's inflation-adjusted average annual wage were in step with statewide trends since 2001, although consistently higher (see Figure 19).



⁹ Data in this section refers to jobs located within the 495 MetroWest region, as opposed to the previous section that measures the number of the region's residents who are employed, regardless of where their job(s) is located.

5 INDUSTRY AND OCCUPATIONAL PROFILE

Highlights

- In terms of the region's largest industries, Computer Systems Design accounts for the largest number of jobs (21,031 jobs, 5.7% of all jobs), followed by Restaurants & Eating Places (20,733 jobs, 5.6% of all jobs) and Education and Hospitals (19,507 jobs, 5.3% of all jobs).
- Annual average wages in the top industries vary considerably, with many of the smaller industries paying the highest wages.
- Business Services is the region's largest industry cluster, having a combined total of 52,792 jobs. Business Services is also the fastest growing cluster in terms of the number of jobs added, although the Education & Knowledge Creation cluster is growing the most quickly on a percentage basis.
- The region specializes in the IT & Analytics Cluster; with a location quotient (LQ) of 5.3, the region is over five times more specialized than the nation. The region also has a considerably high LQ in Business Services (4.8), a cluster that has experienced a 28.4 percent increase in employment since 2010.
- Office & Administrative Support (45,696 jobs) and Sales occupations (38,906 jobs) are the largest
 occupation groups. Several top occupations are also related to knowledge creation and tech-driven
 industries, such as Computer & Mathematical occupations (22,617 jobs) and Education, Training & Library
 occupations (22,735 jobs).

5.1 LARGEST INDUSTRIES¹⁰

Figure 20 displays the 495/MetroWest region's 10 largest industries in 2019 in terms of employment (based on fourdigit NAICS sectors). Computer Systems Design accounted for the largest number of jobs (21,031), followed by Restaurants & Eating Places (20,733) and Education and Hospitals (Local Government) (19,507). Annual average earnings per worker vary considerably among the region's top industries.



Figure 20 Largest Industries, 495/MetroWest, 2019

¹⁰ Please see Appendix A for industry descriptions.

5.2 HIGH GROWTH INDUSTRIES

Table 4 displays the region's ten fastest growing industries as defined by the absolute increase in jobs between 2010 and 2019. The region's fastest growing industry is Management of Companies and Enterprises, which grew by 4,905 jobs.¹¹ Computer Systems Design & Related Services also added a sizeable number of jobs over this period.

2010 Jobs	2019 Jobs	Change in Jobs (2010- 2019)	% Change in Jobs (2010- 2019)	Average Annual Wage						
12,670	17,575	4,905	38.7%	\$142,201						
16,320	21,031	4,711	28.9%	\$151,877						
3,053	6,856	3,803	124.6%	\$28,300						
16,998	20,733	3,736	22.0%	\$22,900						
4,021	6,323	2,302	57.3%	\$169,489						
3,595	5,250	1,656	46.1%	\$76,679						
5,233	6,856	1,622	31.0%	\$112,327						
4,058	5,550	1,492	36.8%	\$22,113						
18,048	19,507	1,459	8.1%	\$60,203						
175	1,555	1,380	789.2%	\$93,521						
	2010 Jobs 12,670 16,320 3,053 16,998 4,021 3,595 5,233 4,058 18,048	2010 Jobs 2019 Jobs 12,670 17,575 16,320 21,031 3,053 6,856 16,998 20,733 4,021 6,323 3,595 5,250 5,233 6,856 4,058 5,550 18,048 19,507	Change in Jobs (2010- 2010 Jobs Change in Jobs (2010- 2019) 12,670 17,575 4,905 16,320 21,031 4,711 3,053 6,856 3,803 16,998 20,733 3,736 4,021 6,323 2,302 3,595 5,250 1,656 5,233 6,856 1,622 4,058 5,550 1,492 18,048 19,507 1,459	Change in Jobs (2010- 2010 Jobs % Change in Jobs (2010- 2019) 12,670 17,575 4,905 38.7% 16,320 21,031 4,711 28.9% 3,053 6,856 3,803 124.6% 16,998 20,733 3,736 22.0% 4,021 6,323 2,302 57.3% 3,595 5,250 1,656 46.1% 5,233 6,856 1,622 31.0% 4,058 5,550 1,492 36.8% 18,048 19,507 1,459 8.1%						

Table 4 Ten Fastest Growing Industries, 495/MetroWest, 2010–2019

Source: EMSI Highest Ranked Industries - Fastest Growing Industries, 2010-2019. Sorted by absolute change in jobs.

5.3 INDUSTRY CLUSTER ANALYSIS

Industry clusters differ from individual industries in that they consist of groups of related industries in a defined geographic area that share common markets or are interrelated in some way. Figure 21 highlights the largest industry clusters within the 495/MetroWest region in terms of the number of workers they employ, while Table 5 displays the 10 fastest growing industry clusters in the region from 2010–2019.¹²

Business Services is the region's largest industry cluster, having a combined total of 52,792 jobs. This cluster includes industries pertaining to business management, business support services, corporate headquarters, computer services, employment placement services, engineering services, architectural and drafting services, and ground passenger transportation services.¹³ Business Services is also the fastest growing cluster in terms of the number of jobs added, although the Education & Knowledge Creation cluster is growing the most quickly on a percentage basis.

¹¹ Corporate headquarters located in the 495/MetroWest region, such as BJ's Wholesale Club or TJX Companies, are represented in the this industry. The Management of Companies and Enterprises sector comprises (1) establishments that hold the securities of (or other equity interests in) companies and enterprises for the purpose of owning a controlling interest or influencing management decisions or (2) establishments (except government establishments) that administer, oversee, and manage establishments of the company or enterprise and that normally undertake the strategic or organizational planning and decision making role of the company or enterprise.

¹² The clusters analyzed in this section were based on the Michael Porter cluster methodology. See http://clustermapping.us/ content/cluster-mapping-methodology.

¹³ See Appendix B for more information on Industry Clusters.



Figure 21

Source: EMSI- Industry Group Comparison- Jobs and Earnings Comparison, 2019.14

Luduster Cluster	2040 Laba	2010 Laba	Change in Jobs	% Change in Jobs
Industry Cluster	2010 Jobs	2019 Jobs	(2010-2019)	(2010-2019)
Business Services	41,120	52,792	11,672	28.4%
Education and Knowledge Creation	6,079	8,773	2,694	44.3%
Hospitality and Tourism	4,168	5,172	1,003	24.1%
Marketing, Design, and Publishing	3,126	3,778	652	20.9%
Food Processing and Manufacturing	1,614	2,218	604	37.4%
Medical Devices	1,035	1,576	541	52.2%
Performing Arts	2,481	2,708	227	9.1%
Electric Power Generation and Trans.	648	778	130	20.1%
Financial Services	3,265	3,382	117	3.6%
Biopharmaceuticals	3,116	3,219	104	3.3%

Table 5 Ten Fastest Growing Industry Clusters in 495/MetroWest, 2010–2019

Source: EMSI-Industry Group Comparison-Fastest Growing Industries, 2010–2019. Sorted by absolute change in jobs.

Earnings per Worker

¹⁴ Data for annual average wage, which was presented in the previous setion, is not available for the cluster analysis. Average annual earnings include wages and benefits such as employer pension and health insurance contributions.

5.4 INDUSTRY CLUSTERS BY LOCATION QUOTIENT

Location quotient (LQ) is a method that quantifies how concentrated a particular industry is in a region compared to the nation. Industries that have both a high LQ and relatively high total job numbers typically form a region's economic base. An LQ above 1.0 means that the region has an above average concentration of employment in that sector compared to the nation.

In 2015, the Baker-Polito administration released its economic development plan *Opportunities for All: The Baker-Polito Strategy and Plan for Making Massachusetts Great Everywhere*. The plan is oriented around 11 industry clusters in which Massachusetts competes on a national and international scale. Figure 22 displays these industry clusters and their current corresponding LQs, with Information Technology & Analytics and Biopharmaceuticals having the highest LQs in the 495/MetroWest region.

Industry Cluster	495/MetroWest	Massachusetts
Biopharmaceuticals	2.3	1.3
Education & Knowledge Creation	1.1	3.1
Financial Services	0.7	1.4
Fishing & Fishing Products	0.1	3.1
Footwear	0.0	3.3
Information Technology & Analytics	5.3	2.6
Insurance Services	0.5	1.4
Jewelry & Precious Metals	0.2	1.8
Marketing, Design, & Publishing	0.9	1.2
Medical Devices	2.4	1.7
Recreational & Small Electric Goods	1.0	1.1

Figure 22 "Opportunities For All" Industry Cluster LQs, 2019

Source: Emsi-Industry Group Comparison, 2019; Author's Calculations

Importantly, an industry may have a high LQ but low levels of employment or declining employment, and therefore may not be as vital to a region's economy in comparison to industries with lower LQs. Figure 23 displays the LQ for each of the region's industry clusters (based on the Porter clusters described in the previous section) in relation to their size and employment growth from 2010 to 2019, which presents a more holistic view of the strength of each industry. The LQ for each industry is presented on the vertical axis, while the horizontal axis displays employment growth. The size of the bubble corresponds to current employment. There are four quadrants in the figure, with the top left quadrant representing Mature industries, the bottom left representing Contracting industries, the top right representing Expanding industries, and the bottom right representing Emerging industries.

The 495 Metro/West region specializes in the IT & Analytics Cluster; with an LQ of 5.3, the region is over 5 times as specialized in the cluster as the U.S. as a whole. However, employment in the IT & Analytics cluster declined by 16.3 percent since 2010. The region also has a high LQ in Business Services (LQ of 4.8) and Medical Devices (LQ of 2.4), clusters with 28.4 percent and 52.2 percent employment growth since 2010, respectively. Other industry clusters with positive employment growth from 2010 to 2019 and LQs above 1.0 include Biopharmaceuticals, Electric Power Generation & Transmission, Performing Arts, Environmental Services, Education & Knowledge Creation, and Metalworking Technology.

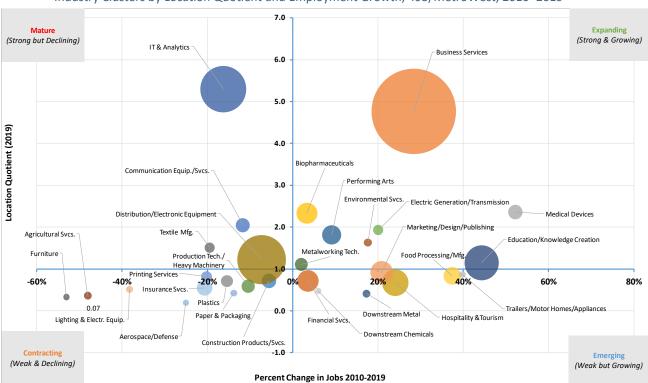


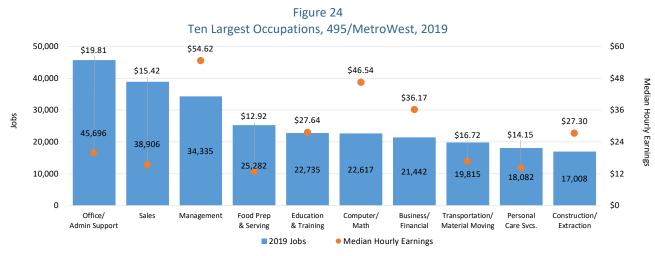
Figure 23 Industry Clusters by Location Quotient and Employment Growth, 495/MetroWest, 2010–2019¹⁵

Source: EMSI- Industry Group Comparisons, 2010–2019

¹⁵ Clusters with fewer than 250 jobs are not labelled for presentation purposes. These include Apparel, Coal Mining, Fishing and Fishing Products, Footwear, Forestry, Jewelry and Precious Metals, Leather and Related Products, Livestock Processing, Metal Mining, Music and Sound Recording, Nonmetal Mining, Oil and Gas Production and Transportation, Tobacco, Video Production and Distribution, Vulcanized and Fired Materials, Water Transportation, and Wood Products

5.5 TOP OCCUPATIONS

The occupations within 495/MetroWest are wide ranging. Figure 24 displays the largest occupations in the region and the median hourly earnings per occupation. Intuitively, the region's top occupations closely match its industrial mix presented in the previous section. Office & Administrative Support (45,696 jobs) and Sales occupations (38,906 jobs) are the largest occupation groups. Several top occupations are also related to knowledge creation and tech-driven industries, such as Computer & Mathematical occupations (22,617 jobs) and Education, Training & Library occupations (22,735 jobs). Table 6 shows the fastest growing occupations in 495/MetroWest region in terms of the number of jobs added between 2010 & 2019.



Source: EMSI- Highest Ranked Occupations, 2019

	· ·		-		
Occupation	2010 Jobs	2019 Jobs	Change in Jobs (2010- 2019)	% Change in Jobs (2010- 2019)	Median Hourly Earnings
Management	26,399	34,335	7,936	30.1%	\$54.62
Personal Care and Service	12,611	18,082	5,471	43.4%	\$14.15
Business and Financial Operations	17,318	21,442	4,124	23.8%	\$36.17
Food Preparation and Serving Related	21,405	25,282	3,877	18.1%	\$12.92
Computer and Mathematical	19,348	22,617	3,269	16.9%	\$46.54
Construction and Extraction	13,953	17,008	3,055	21.9%	\$27.30
Transportation and Material Moving	17,141	19,815	2,674	15.6%	\$16.72
Healthcare Practitioners and Technical	13,469	15,915	2,446	18.2%	\$37.33
Education, Training, and Library	20,405	22,735	2,330	11.4%	\$27.64
Community and Social Service	5,116	6,579	1,463	28.6%	\$21.23

	Table 6	
Ten Fastest Growing	Occupations, 495/MetroWes	t, 2010–2019

Source: EMSI- Highest Ranked Occupations, 2010–2019. Sorted by absolute change in jobs.

6 COMMUTING PATTERNS

Examining regional commuting patterns provides insight into where workers in the region live and work. This analysis utilizes data from the U.S. Census Bureau's Longitudinal Employer-House Dynamics (LEHD) Origin-Destination Employment Statistics (LODES) program,¹⁶ which links the community in which an employee resides with the community in which they work. The resulting commuting patterns are useful in demonstrating where all people working in a particular area live or where all the residents of a particular area are employed.

Highlights

- The region is a net labor importer that is, more workers commute to the region than commute out of the region; 207,941 people commute into the region to work, while 190,336 of residents of the region commute elsewhere to work.
- While 122,676 workers both live and work in the region, these workers also contribute to the region's road congestion due to the large geographic area that comprises MetroWest (hence the need to drive long distances even within the region for some commuters).
- While the region's residents are more likely to commute out of the region to work than to work in the region, this effect is stronger for higher earners; there are more low wage workers coming into the region than leaving.
- The region is home to more jobs than employed residents. In 2017, there were 330,617 primary jobs located in the region and 313,012 employed residents.

6.1 INFLOW AND OUTFLOW

A large volume of people move into and out of the region for work on a daily basis, which greatly contributes to traffic congestion. The region is a net labor importer, which means that more workers commute into the region than commute out of the region. In 2017, 207,941 workers commuted to jobs within the region from elsewhere, while 190,336 495/MetroWest residents commuted to jobs outside the region (see Figure 25). An additional 122,676 workers both live and work in the region, and these workers also contribute to the region's road congestion due to the large geographic area that comprises MetroWest.

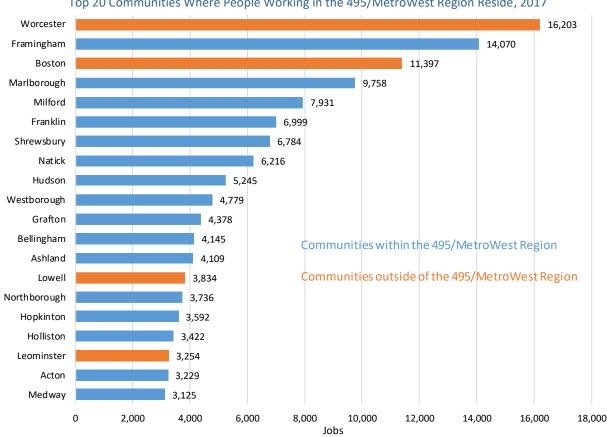


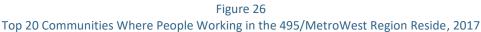
Source: Source: OnTheMap, U.S. Census Bureau LEHD Origin-Destination Employment Statistics (LODES); Inflow/Outflow Analysis, All Jobs, 2017

¹⁶ See https://lehd.ces.census.gov/data/. LODES data includes most full-time and part-time workers, but does not include selfemployed workers or students whose permanent residence is outside the study geography.

6.2 WORKERS LIVING IN THE REGION

Figure 26 highlights the top communities where people working in the 495/MetroWest region reside, with all but four being 495/MetroWest communities. However, two of the top three communities–Worcester and Boston–are outside the region. Figure 27 presents the top 20 communities where residents of the 495/MetroWest region are working. Again, two of the top three communities–Boston and Worcester–are outside the region. Both of these figures highlight the significant number of workers commuting into and out of the region daily, in addition to workers who are commuting within-region.





Source: OnTheMap, U.S. Census Bureau LEHD Origin-Destination Employment Statistics (LODES); Home Destination Analysis by County Subdivision - All Jobs, 2017

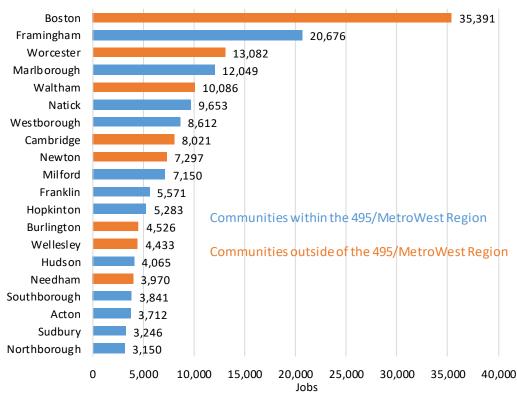
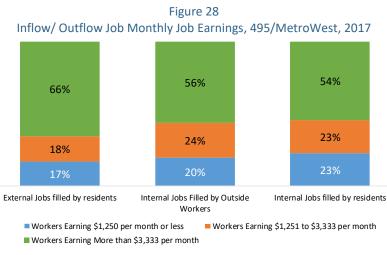


Figure 27 Top 20 Communities Where People Residing in the 495/MetroWest Region Work, 2017

A higher share of 495/MetroWest residents who are employed outside the region earn higher wages compared to workers commuting into the region, and 495/MetroWest residents who work in the region earn are least likelt to earn over \$3,333 a month (see Figure 28). This result suggests that the area exports its highly skilled and educated workers, while importing workers to work in industries that pay lower wages.



Source: OnTheMap, U.S. Census Bureau LEHD Origin-Destination Employment Statistics (LODES); Home Destination Analysis by County Subdivision - All Jobs, 2017

Source: OnTheMap, U.S. Census Bureau LEHD Origin-Destination Employment Statistics (LODES); Work Destination Analysis by County Subdivision- All Jobs, 2017

7 HOUSING

Highlights

- There are 238,057 housing units within the 495/MetroWest region, with the majority being in single-unit buildings (72.9%).
- Building permit estimates show that 15,768 new permits were approved between 2005 and 2018, for a total of 25,642 new units (a single building permit can include multiple units).
- The region's housing stock is newer than that of the state, with 40.0 percent of housing units built between 1980 and 2018, compared to 28.2 percent statewide.
- More than 95 percent (95.4%) of the region's housing units are occupied. These units are most likely owneroccupied, since the majority of the region's housing units are—74.8 percent versus 62.3 percent statewide.

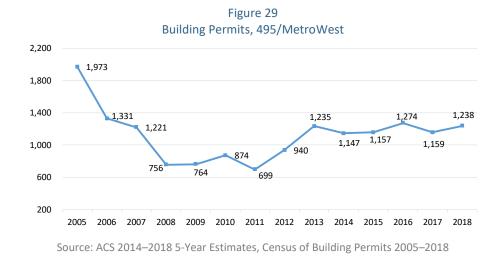
7.1 HOUSING STOCK

There are 238,057 housing units in the 495/MetroWest region. The majority of the region's occupied housing units are in single-unit buildings (72.9%). The proportion of single- and multi-unit buildings has not changed considerably since 2009 (see Table 7).

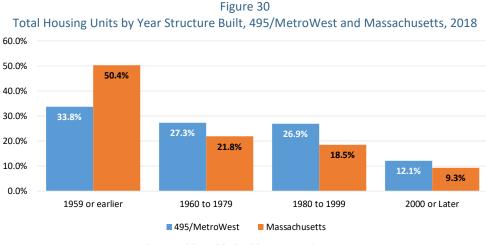
Table 7 Occupied Housing Units by Units in Structure, 495/MetroWest and Massachusetts, 2009–2018									
	495/Met	roWest	Massachusetts						
	2009	2018	2009	2018					
Total Units	216,391	238,057	2,727,374	2,882,739					
In Single-Unit Building	73.0%	72.9%	57.7%	57.4%					
In Multi-Unit Building	27.0%	27.1%	42.3%	42.6%					

Source: 2000 Census, 2005–2009 ACS 5-year estimates, 2014–2018 ACS 5-year estimates

Building permit estimates show that 15,768 building permits were approved between 2005 and 2018 (see Figure 29), or a total of 25,642 new units (a single building permit can include multiple units).



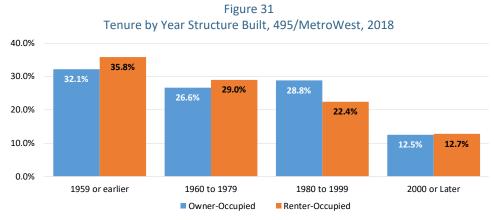
Compared to the state, the housing stock of the 495/MetroWest region is considerably newer, with 39.0 percent of housing units built between 1980 and 2018, compared to 27.8 percent statewide (see Figure 30). This is likely due to the large population growth in many of the 495/MetroWest communities in the 1990s, as previously discussed in Section 2: Socio-Demographic Indicators.



Source: 2014–2018 ACS 5-year estimates

7.2 HOUSING OCCUPANCY

More than 95 percent (95.4%) of the region's housing units are occupied. The implied vacancy rate of 4.6 percent is lower than what is considered healthy for residential churn (7.0%). The majority of the region's housing units are owner-occupied; its 74.8 percent owner occupancy rate compares to an owner occupancy rate of 62.3 percent statewide. The renter-occupied housing units tend to be older than those that are owner-occupied (see Figure 31).



Source: 2014-2018 ACS 5-year estimates

7.3 HOUSING COST BURDEN

Housing cost burden refers to the percentage of household income spent on housing costs. Those spending 30 percent or more on housing are considered to be burdened. Compared to the state, a slightly lower percentage of owners and renters in the 495/MetroWest region are housing cost-burdened (see Figure 32). In Massachusetts, 27.5 percent of owners and half of renters are housing cost-burdened. In the 495/MetroWest region, 23.8 percent of owners and 45.0 percent of renters are cost-burdened. Among households with a mortgage, Shrewsbury has the lowest proportion that spend 30 percent or more of income on housing (16.7%) and Medway has the highest proportion (30.3%). Over half of renters in seven out of the 35 communities in the 495/MetroWest region are housing cost-burdened (see Figure 33).

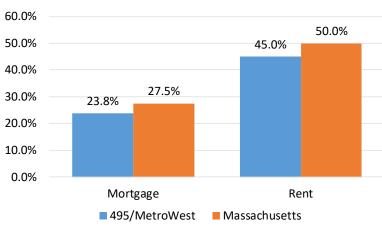


Figure 32 Percentage of Housing Cost-Burdened Households, 2018

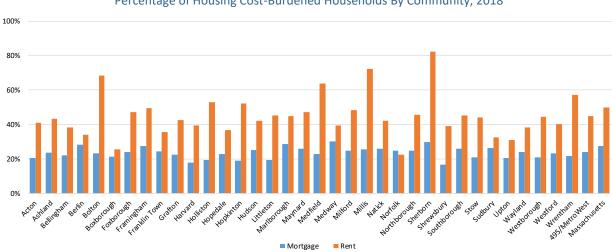


Figure 33 Percentage of Housing Cost-Burdened Households By Community, 2018

Source: 2014–2018 ACS 5-year estimates

Source: 2014–2018 ACS 5-year estimates

8 TRENDS IN PROPERTY VALUES

Highlights

- The total assessed value of land in the 495/MetroWest region was \$114.4 billion in FY 2020, which is an increase from \$95.6 billion pre-Great Recession.
- Residential parcels accounted for 83.0 percent of all assessed values in the region.
- Assessed values for residential and commercial properties have been increasing in lockstep since 2014, although residential values have been increasing at a slightly higher rate. Assessed values for industrial parcels have been lagging.

8.1 ASSESSED VALUE BY PROPERTY TYPE

The region's total assessed property value in FY 2020 was \$114.4 billion, which is an increase from \$95.6 billion pre-Great Recession (see Figure 34).¹⁷ Residential parcels accounted for 83.0 percent of all assessed values in the region. Both Massachusetts and the region share similar proportions of assessed values by parcel type (see Figure 35).

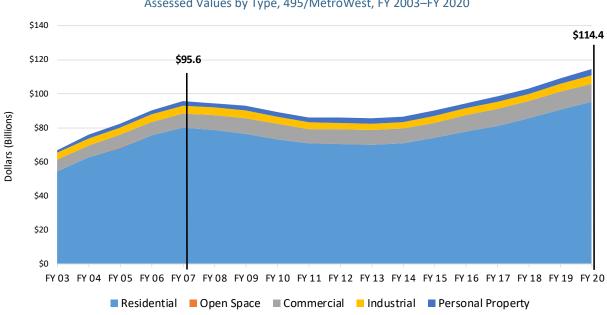


Figure 34¹⁸ Assessed Values by Type, 495/MetroWest, FY 2003–FY 2020

Source: MA Division of Local Services (not inflation adjusted)

 ¹⁷ Open space parcels account for only a very small proportion of total assessed values and is not visible on the chart.
 ¹⁸ Personal Property is defined as any movable goods not attached to/part of the real estate. Please visit http://www.mass.gov/dor/all-taxes/excise-and-property/ for more information.

Figure 35 Assessed Values by Property Type, 495/MetroWest & Massachusetts, FY 2020

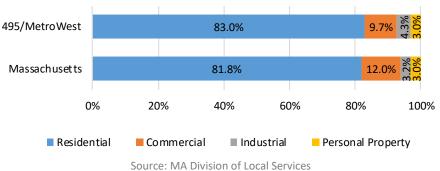


Figure 36 indexes residential, commercial, and industrial assessed values in the 495/MetroWest region from FY 2003 to FY 2020. Assessed values for residential and commercial properties have been increasing since FY 2013, although residential values have been increasing at a higher rate. Assessed values for industrial parcels did not recover from pre-Great Recession levels until FY19.

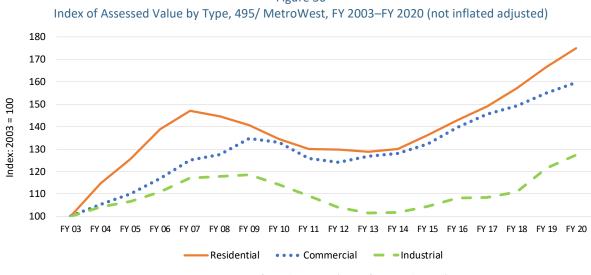


Figure 36

Source: MA Division of Local Services (not inflation adjusted)

8.2 COMMERCIAL PROPERTIES

There are fifteen 495/MetroWest communities where commercial property values have grown faster than the region as a whole since FY 2009. Littleton experienced the largest increase in commercial property values among the region's communities since FY 2009 (+220.7%), followed by Northborough (+195.2%) and Hopkinton (+1791.7%) (see Figure 37).

(Communities with values growing faster than the region)												
	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
Littleton	100.0	115.6	115.5	107.4	104.3	105.0	105.0	134.5	174.6	185.8	205.4	220.7
Northborough	100.0	99.6	98.4	126.4	158.0	161.9	163.9	167.0	175.6	182.3	186.5	195.2
Hopkinton	100.0	99.7	97.1	96.9	118.7	125.8	130.0	139.3	150.2	160.1	173.6	191.7
Shrewsbury	100.0	95.6	95.5	108.5	108.6	108.0	107.8	117.2	128.7	131.9	140.9	146.0
Wrentham	100.0	98.2	97.5	97.3	109.8	108.4	112.7	133.4	135.4	139.1	140.8	143.7
Ashland	100.0	95.4	93.6	93.2	93.3	94.1	97.0	112.5	121.8	127.4	134.8	142.5
Medfield	100.0	102.5	101.4	102.5	106.9	107.0	109.4	117.7	119.9	125.1	126.0	138.1
Wayland	100.0	91.9	89.6	90.4	114.2	123.9	124.2	127.3	129.8	131.6	136.4	137.1
Westford	100.0	100.1	92.6	106.2	106.7	113.5	122.3	130.8	125.6	133.7	134.0	132.6
Norfolk	100.0	103.7	107.1	107.6	105.6	105.8	110.3	126.2	130.6	129.6	130.2	129.6
Southborough	100.0	107.3	109.0	99.7	100.0	100.9	102.5	111.2	115.2	119.5	120.7	129.1
Natick	100.0	105.6	99.9	97.4	98.0	103.2	107.7	111.6	114.6	116.1	120.0	125.0
Holliston	100.0	105.0	104.2	103.8	105.5	107.5	108.1	116.6	120.2	122.4	121.9	124.0
Medway	100.0	100.1	100.3	104.3	102.8	102.3	110.8	113.4	117.6	118.3	119.5	122.6
Sudbury	100.0	99.9	92.7	92.6	93.6	93.4	94.0	98.0	103.0	109.8	120.8	114.3
459/MetroWest	100.0	98.6	93.3	92.1	94.1	95.0	98.2	103.7	108.0	110.7	115.0	118.4

Figure 37 Index of Change in Commercial Property Values, 495/MetroWest, FY2009–FY2020 (Communities with values growing faster than the region)

Source: MA Division of Local Services, author's calculations

There are fifteen 495/MetroWest communities where commercial property values have recovered to pre-Great Recession assessed values, but are growing more slowly than the region as a whole (see Figure 38).

	(Communities that have recovered pre-Great Recession values but are growing more slowly than the region)											
(FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
Marlborough	100.0	93.5	83.7	81.8	84.5	86.2	90.6	98.6	97.7	103.2	112.5	116.5
Hopedale	100.0	98.9	92.1	90.9	90.9	96.8	94.4	94.1	96.1	102.6	110.2	116.5
Bellingham	100.0	93.0	93.1	93.8	95.6	97.2	99.6	99.4	102.5	104.2	114.5	116.2
Hudson	100.0	101.7	107.7	102.4	98.3	99.6	99.5	100.4	103.0	107.7	109.0	112.8
Grafton	100.0	99.6	100.2	101.4	97.8	102.5	97.9	98.6	104.4	109.3	107.2	111.3
Berlin	100.0	96.3	100.1	90.7	92.6	91.0	95.5	110.2	102.7	108.0	111.6	111.3
Franklin	100.0	95.8	89.2	88.5	89.0	93.7	94.5	98.3	103.4	103.1	103.4	110.5
Foxborough	100.0	120.9	106.9	101.6	101.8	92.5	93.1	95.7	103.4	101.9	104.0	109.6
Milford	100.0	93.8	91.5	89.9	88.3	88.3	90.9	94.5	95.6	96.2	99.7	106.4
Millis	100.0	99.5	96.6	97.0	98.1	97.8	103.4	104.2	106.1	112.7	103.8	105.1
Westborough	100.0	95.4	89.8	88.8	91.8	90.4	92.4	97.9	99.0	99.8	104.2	104.5
Framingham	100.0	91.7	84.0	77.7	77.0	76.8	83.1	86.2	96.4	100.0	102.9	103.7
Harvard	100.0	95.3	95.3	95.3	93.8	92.9	95.0	98.5	97.8	102.1	103.5	103.6
Sherborn	100.0	94.2	99.0	98.8	98.2	97.6	100.3	101.1	99.6	105.3	102.1	101.6
Upton	100.0	101.0	105.2	107.6	100.8	92.6	92.9	92.6	95.8	97.2	96.3	100.1
459/MetroWest	100.0	98.6	93.3	92.1	94.1	95.0	98.2	103.7	108.0	110.7	115.0	118.4

Figure 38 Index of Change in Commercial Property Values, 495/MetroWest, FY2009–FY2020 Inmunities that have recovered pre-Great Recession values but are growing more slowly than the reg

Source: MA Division of Local Services, author's calculations

There are five 495/MetroWest communities where commercial property values have yet to recover pre-Great Recession values and are fluctuating between growth and decline (see Figure 39). Bolton (81.6%) and Boxborough (83.6%) have seen the largest declines in commercial property value, with values decreasing by almost 20 percent in both communities since FY 2009.

	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
Acton	100.0	95.5	91.9	89.0	93.0	90.9	90.3	94.0	95.5	93.8	96.8	98.6
Stow	100.0	96.5	93.4	97.5	97.8	98.8	101.3	98.5	98.8	99.9	104.1	96.9
Maynard	100.0	99.1	91.0	90.9	88.6	86.8	84.8	93.1	91.6	90.3	96.1	93.8
Boxborough	100.0	89.8	82.2	83.8	85.7	83.5	83.0	92.2	89.8	82.0	83.9	83.6
Bolton	100.0	95.0	85.8	83.9	80.7	84.3	82.2	83.3	83.5	79.9	80.6	81.6
459/MetroWest	100.0	98.6	93.3	92.1	94.1	95.0	98.2	103.7	108.0	110.7	115.0	118.4

Figure 39 Index of Change in Commercial Property Values, 495/MetroWest, FY2009–FY2020 (Communities that have yet to recover pre-Great Recession values)

Source: MA Division of Local Services, Author's Calculations

APPENDIX A: DESCRIPTION OF MAJOR INDUSTRIES¹⁹

Industry	4-Digit NAICS	Definition			
Animal Production & Aquaculture	1120	Industries within this subsector primarily raise and/or fatten animals for sale, including animal products. These industries also include the equipment and labor required for maintenance of pasture land.			
Architectural, Engineering, & Related Services	5413	Includes services related to architectural and engineering such as drafting, building inspection, testing, mapping, and surveying.			
Building Equipment Contractors	2382	This industry group installs, repairs, and services building equipment, such as cooling, electricity, elevators, heating, and water systems.			
Computer Systems Design & Related Systems	5415	Establishments within this industry write software, design computer systems integrating software and hardware, and manage data processing facilities.			
Education (Local Government)	6110	Educational services industries provide instruction and training of different types and at differing levels.			
General Medical & Surgical Hospitals	6221	This industry diagnoses patients, provides medical treatment, performs X-Rays, provides patient care services, conducts laboratory services, and provides pharmaceutical services.			
Home Health Care Services	6216	Includes personal care services such as home companions, physical therapy, 24-hour home care, dietary services, speech therapy, occupational therapy, and vocational therapy.			
Individual & Family Services	6241	Establishments which provide social assistance to children, youth, elderly, and disabled persons outside of the home.			
Investigation & Security Services	5616	Investigation & Security Services industries sells, installs, monitors, and repairs security systems such as burglar alarms, fire alarms, car alarms, and locking devices.			
Management of Companies & Enterprises	5511	This industry oversees management decisions and manages other establishments.			
Other Amusement & Recreation Industries	7139	Services within this industry include golf courses, country clubs, skiing and snowboarding facilities, recreational sports centers, and other amusement centers.			
Restaurants & Other Eating Places	7225	Includes sit-down restaurants, fast-food restaurants, and nonalcoholic beverage counters.			
Services to Buildings & Dwellings	5617	Industries within this subsector contain extermination services, janitorial services, landscaping services, and upholstery cleaning services.			

¹⁹ For more information, visit www.census.gov/NAICS . All information was gathered from the 2017 NAICS Manual.

APPENDIX B: DESCRIPTION OF INDUSTRY CLUSTERS

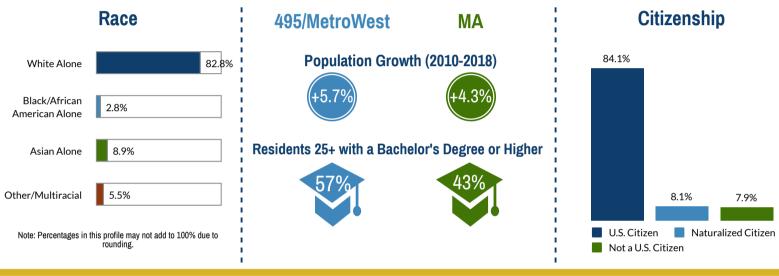
Industry Cluster	Includes:		
Biopharmaceuticals	Biopharmaceutical Products, Biological Products, & Diagnostic Substances		
Business Services	Corporate Headquarters, Consulting Services, Business Support Services, Computer Services, Employment Placement Services, Engineering Services, Architectural & Drafting Services, & Ground Passenger Transportation.		
Education & Knowledge Creation	Training Programs, Colleges, Universities, & Professional Schools, Educational Support Services, Research Organizations, & Professional Organizations.		
Electronic Commercial Equipment	Warehousing & Storage, Electronic & Catalog Shopping, Wholesale Trade Agents & Brokers, Wholesale of Apparel & Accessories, Wholesale of Books, Periodicals, & Newspapers, Wholesale of Chemical & Allied Products, Wholesale of Farm Products & Supplies, Wholesale of Food Products, Wholesale of Furniture & Home Furnishing, Wholesale of Jewelry, Watches, Precious Stones, & Precious Metals, Wholesale of Paper & Paper Products, Wholesale of Sporting & Recreational Goods & Supplies, Wholesale of Toy & Hobby Goods & Supplies, Wholesale of Other Merch&ise, Wholesale of Farm & Garden Machinery & Equipment, Wholesale of Construction & Mining Machinery & Equipment, Wholesale of Service Establishment Equipment, & Supplies, Wholesale of Transportation Equipment & Supplies, Wholesale of Professional & Commercial Equipment & Supplies, Wholesale of Electrical & Electronic Goods, Wholesale of Metals & Minerals (except Petroleum)		
Financial Services	Financial Investment Activities, Credit Intermediation, Credit Bureaus, Monetary Authorities- Central Bank, & Securities Brokers, Dealers, & Exchanges.		
Fishing & Fishing Products	Finfish Fishing, Shellfish Fishing, Other Marine Fishing, Seafood Product Preparation & Packaging, Seafood Canning, & Fresh & Frozen Seafood Processing.		
Food Processing & Manufacturing	Specialty Foods & Ingredients, Baked Goods, C&y & Chocolate, Coffee & Tea, Packaged Fruit & Vegetables, Dairy Products, Animal Foods, Soft Drinks & Ice, Malt Beverages, Distilleries, Wineries, Milling & Refining of Cereals & Oilseeds, Milling & Refining of Sugar, Farm Wholesalers, & Glass Containers.		
Footwear	Footwear, & Footwear Components.		
Hospitality & Tourism	Spectator Sports, Amusement Parks & Arcades, Cultural & Educational Entertainment, Gambling Facilities, Other Tourism Attractions, Accommodations & Related Services, & Tourism Related Services.		
Insurance Services	Insurance Related Services, Insurance Carriers, & Reinsurance Carriers.		
IT & Analytics	Electronic Components, Computers & Peripherals, Semiconductors, Software Publishers, Software Reproducing, Process & Laboratory Instruments, Medical Apparatus, & Audio & Video Equipment.		
Jewelry & Prescious Metals	Jewelry & Precious Metals Products.		
Marketing, Design, & Publishing	Advertising Related Services, Other Marketing Related Services, Design Services, & Publishing.		
Medical Devices	Optical Instruments & Ophthalmic Goods, & Surgical & Dental Instruments & Supplies.		
Performing Arts	Performing Artists, & Promoters & Managers.		
Recreational & Small Electric Goods	Recreational & Decorative Goods, Games, Toys, & Children's Vehicles, Motorcycles & Bicycles, Sporting & Athletic Goods, Office Supplies, and Electric Housewares.		

APPENDIX C: COMMUNITY SNAPSHOTS

The following pages include Community Snapshots for each community and the region as a whole.

495/MetroWest % of MA % of MA % of MA Population: 617,383 9.0% Per Capita Income: \$51,484 9.0% Jobs: 342,521 9.0%

SOCIOECONOMIC



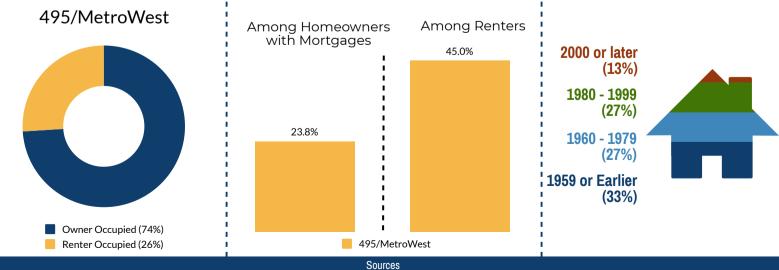
HOUSING

Total Housing Units: 238,057

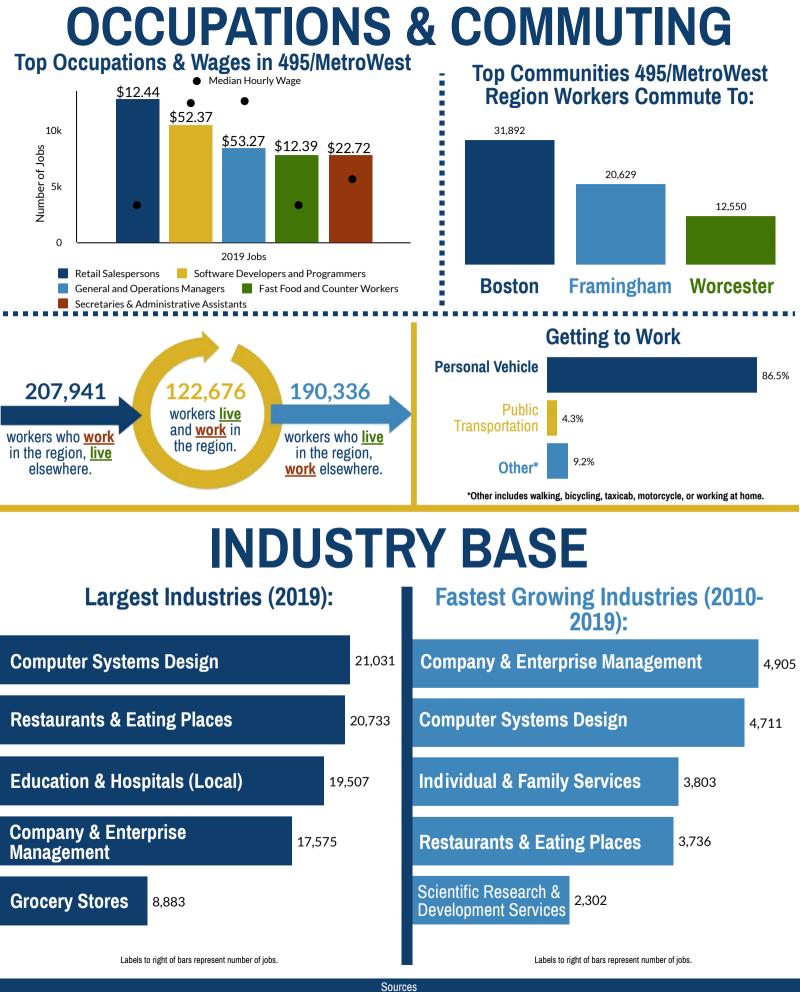
Housing Occupancy

Housing Cost Burden

Year Structure Built



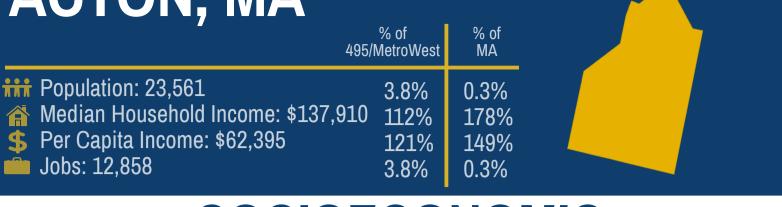
QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



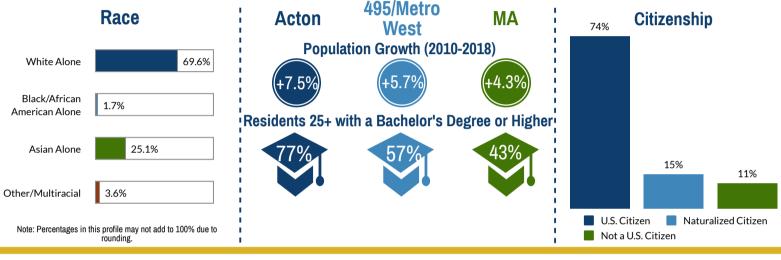
OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

ACTON, MA



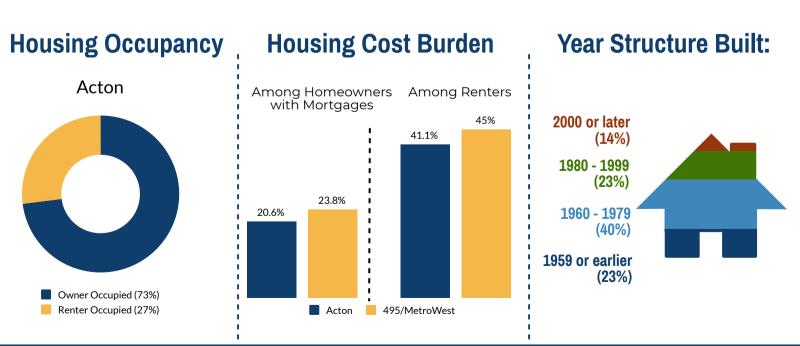
SOCIOECONOMIC



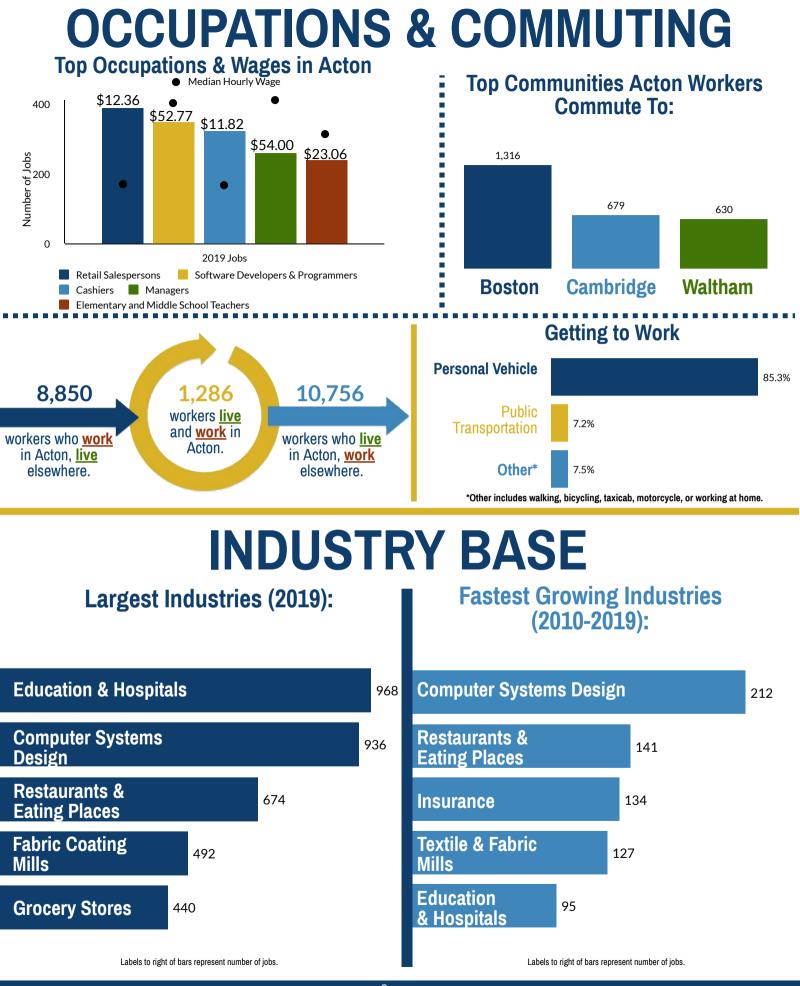
HOUSING

Total Housing Units: 9,139

2020

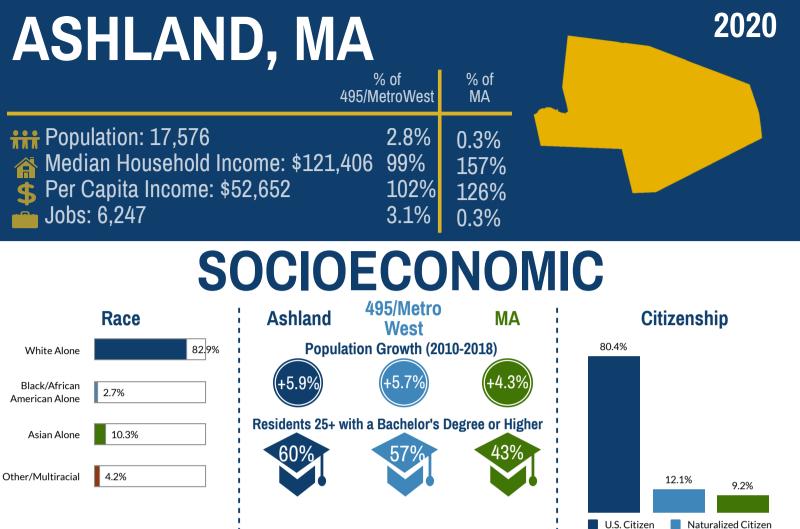


Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

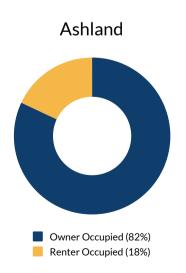


Note: Percentages in this profile may not add to 100% due to rounding.



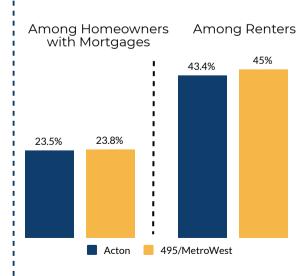
Not a U.S. Citizen

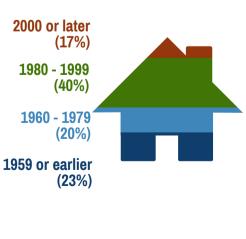
Housing Occupancy



Housing Cost Burden

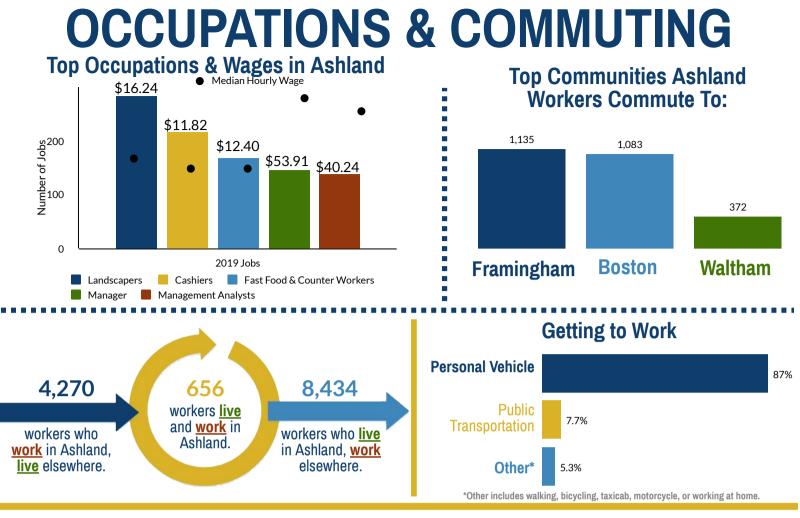
Year Structure Built:

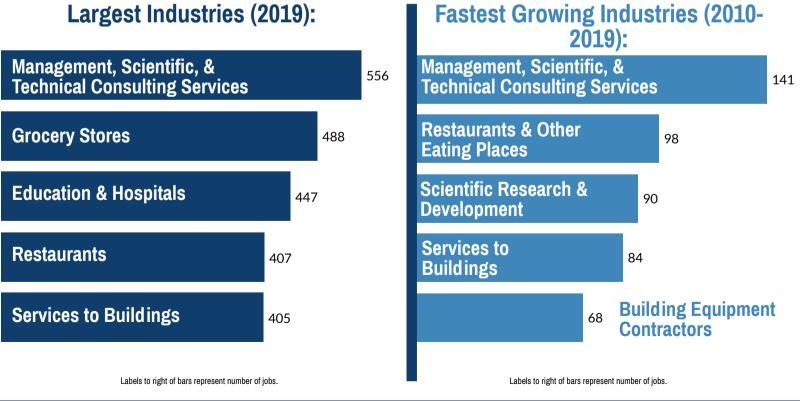




Sources

QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





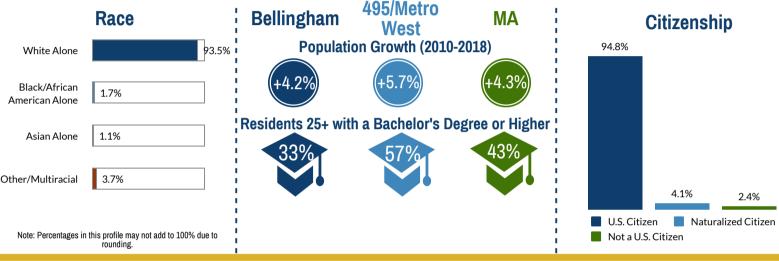
Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

BELLINGHAM, MA % of

495/Metrowest		MA
 Population: 17,016 Median Household Income: \$99,569 Per Capita Income: \$47,005 Jobs: 	2.8% 81% 91% 3.0%	0.2% 129% 112% 0.3%

SOCIOECONOMIC

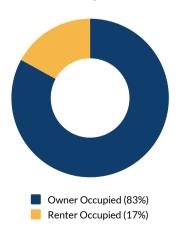


HOUSING

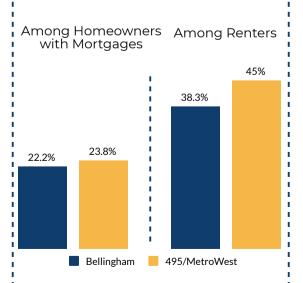
Total Housing Units: 6,741

Housing Occupancy

Bellingham

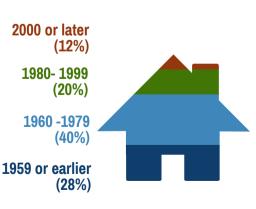


Housing Cost Burden



Year Structure Built:

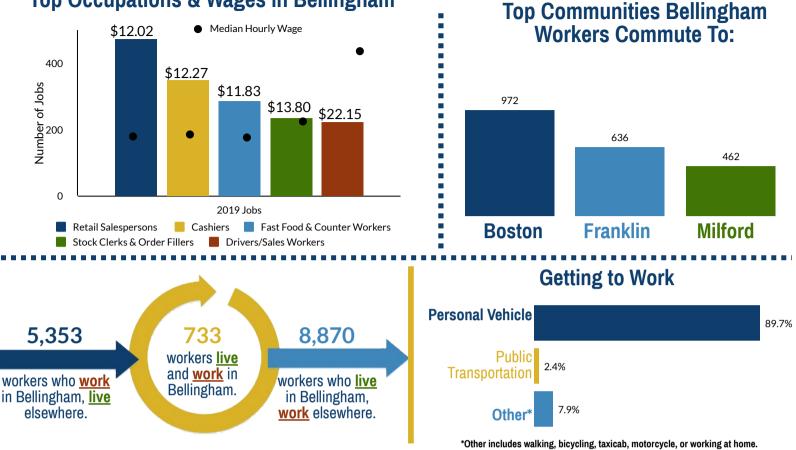
2020

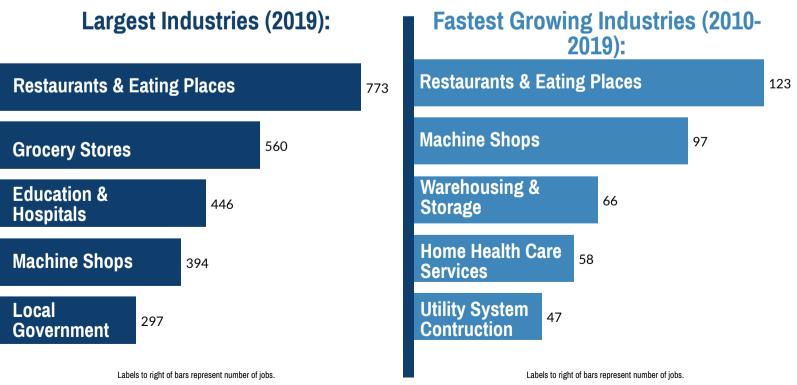


Sources

QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



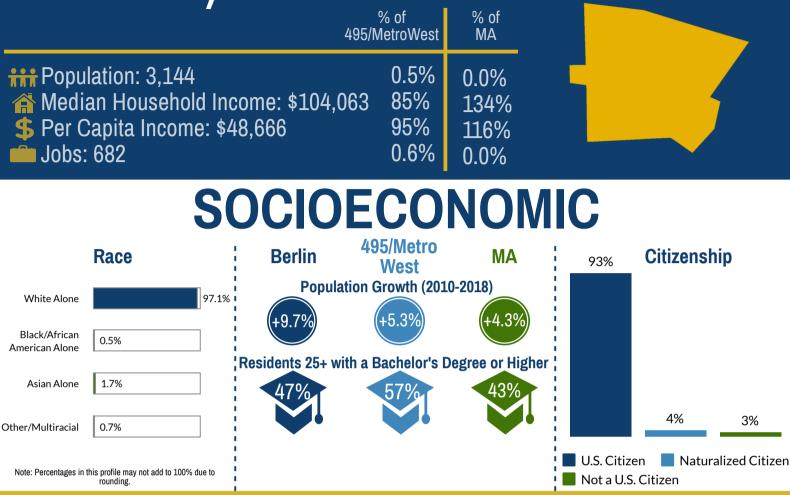




Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

BERLIN, MA



HOUSING

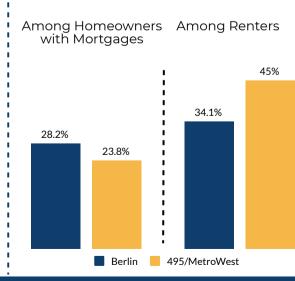
Total Housing Units: 1,228

2020

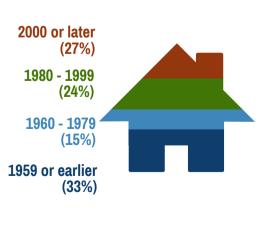
Housing Occupancy



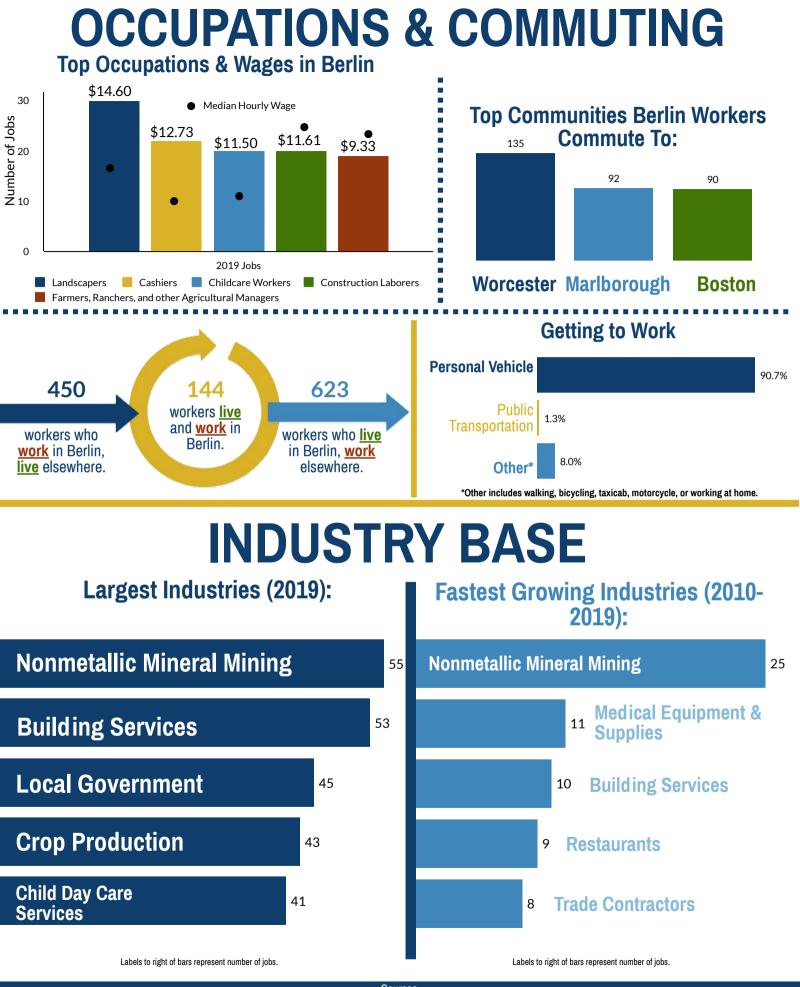
Housing Cost Burden



Year Structure Built:



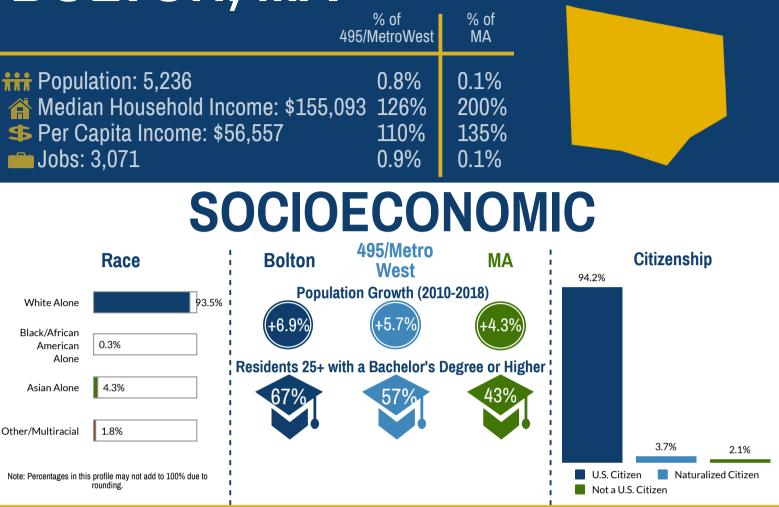
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

BOLTON, MA



HOUSING

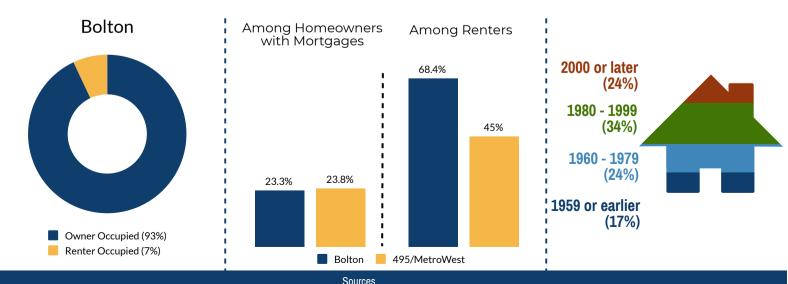
Total Housing Units: 1,795

202

Housing Occupancy

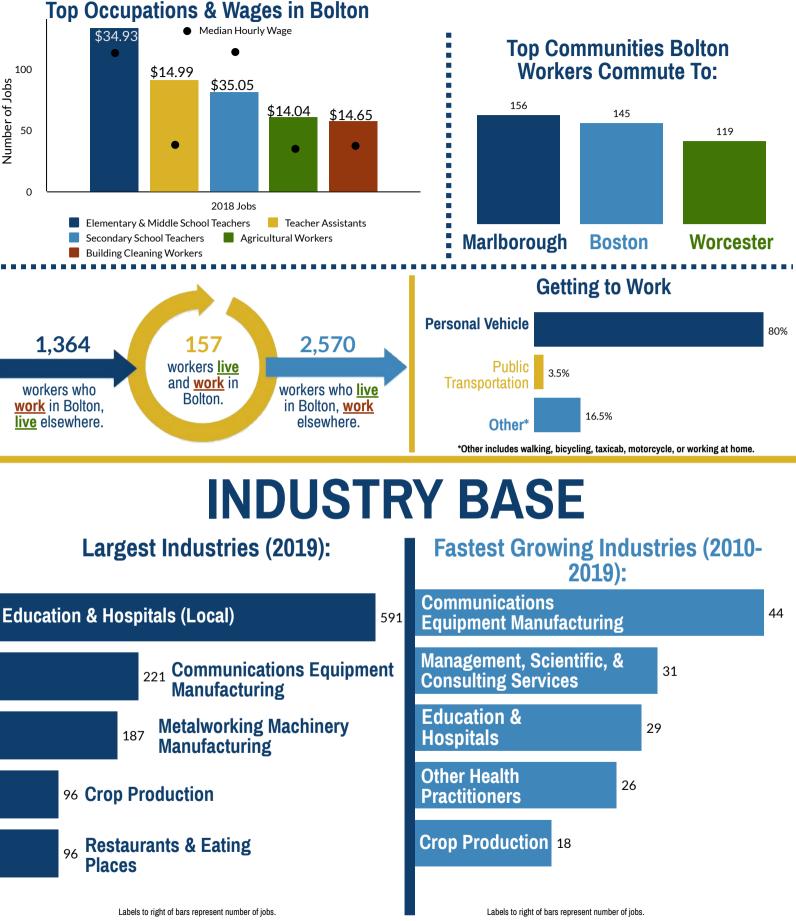
Housing Cost Burden

Year Structure Built:

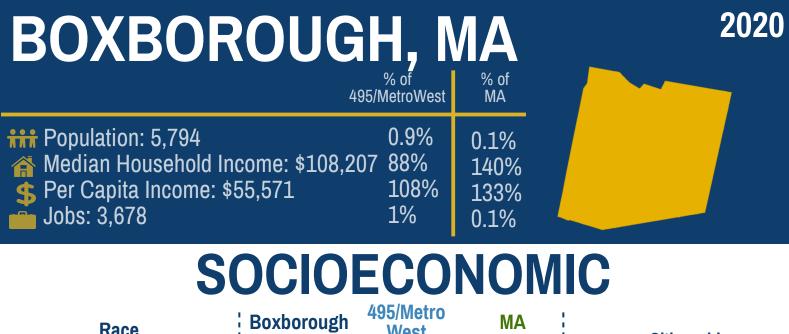


Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.







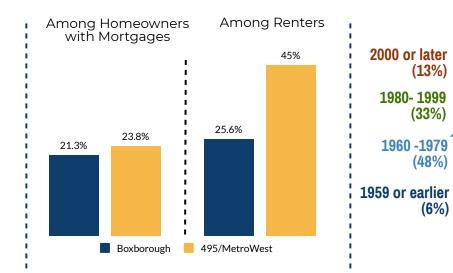
HOUSING Total Housing Units: 2,376

Housing Occupancy



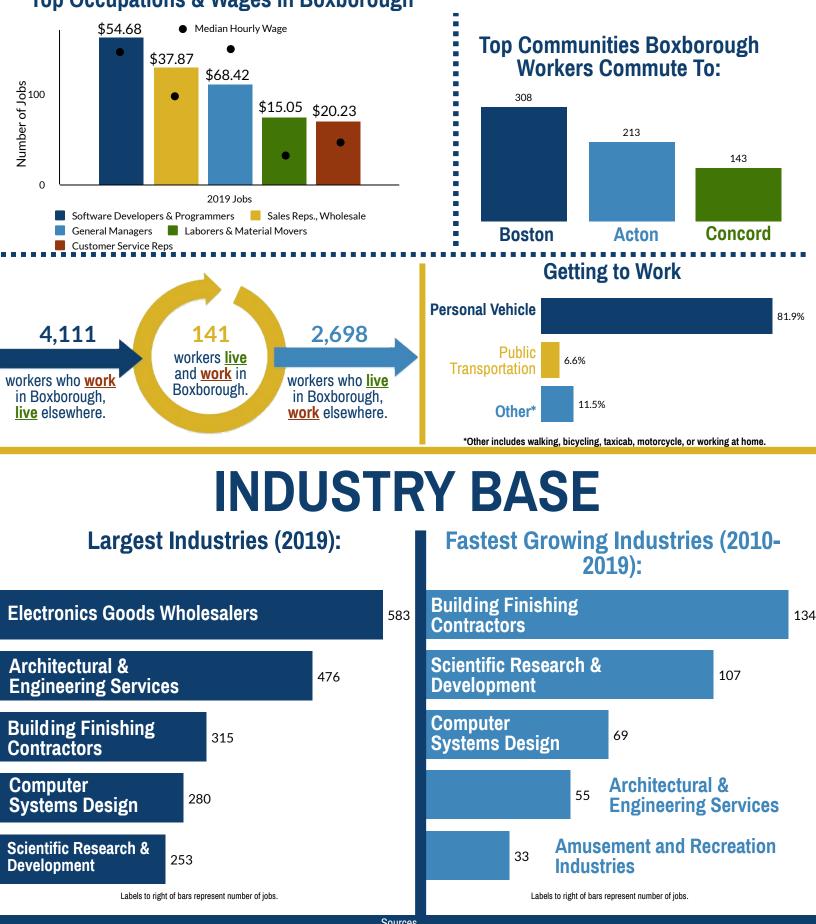
Year Structure Built:



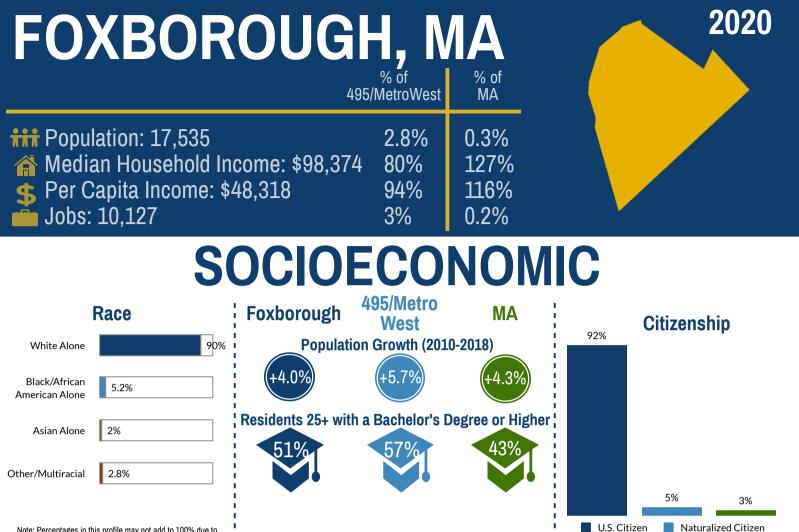


Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

OCCUPATIONS & COMMUTING Top Occupations & Wages in Boxborough



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.



Note: Percentages in this profile may not add to 100% due to rounding.



HOUSING

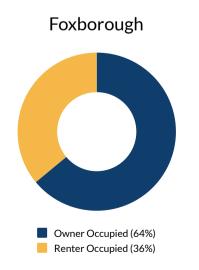
Total Housing Units: 6,739

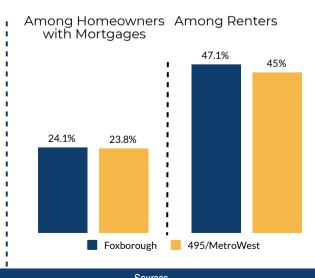
Not a U.S. Citizen

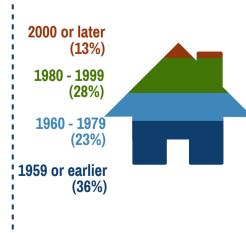
Housing Occupancy

Housing Cost Burden

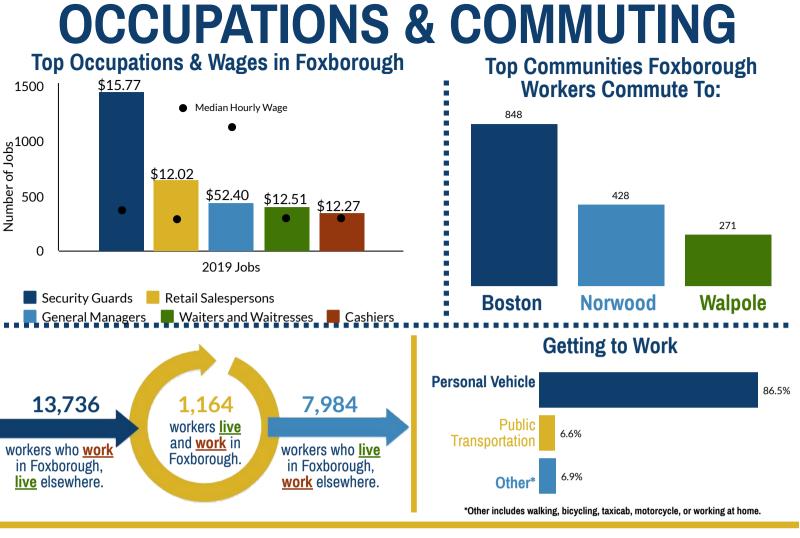
Year Structure Built:







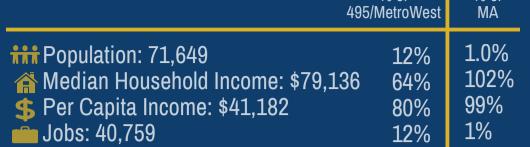
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





Sources OCCUPATIONS & INDUSTRY BASE: EMSI. <u>COMMUTING: Uni</u>ted States Census Bureau 2018, OnTheMap Application.

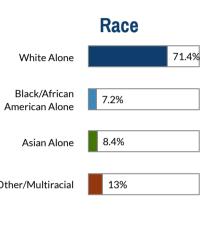
FRAMINGHAM, MA % Of % of



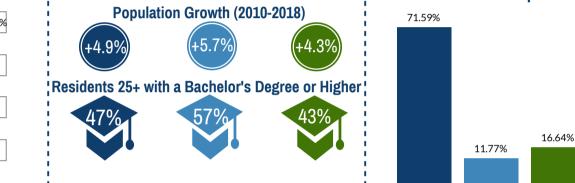
Framingham

SOCIOECONOMIC 495/Metro

West



Note: Percentages in this profile may not add to 100% due to rounding.



MA



HOUSING

Total Housing Units: 29,332

Naturalized Citizen

U.S. Citizen

Not a U.S. Citizen

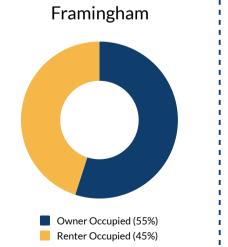
Citizenship

2020

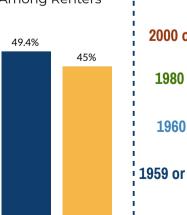
Housing Occupancy



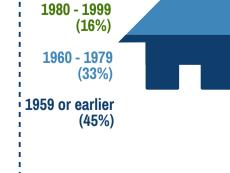
Year Structure Built



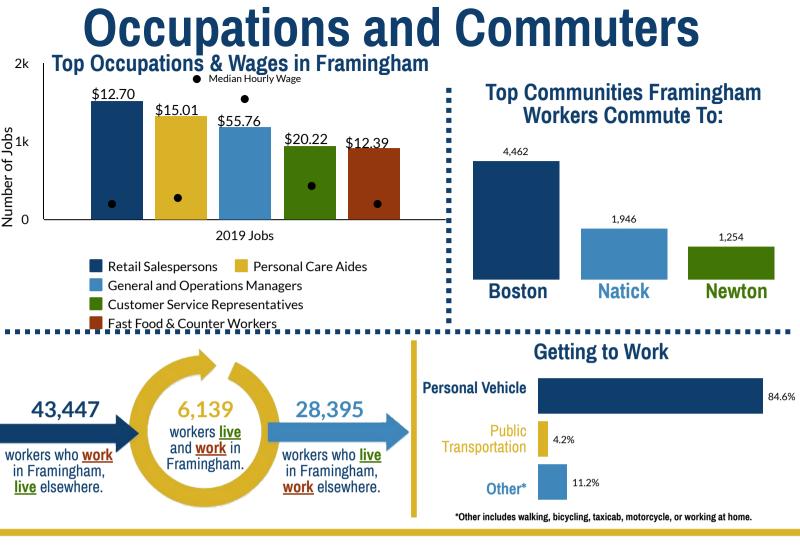
Among Homeowners Among Renters with Mortgages 49.4% 27.5% 23.8% Framingham 495/MetroWest

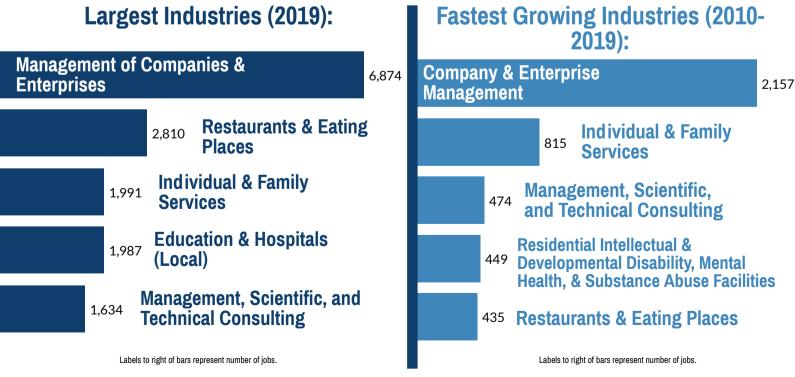


2000 or later (5%) 1980 - 1999



Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

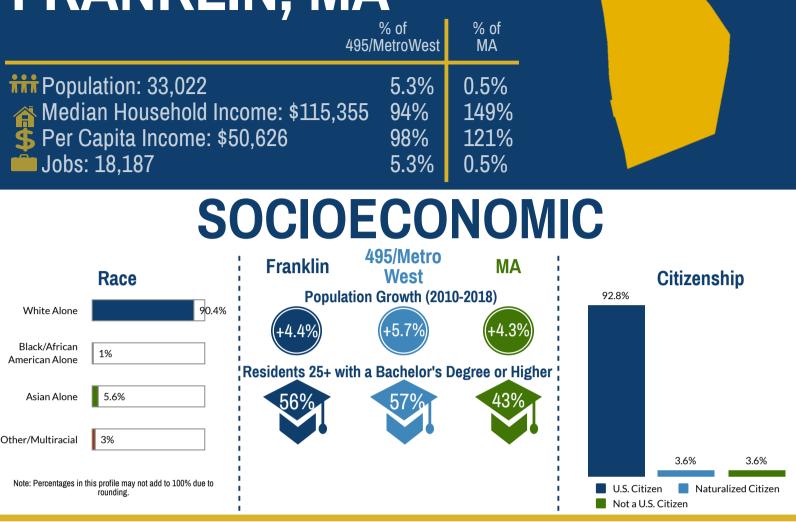




Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

FRANKLIN, MA



HOUSING

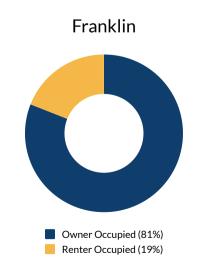
Total Housing Units: 11,928

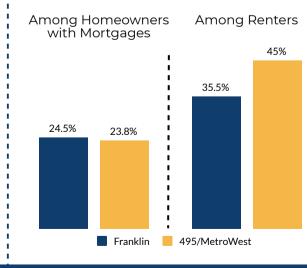
2020

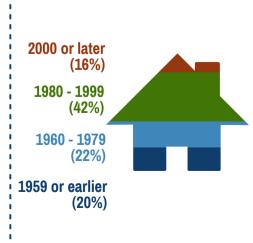
Housing Occupancy

Housing Cost Burden

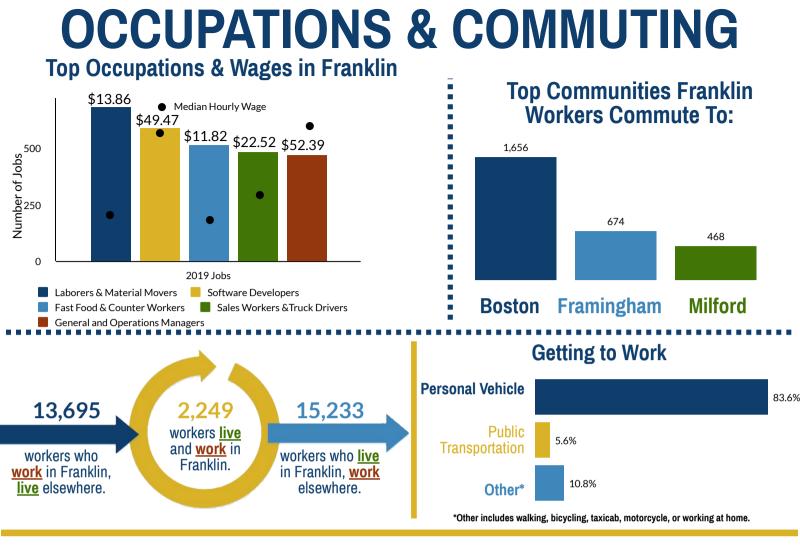
Year Structure Built:

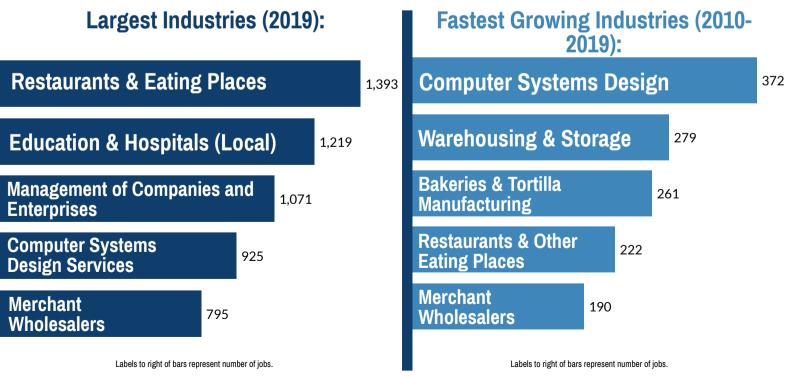






Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

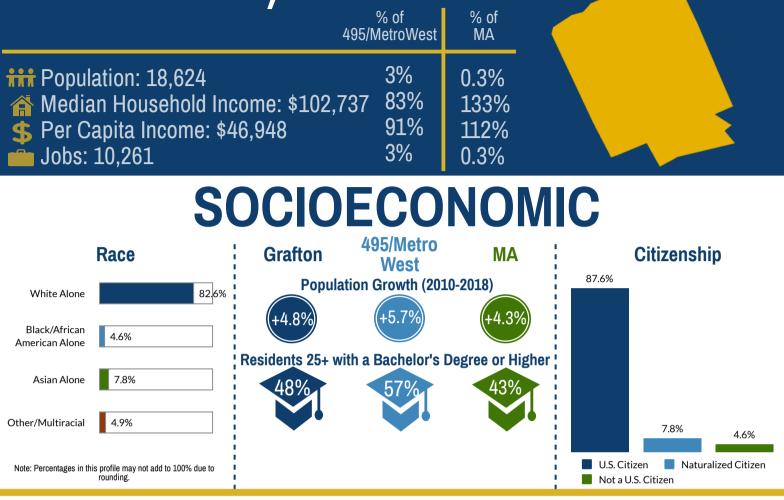




Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

GRAFTON, MA



HOUSING

Total Housing Units: 7,261

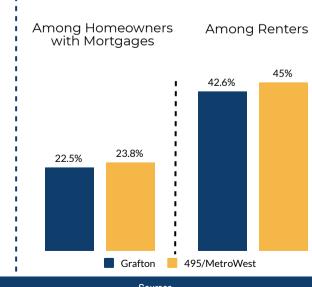
Housing Occupancy

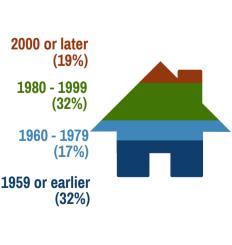


Housing Cost Burden

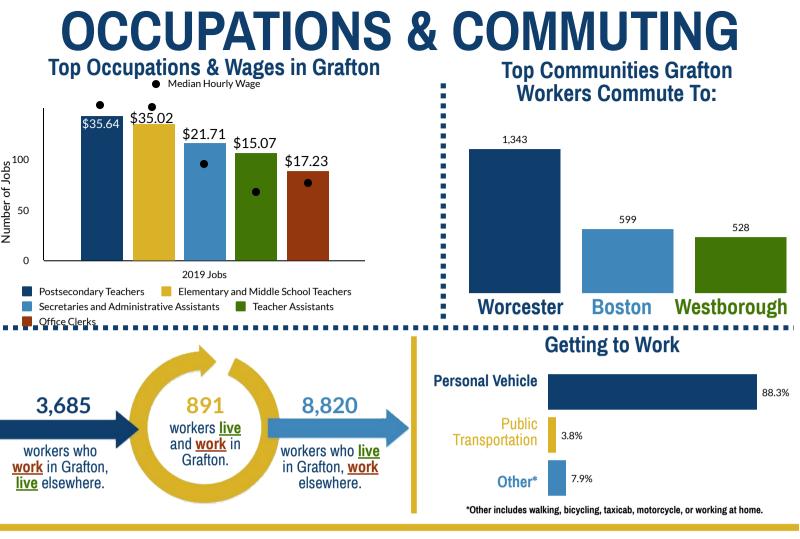
Year Structure Built

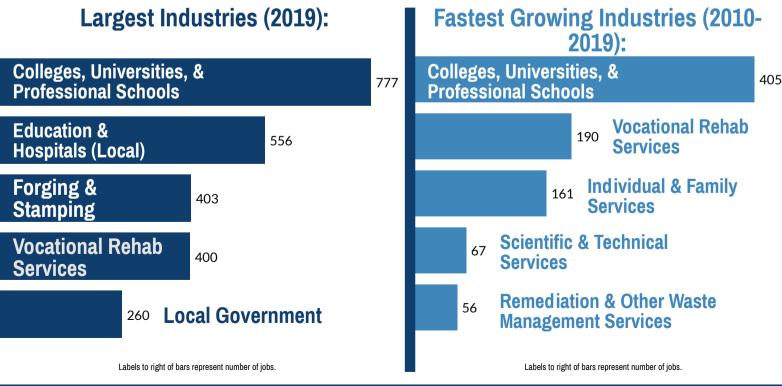
2020





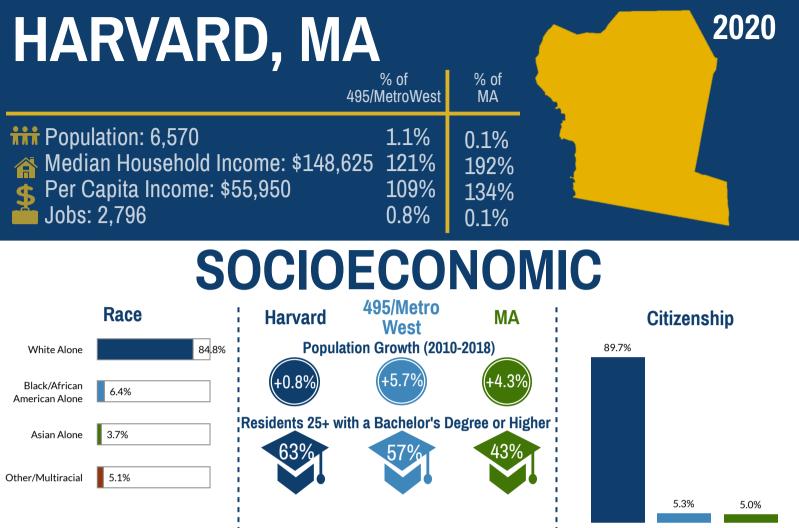
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.



Note: Percentages in this profile may not add to 100% due to . rounding.

HOUSING Total Housing Units: 1,907

Naturalized Citizen

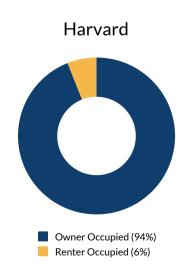
U.S. Citizen

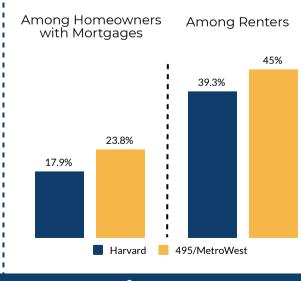
Not a U.S. Citizen

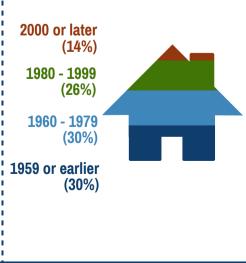
Housing Occupancy



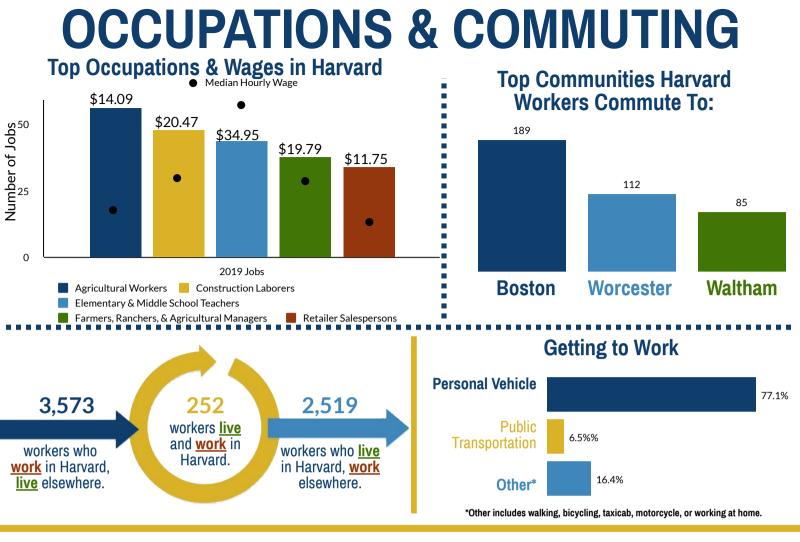
Year Structure Built

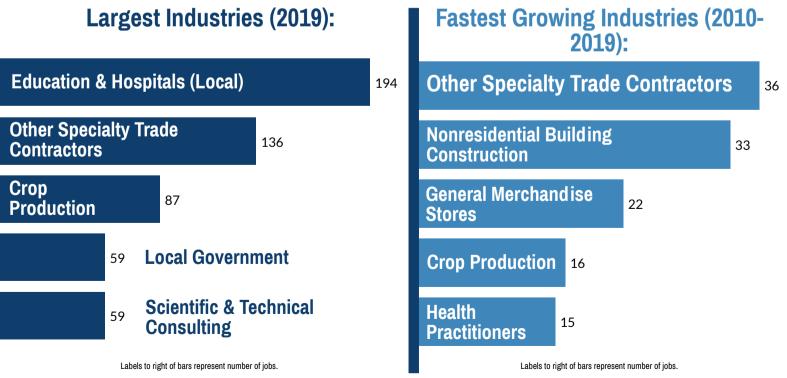






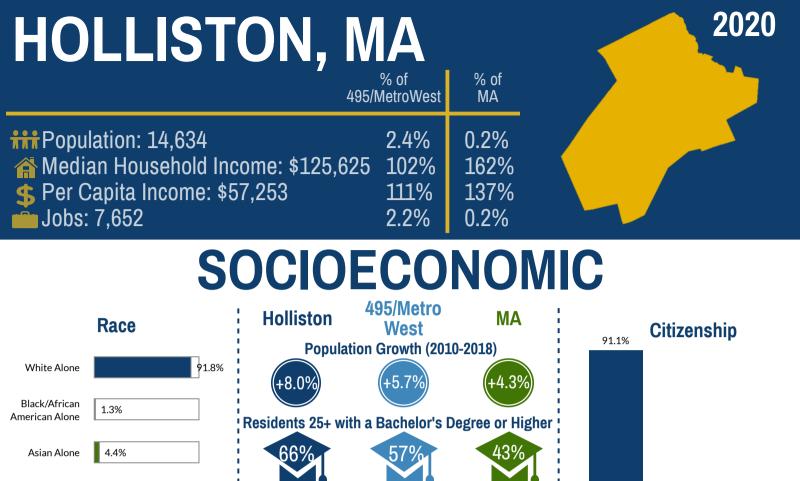
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.





2.5%

Note: Percentages in this profile may not add up to 100% due to

rounding

Other/Multiracial

HOUSING

Year Structure Built

4.4%

U.S. Citizen

Not a U.S. Citizen

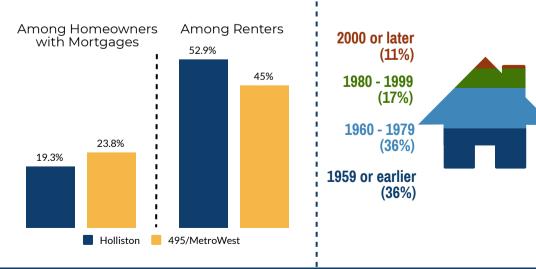
Total Housing Units: 5,329

4.5%

Naturalized Citizen

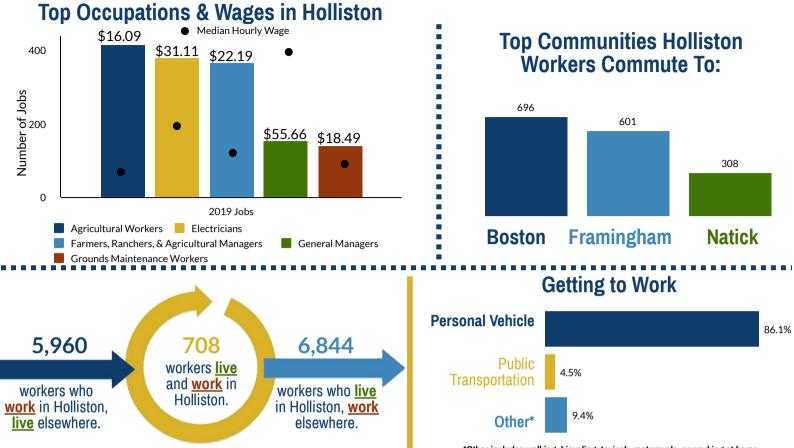


Housing Cost Burden



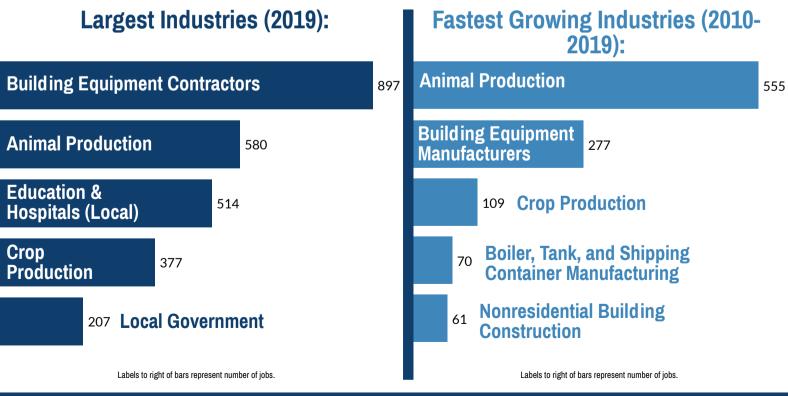
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



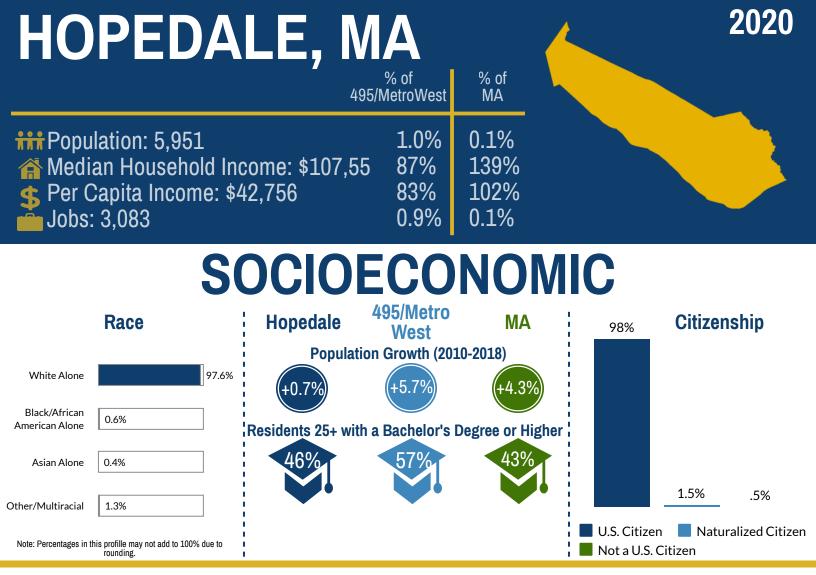


*Other includes walking, bicycling, taxicab, motorcycle, or working at home.

INDUSTRY BASE



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.





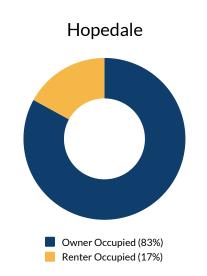
HOUSING

Total Housing Units: 2,318

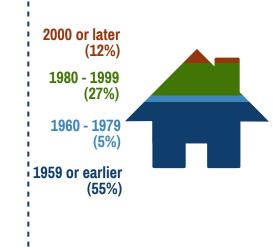
Housing Occupancy

Housing Cost Burden

Year Structure Built

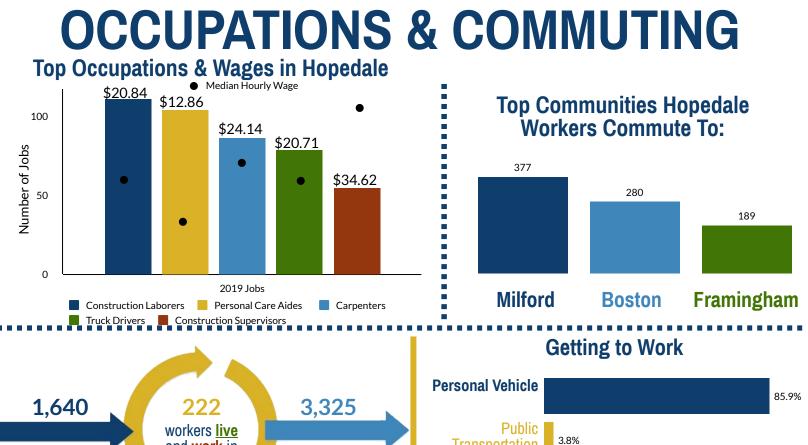


Among Homeowners Among Renters with Mortgages 45% 36.9% 23.8% 22.7% Hopedale 495/MetroWest



Sources

QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



workers who work in Hopedale, live elsewhere.

and **work** in

Hopedale.

*Other includes walking, bicycling, taxicab, motorcycle, or working at home.

10.3%

Transportation

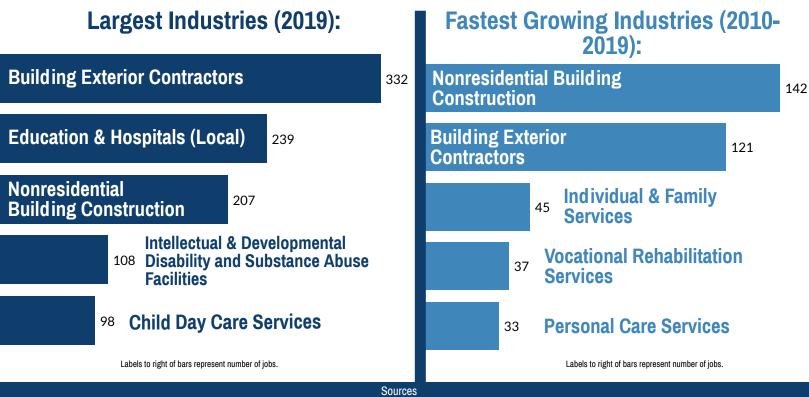
Other

INDUSTRY BASE

workers who live

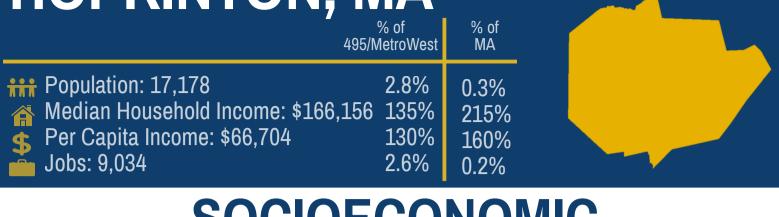
in Hopedale, work

elsewhere.

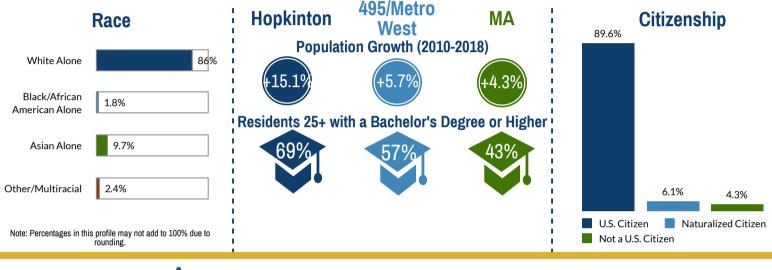


OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.

HOPKINTON, MA



SOCIOECONOMIC



HOUSING

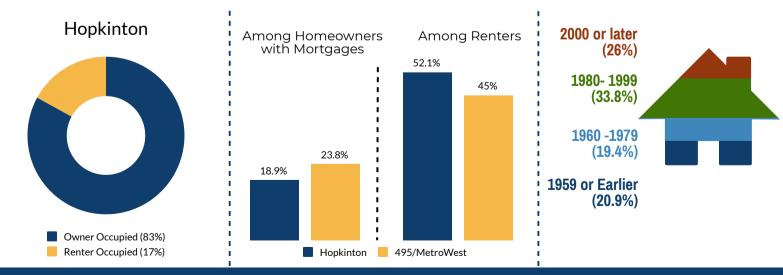
Total Housing Units: 6.344

Housing Occupancy

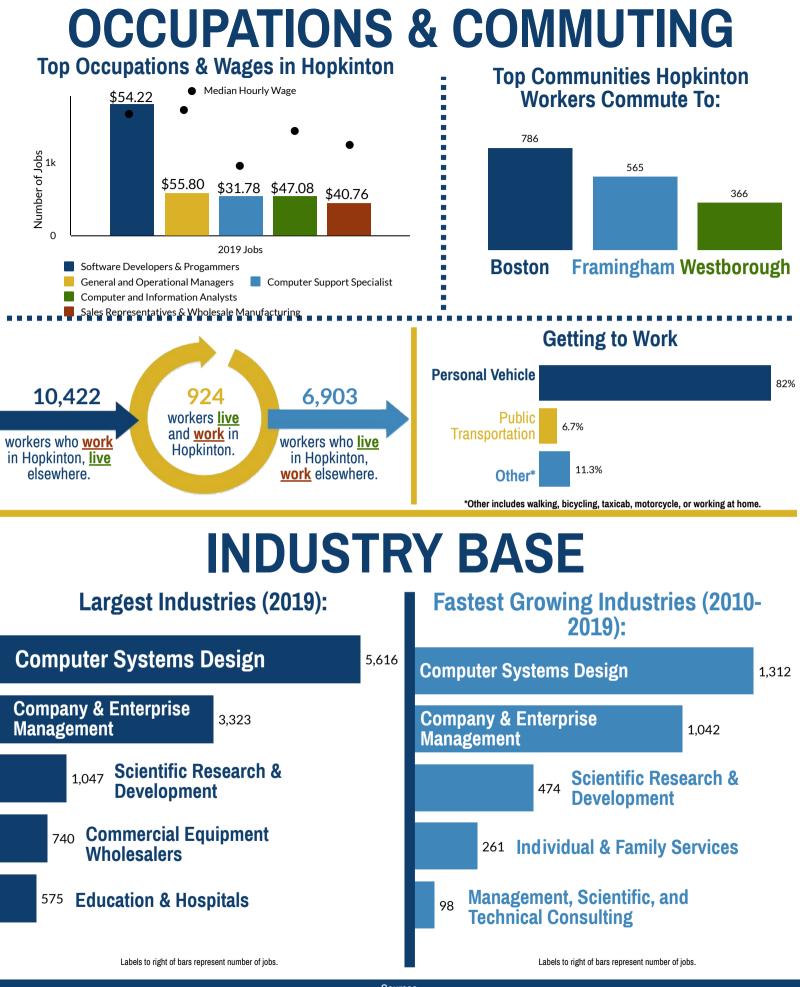
Housing Cost Burden

Year Structure Built

2020

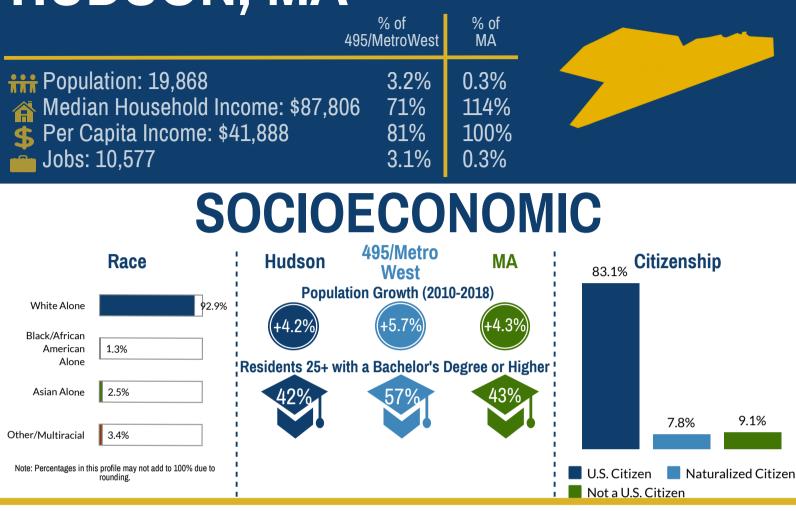


Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. <u>COMMUTING: Uni</u>ted States Census Bureau 2018, OnTheMap Application.

HUDSON, MA



HOUSING

Among Homeowners

with Mortgages

23.8%

Hudson

25.3%

Total Housing Units: 8,037

2020

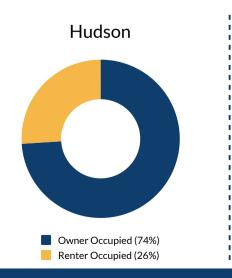
Housing Occupancy

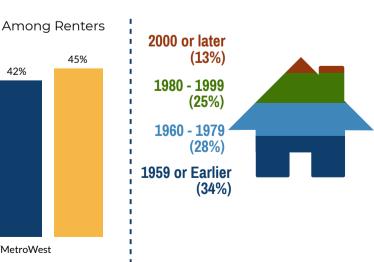
Housing Cost Burden

42%

495/MetroWest

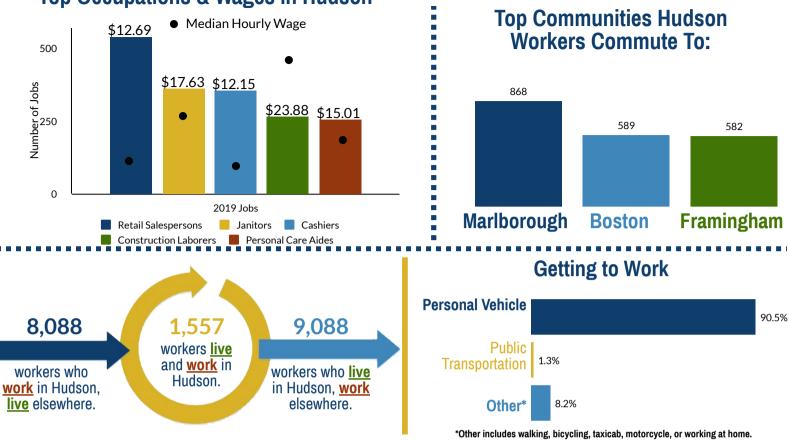
Year Structure Built

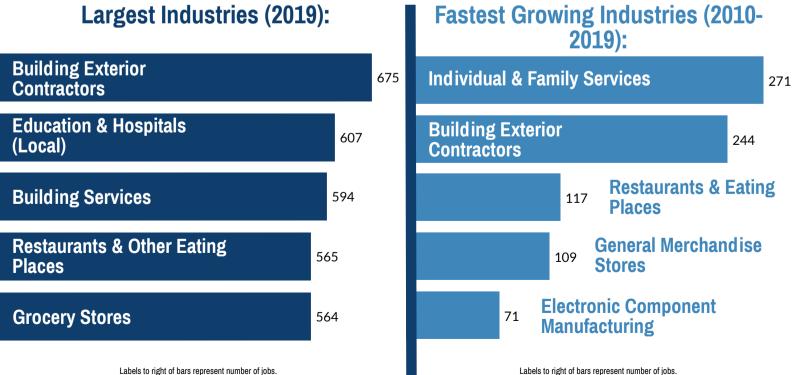




Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.







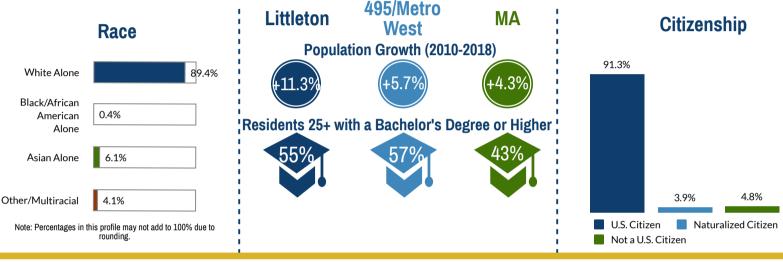
Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

LITTLETON, MA

495/	% of MetroWest	% of MA	
 Population: 9,935 Median Household Income: \$120,638 Per Capita Income: \$52,392 Jobs: 5,767 	1.6% 98% 102% 1.7%	0.1% 156% 125% 1.5%	

SOCIOECONOMIC



HOUSING

Total Housing Units: 3,729

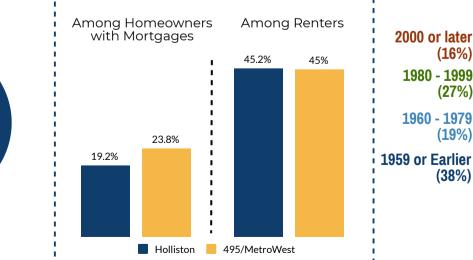
Housing Occupancy



Housing Cost Burden

Year Structure Built

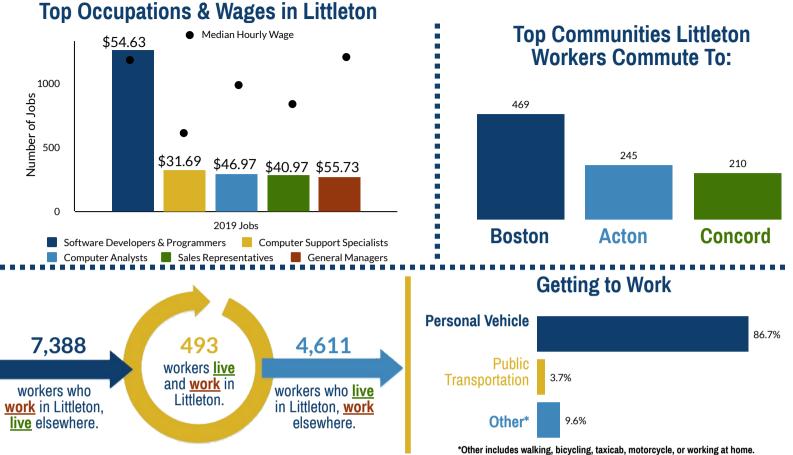
2020



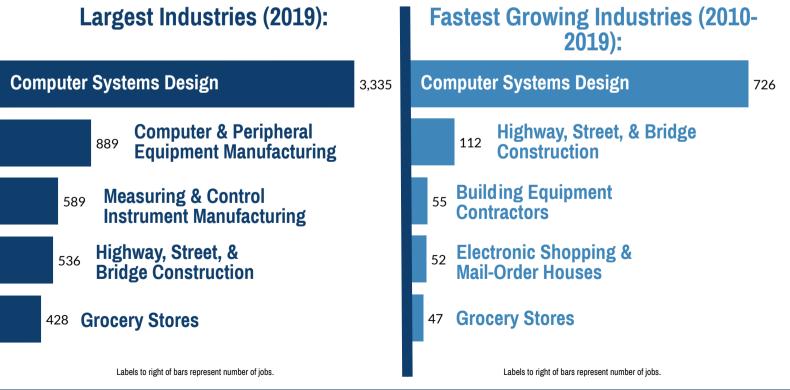


Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

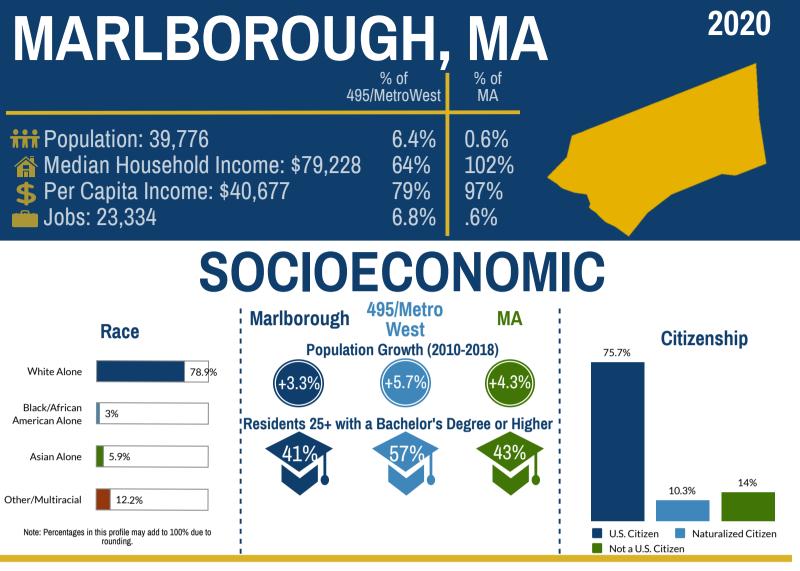
OCCUPATIONS & COMMUTING



INDUSTRY BASE



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.





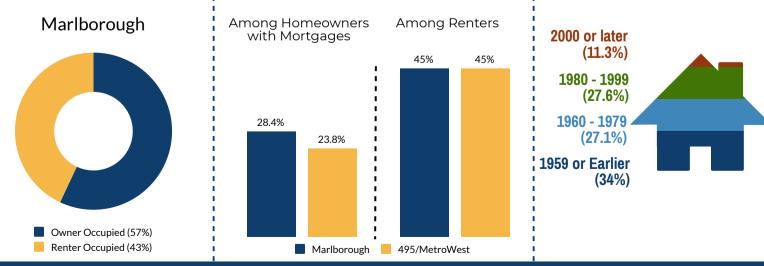
HOUSING

Total Housing Units: 17,084

Housing Occupancy

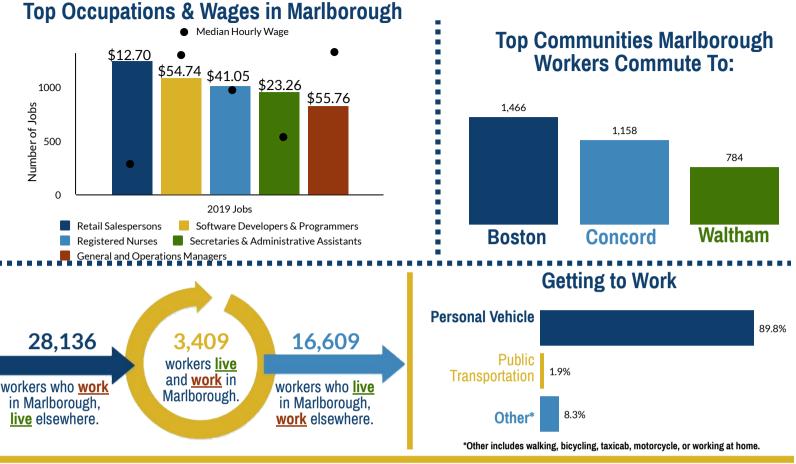
Housing Cost Burden

Year Structure Built:



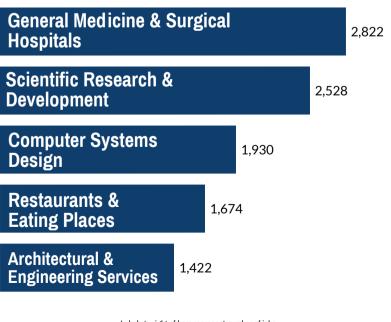
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

OCCUPATIONS & COMMUTING

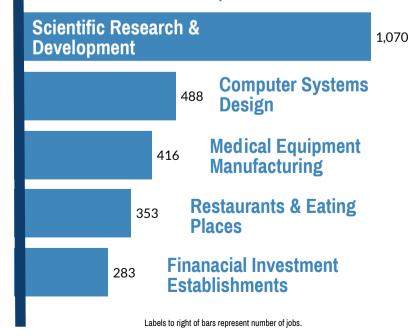


INDUSTRY BASE





Fastest Growing Industries (2010-2019):

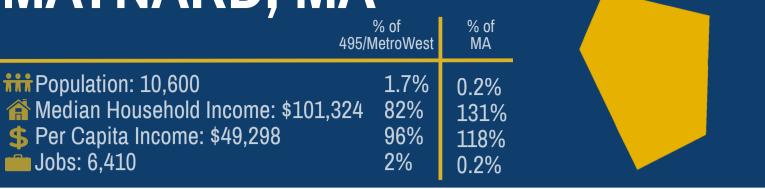


Labels to right of bars represent number of jobs.

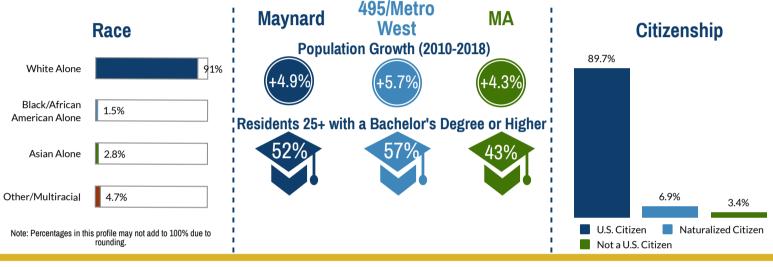
Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

MAYNARD, MA



SOCIOECONOMIC



HOUSING

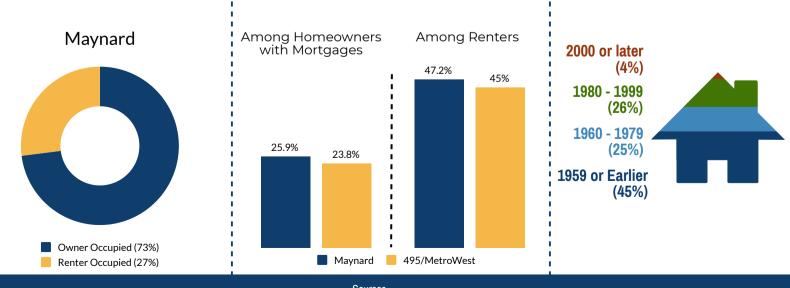
Total Housing Units: 4,605

2020

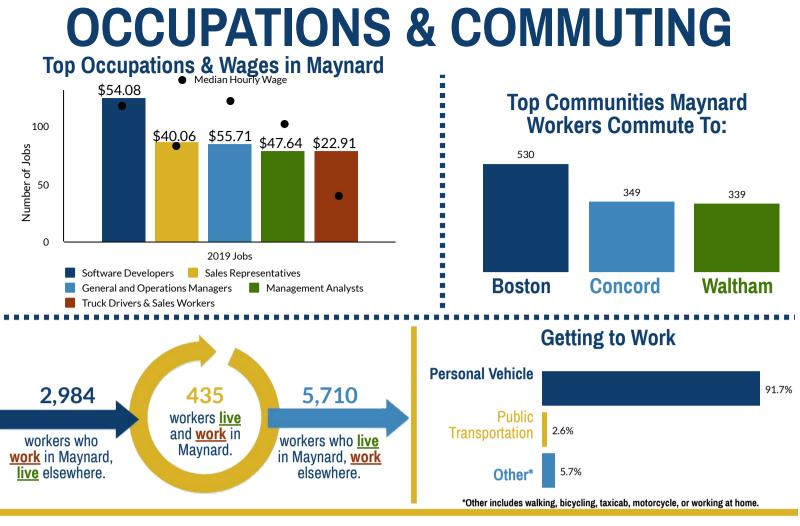
Housing Occupancy

Housing Cost Burden

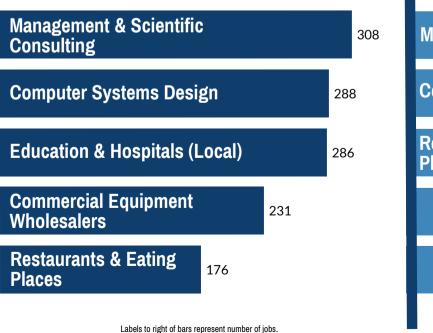
Year Structure Built:



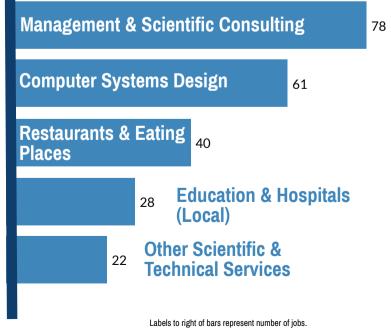
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



Largest Industries (2019):

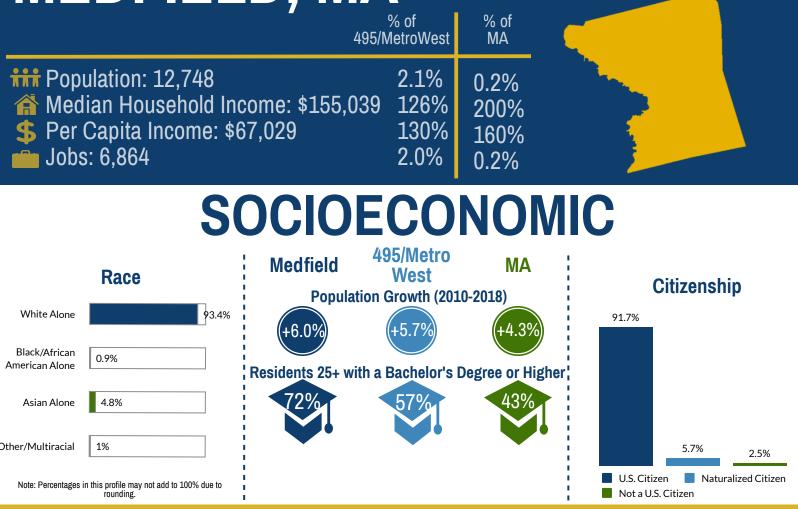


Fastest Growing Industries (2010-2019·



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. <u>COMMUTING: Uni</u>ted States Census Bureau 2018, OnTheMap Application.

MEDFIELD, MA





HOUSING

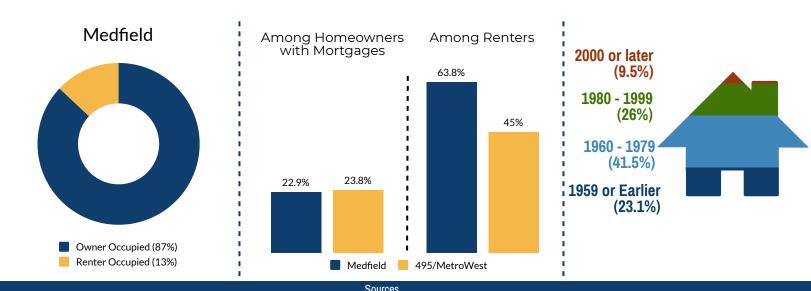
Total Housing Units: 4,362

Housing Occupancy

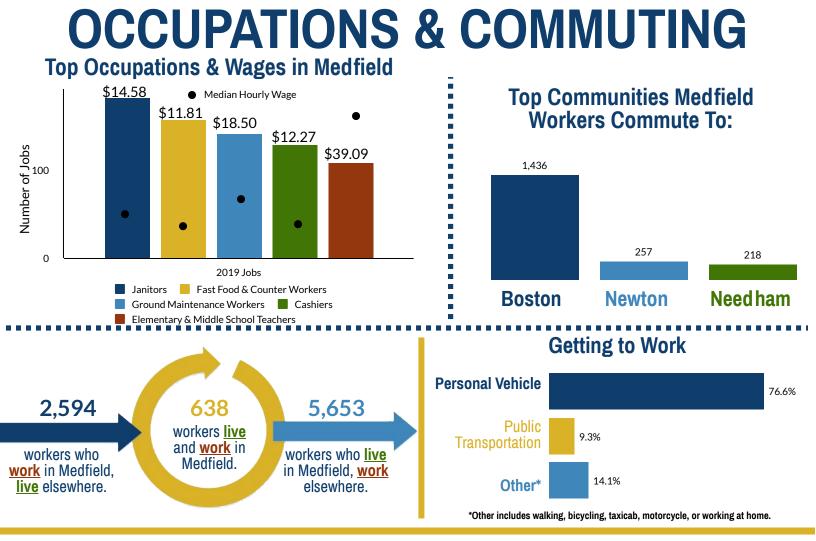
Housing Cost Burden

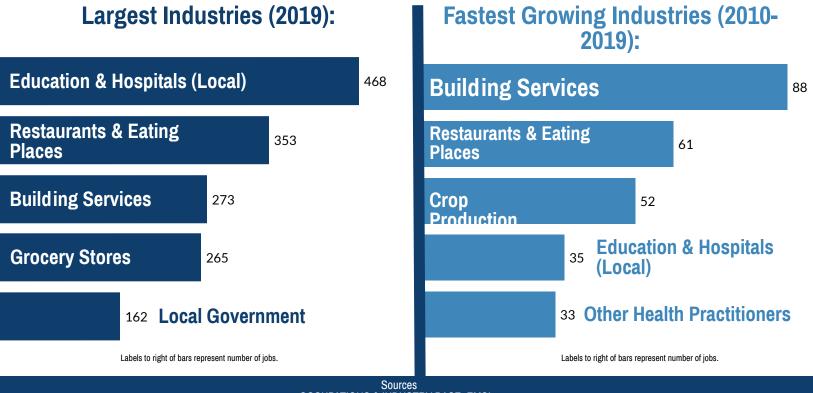
Year Structure Built

2020



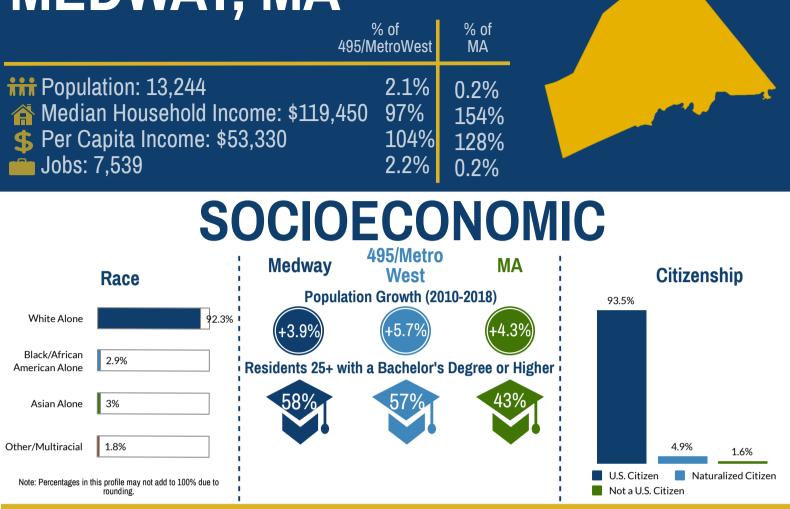
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.

MEDWAY, MA



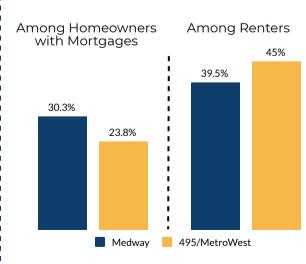
HOUSING

Housing Cost Burden

Total Housing Units: 4,914

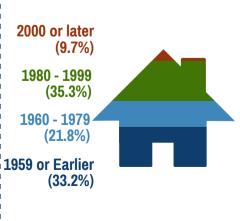
Housing Occupancy





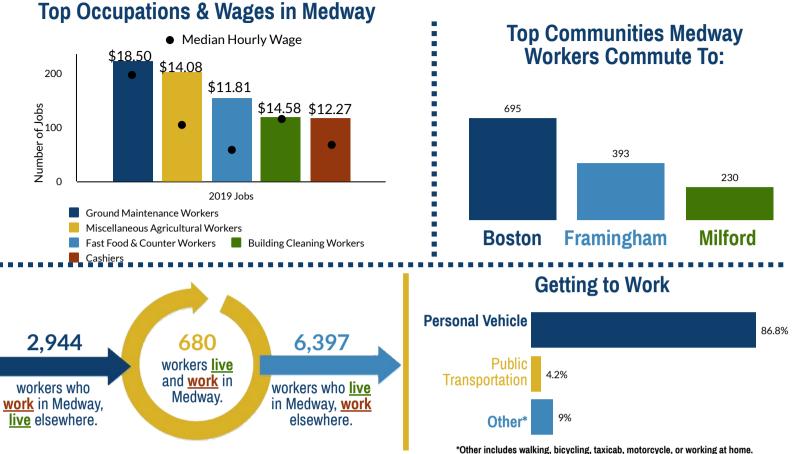
Year Structure Built

2020



Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

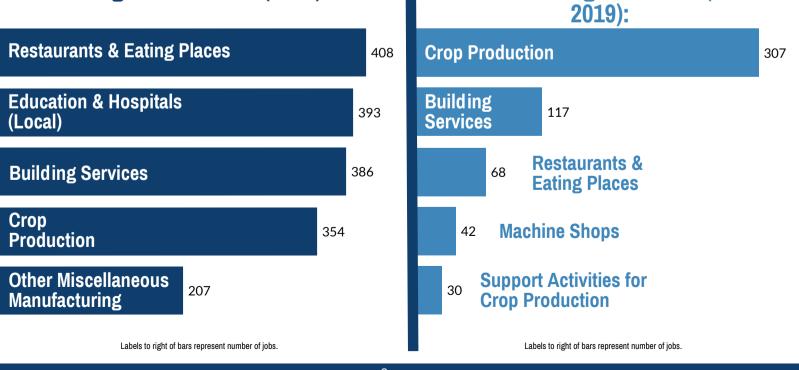
OCCUPATIONS & COMMUTING



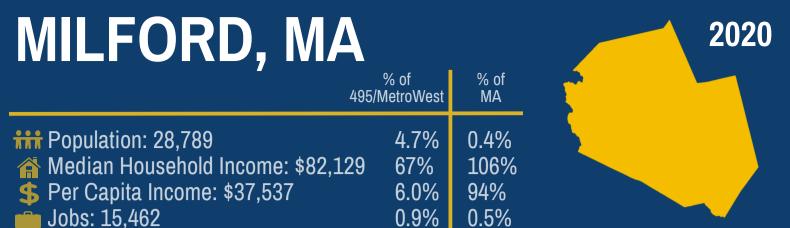
INDUSTRY BASE

Fastest Growing Industries (2010-

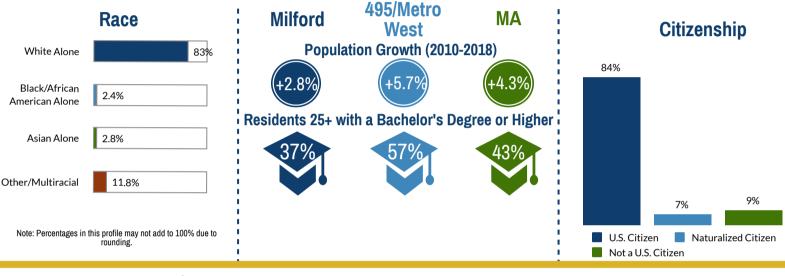
Largest Industries (2019):



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.



SOCIOECONOMIC

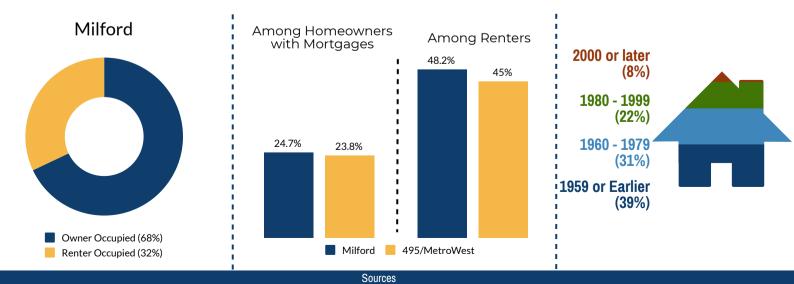


HOUSING Total Housing Units: 11,606

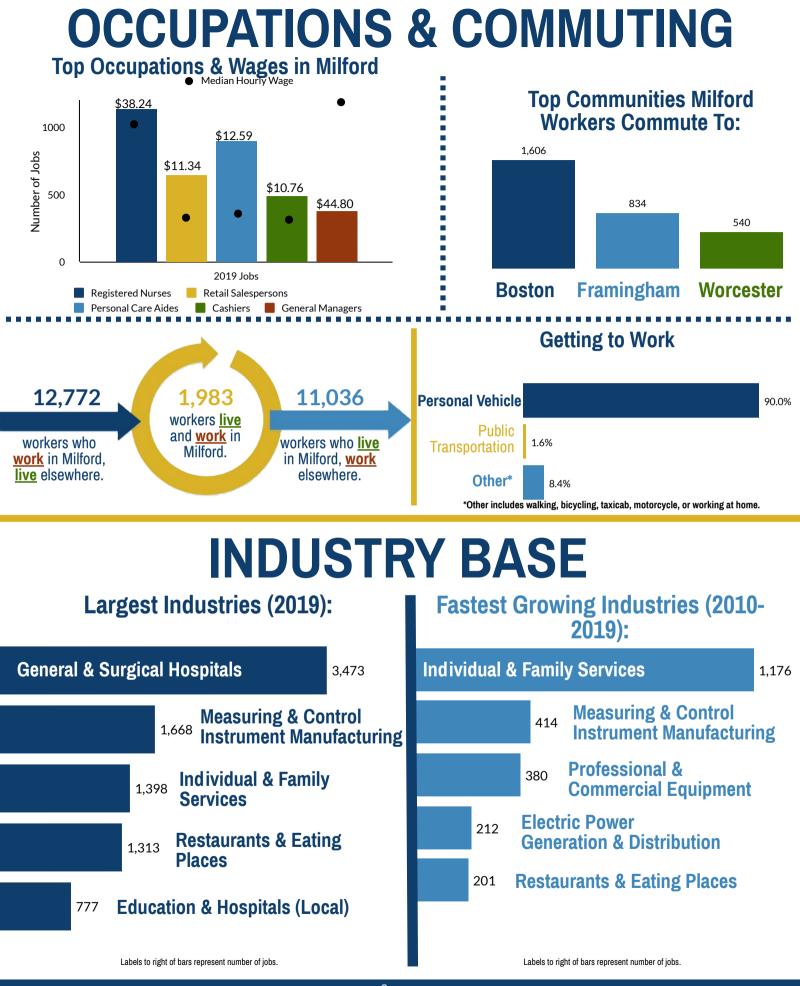
Housing Occupancy

Housing Cost Burden

Year Structure Built

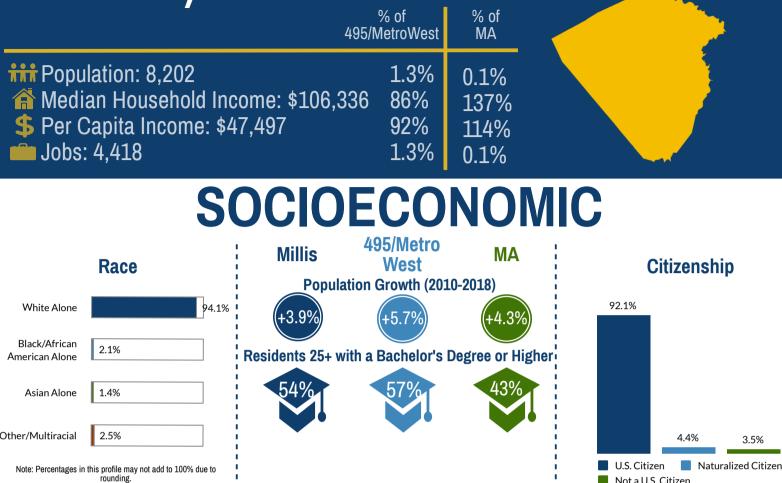


QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.

MILLIS, MA



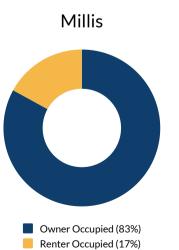


HOUSING

Total Housing Units: 3,158

Not a U.S. Citizen

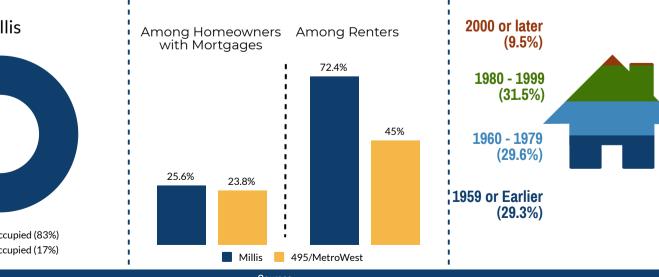
Housing Occupancy



Housing Cost Burden

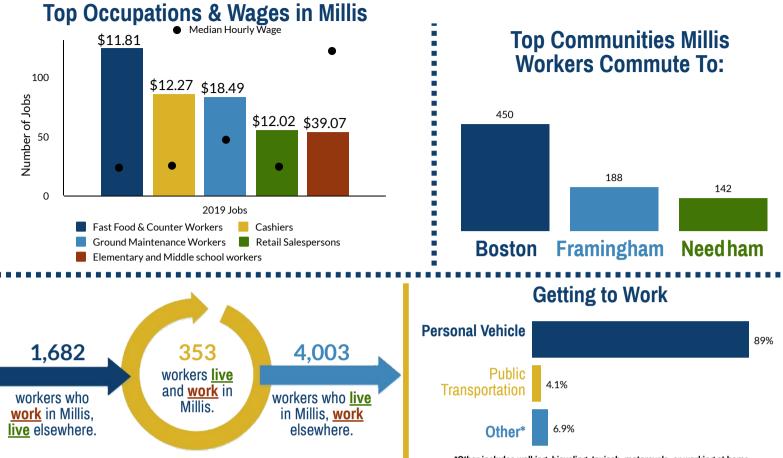
Year Structure Built

2020



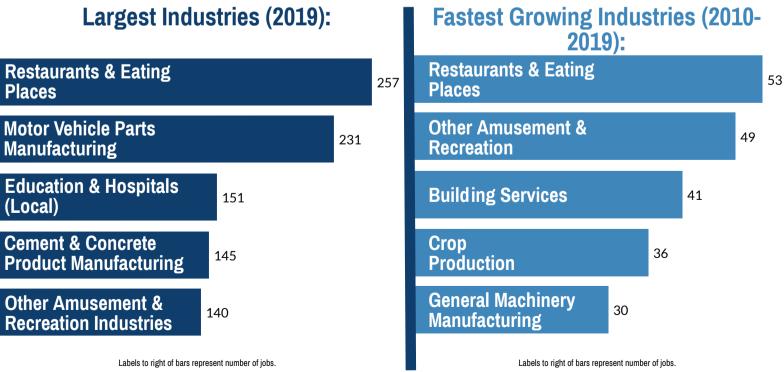
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





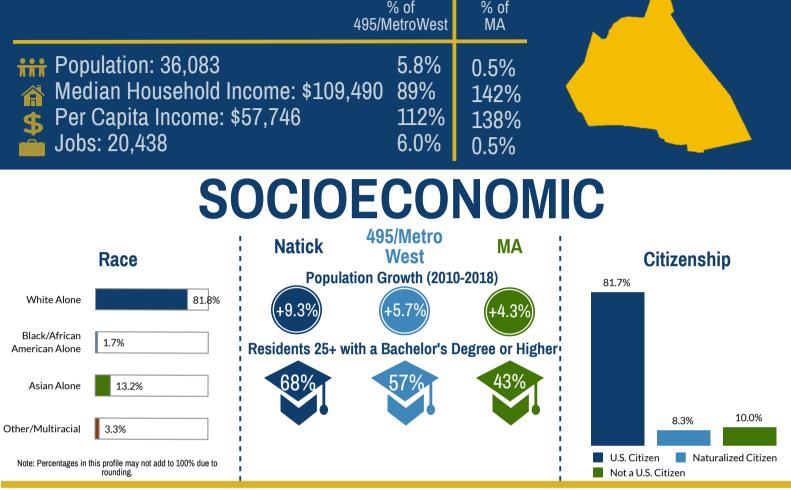
*Other includes walking, bicycling, taxicab, motorcycle, or working at home.

INDUSTRY BASE



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. <u>COMMUTING: Uni</u>ted States Census Bureau 2018, OnTheMap Application.

NATICK, MA





HOUSING

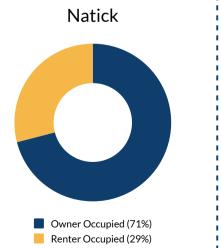
Total Housing Units: 15,046

Housing Occupancy

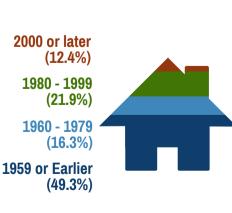


Year Structure Built

2020

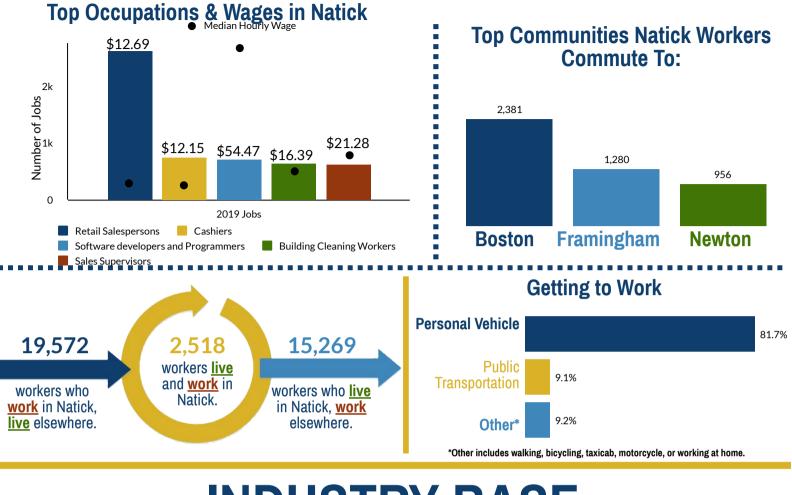


Among Homeowners Among Renters with Mortgages 45% 42.1% 26.0% 23.8% Natick 495/MetroWest

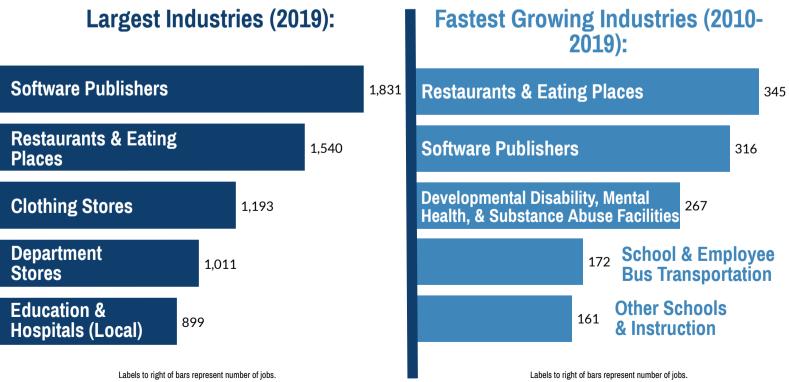


Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

OCCUPATIONS & COMMUTING

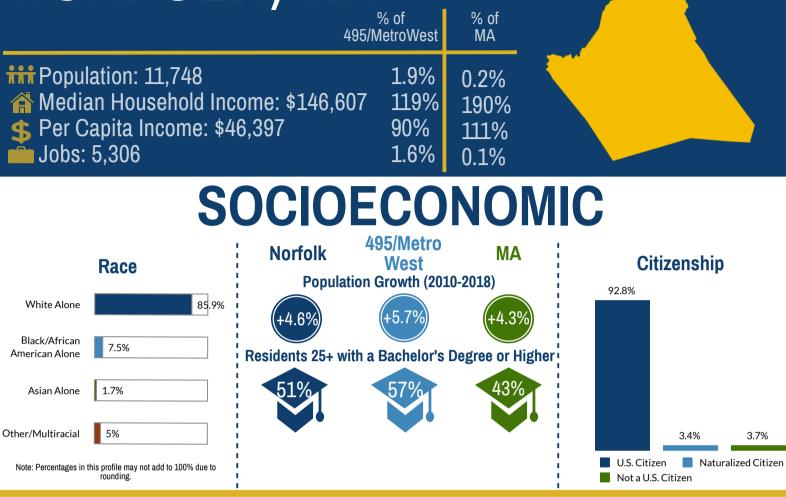


INDUSTRY BASE



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.

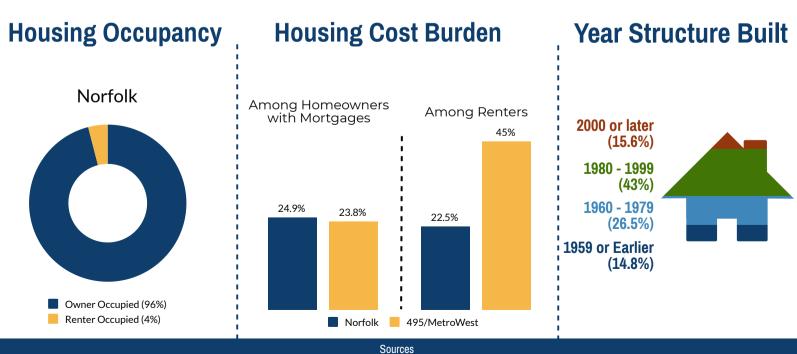
NORFOLK, MA



HOUSING

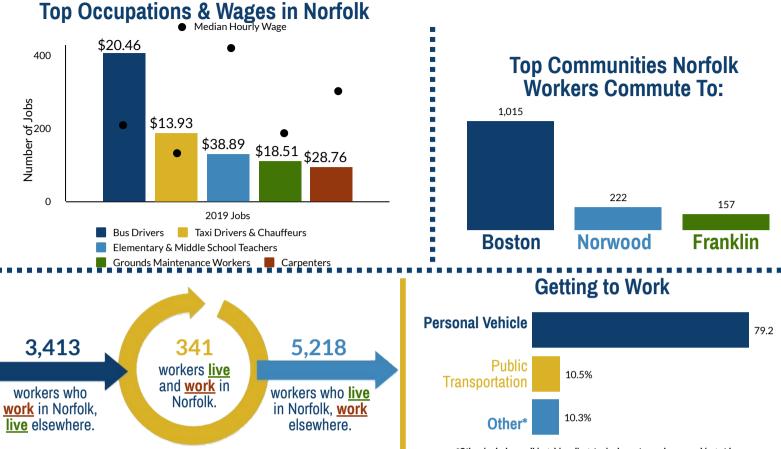
Total Housing Units: 3,370

2020



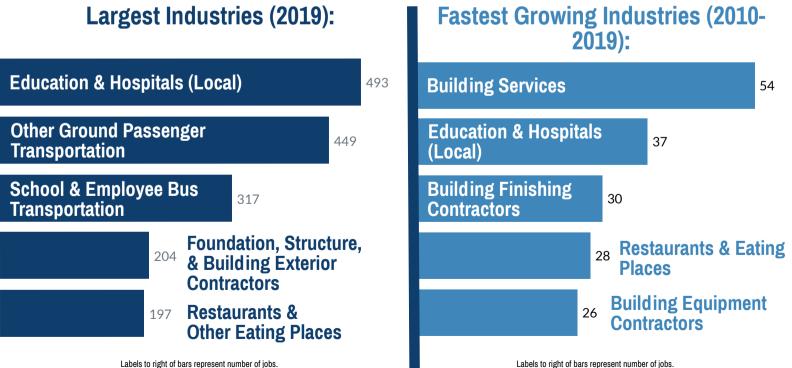
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

OCCUPATIONS & COMMUTING



*Other includes walking, bicycling, taxicab, motorcycle, or working at home.

INDUSTRY BASE

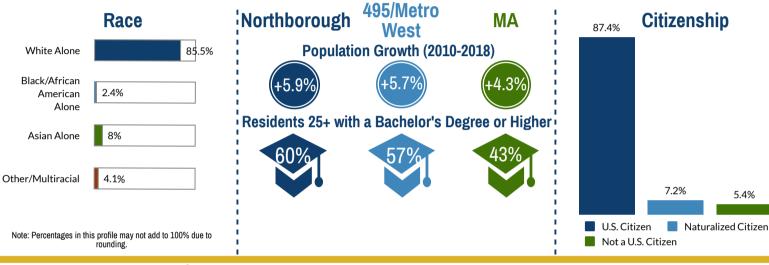


Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.

NORTHBOROUGH, MA

495/	MetroWest	MA
 Population: 14,985 Median Household Income: \$113,608 Per Capita Income: \$56,781 Jobs: 8,013 	2.4% 92% 110% 2.3%	0.2% 147% 136% 0.2%

SOCIOECONOMIC



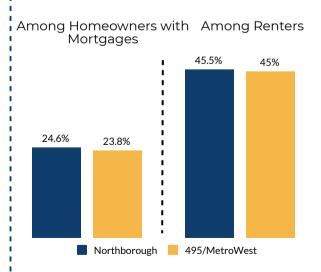
HOUSING

Total Housing Units: 5,637

Housing Occupancy

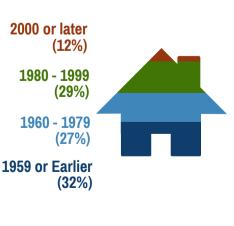


Housing Cost Burden



Year Structure Built:

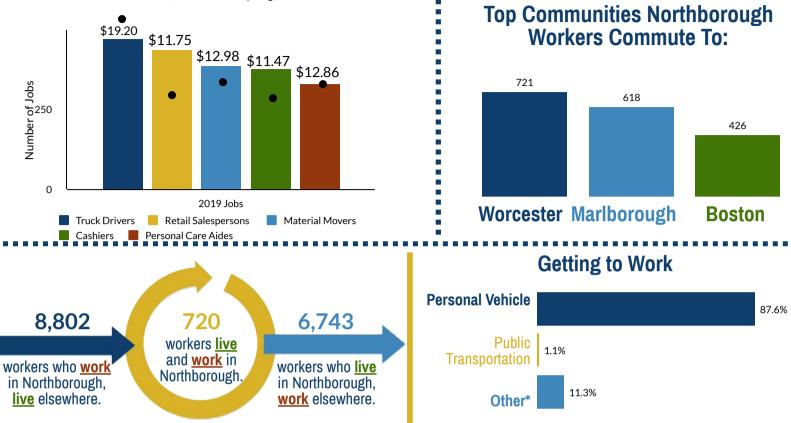
2020



Sources

QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





*Other includes walking, bicycling, taxicab, motorcycle, or working at home.

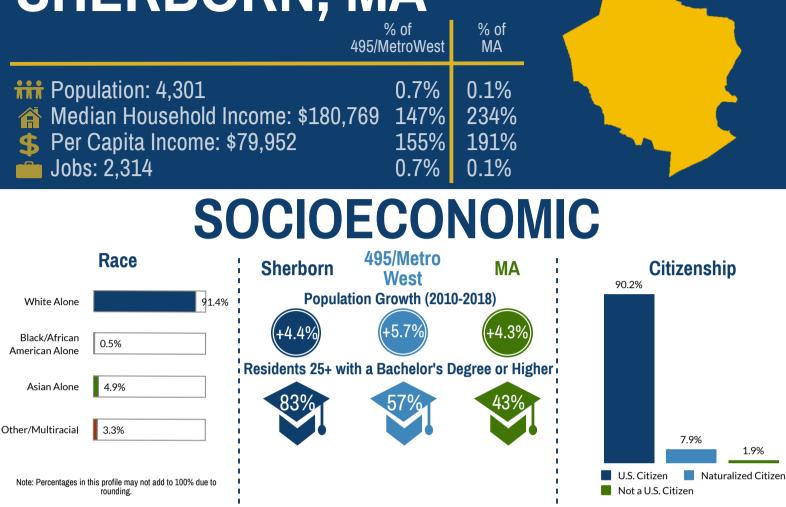
INDUSTRY BASE

Largest Industries (2019): **Fastest Growing Industries (2010-**2019): **Grocery Stores Individual & Family Services** 647 388 **Remediation Other Restaurants & Eating** 610 ²³¹ Waste Management Places **Services** 192 Express Delivery **Express Delivery Services** 604 Services **Individual & Commercial Equipment** 141 470 **Family Services Wholesalers Building Equipment** Scientific Research & 98 397 Contractors **Development Services** Labels to right of bars represent number of jobs. Labels to right of bars represent number of jobs.

> Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

SHERBORN, MA

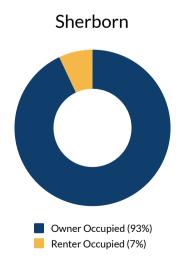


HOUSING

Total Housing Units: 1,637

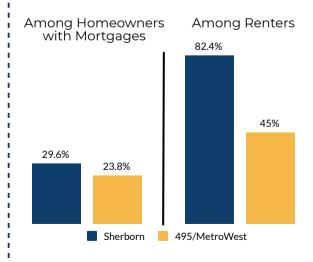
2020

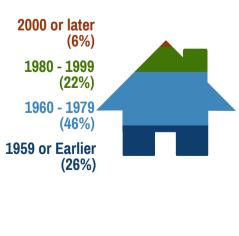
Housing Occupancy



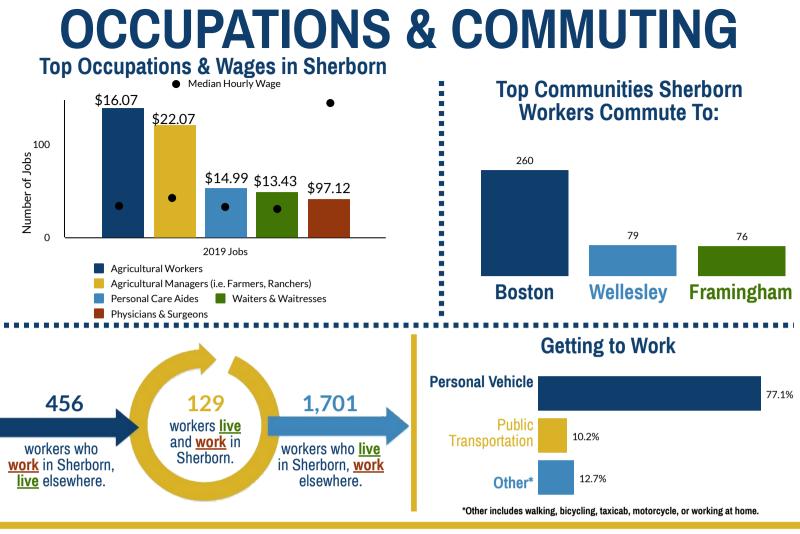
Housing Cost Burden

Year Structure Built:

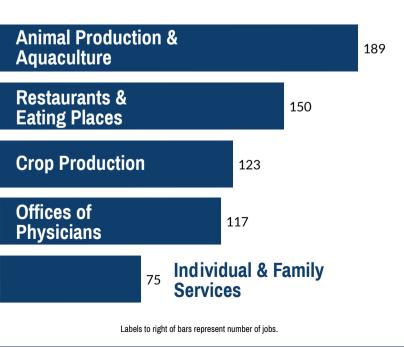




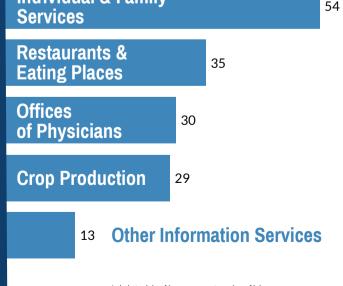
Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



Largest Industries (2019):



Fastest Growing Industries (2010-
2019):Individual & Family
Services54



Labels to right of bars represent number of jobs.

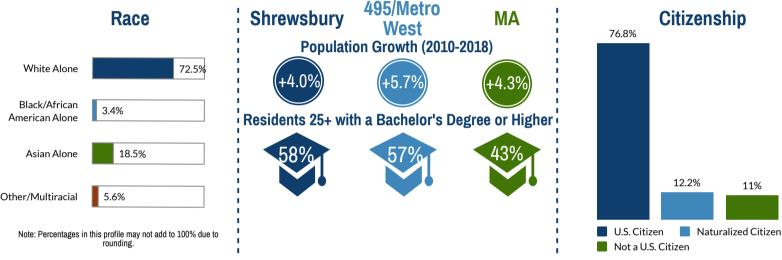
Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

SHREWSBURY, MA % of % of



SOCIOECONOMIC



HOUSING

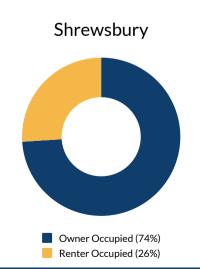
Total Housing Units: 14,207

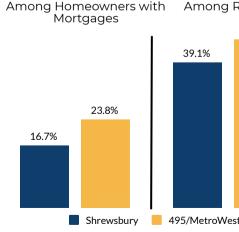
Housing Occupancy

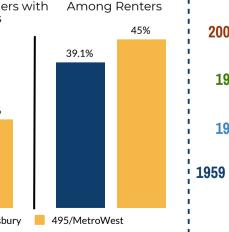
Housing Cost Burden

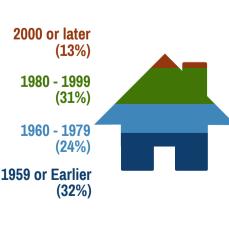
Year Structure Built:

2020





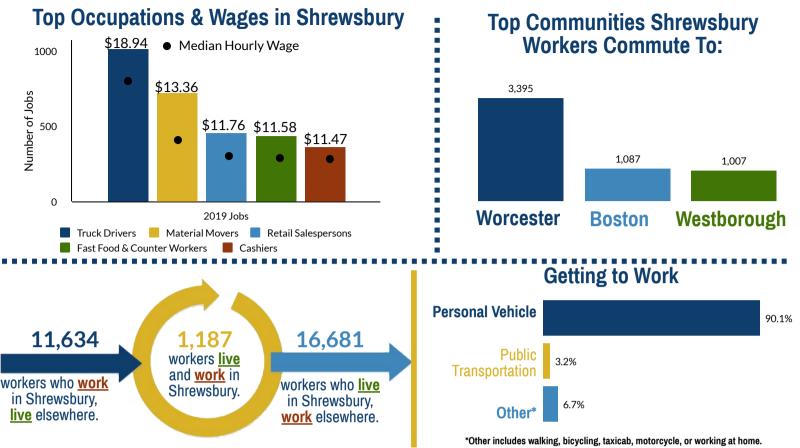




Sources

QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

OCCUPATIONS & COMMUTING



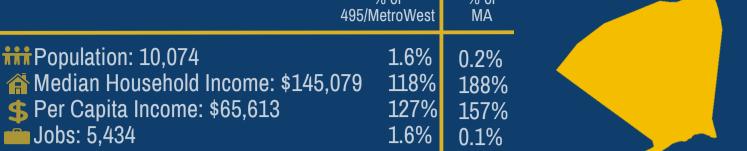
INDUSTRY BASE

Largest Industries (2019): **Fastest Growing Industries (2010-**2019): **Express Delivery Services Express Delivery Services** 1,548 494 **Education & Hospitals Restaurants & Eating** 1.030 184 (Local) Places **Restaurants & Eating Other Health** 165 1.004 Places **Practitioners** Grocery 94 531 Home Health Care Services Stores **Home Appliance Other Fabricated Metal** 90 496 Manufacturing Manufacturing Labels to right of bars represent number of jobs. Labels to right of bars represent number of jobs.

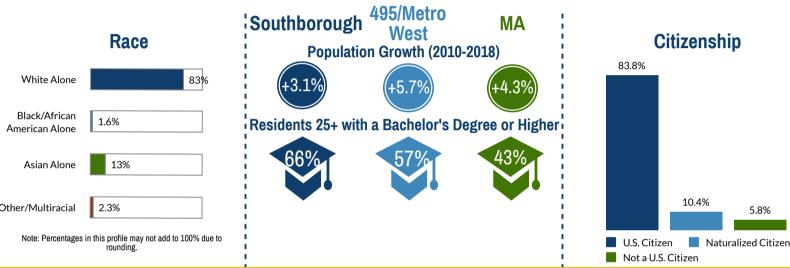
> Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

SOUTHBOROUGH, MA



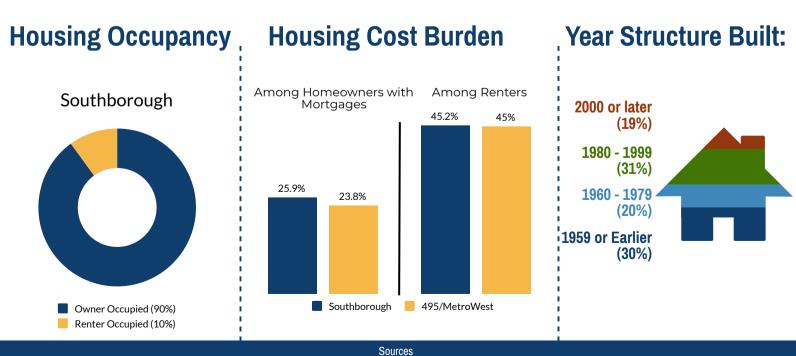




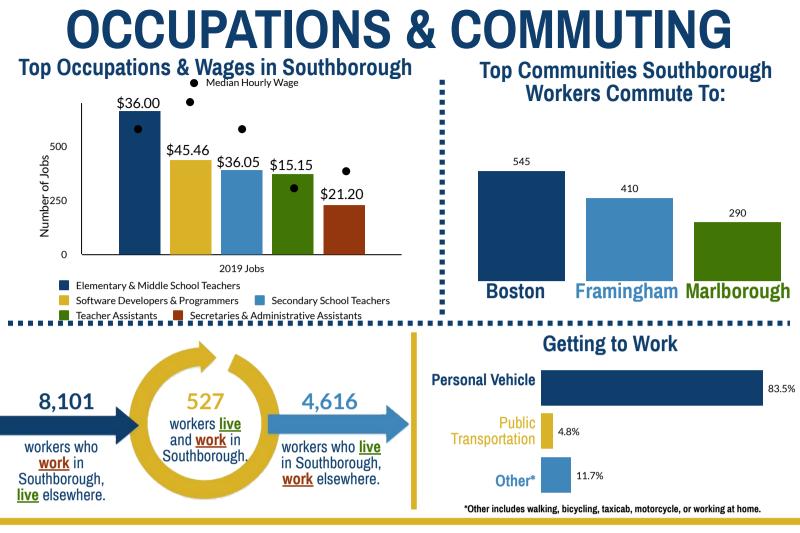
HOUSING

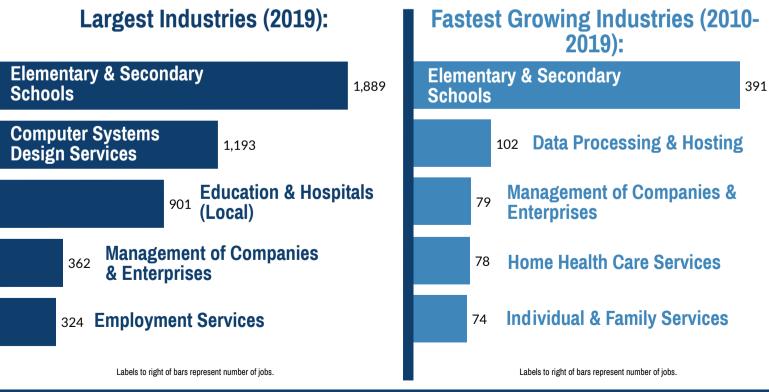
Total Housing Units: 3,614

2020

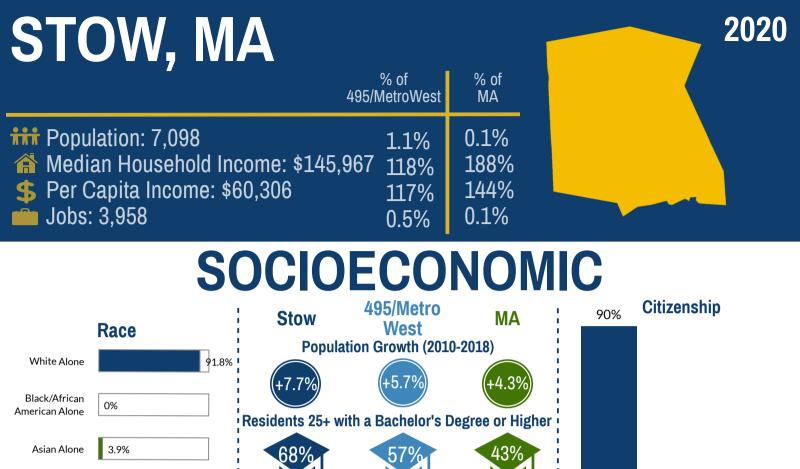


Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.



Housing Occupancy

4.3%

Note: Percentages in this profile may not add to 100% due to rounding

Other/Multiracial

Housing Cost Burden

HOUSING

Year Structure Built:

Total Housing Units: 2,645

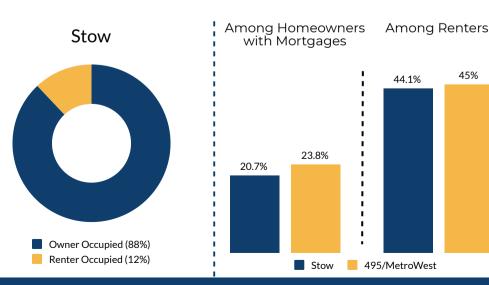
6%

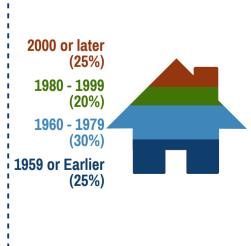
U.S. Citizen

Not a U.S. Citizen

4%

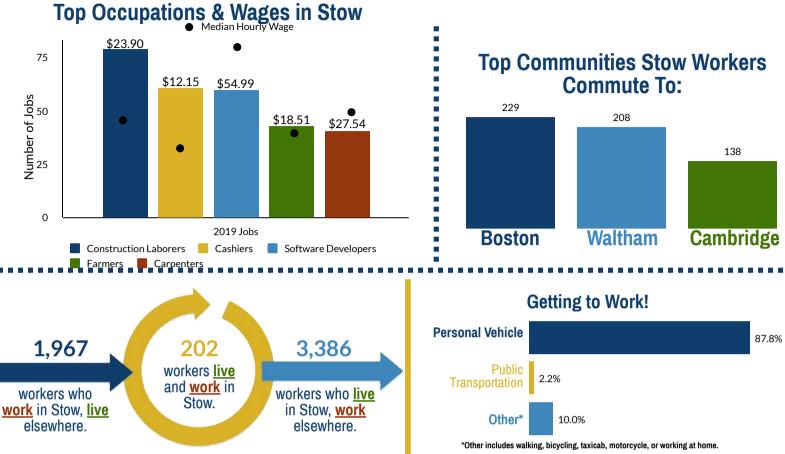
Naturalized Citizen



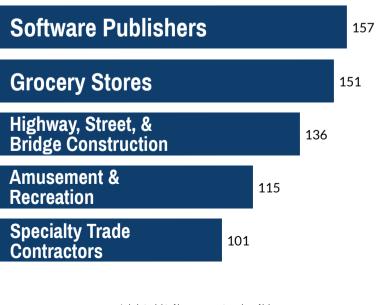


Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





Largest Industries (2019):



Fastest Growing Industries (2010-
2019):Amusement and Recreation Industries34



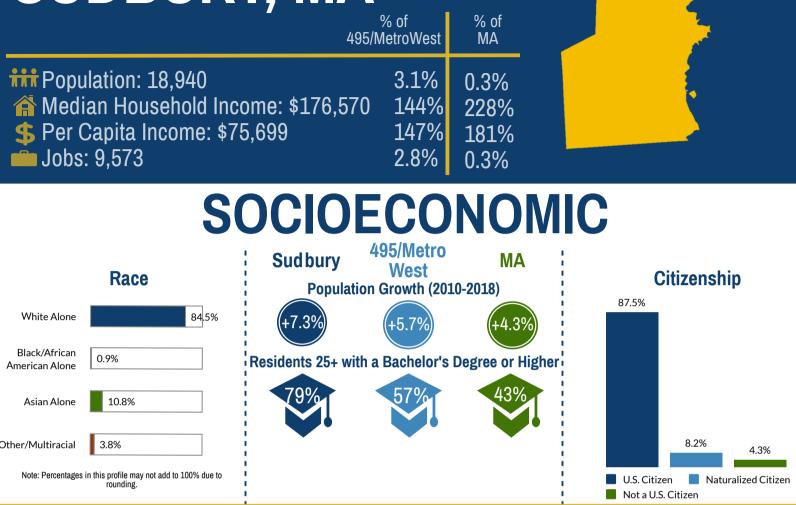
Labels to right of bars represent number of jobs.

Labels to right of bars represent number of jobs.

Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.

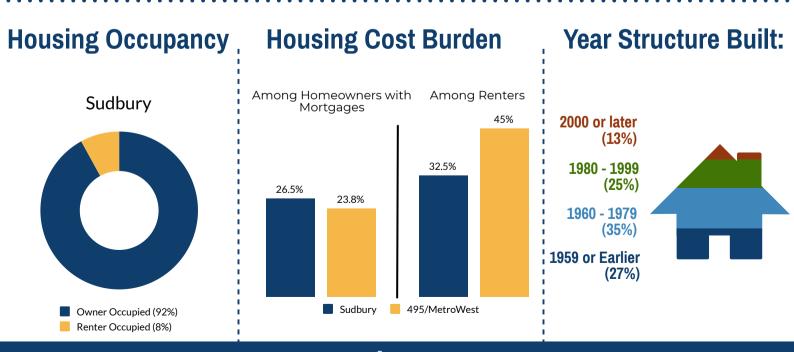
SUDBURY, MA



HOUSING

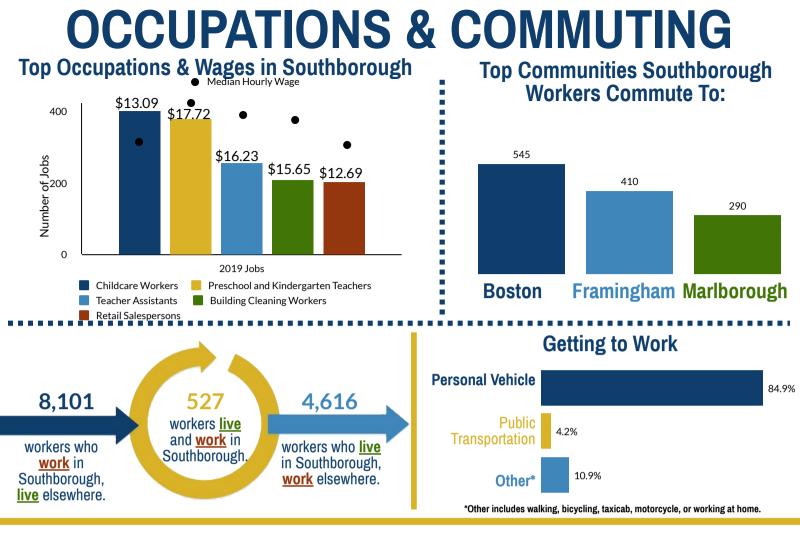
Total Housing Units: 6,498

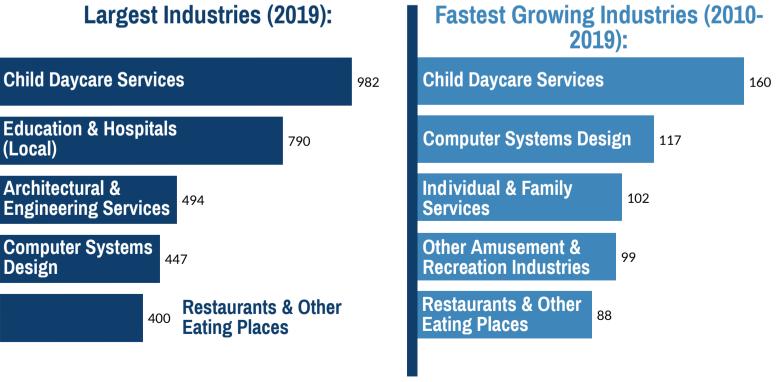
2020



Sources

QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

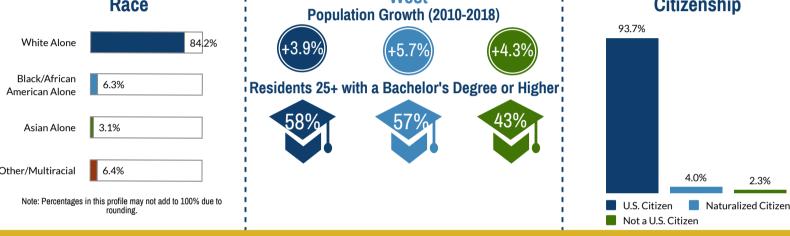




Sources OCCUPATIONS & INDUSTRY BASE: EMSI. <u>COMMUTING: Uni</u>ted States Census Bureau 2018, OnTheMap Application.

UPTON, MA

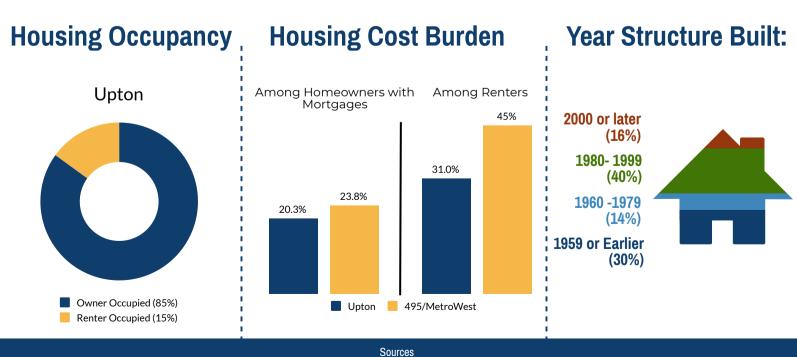




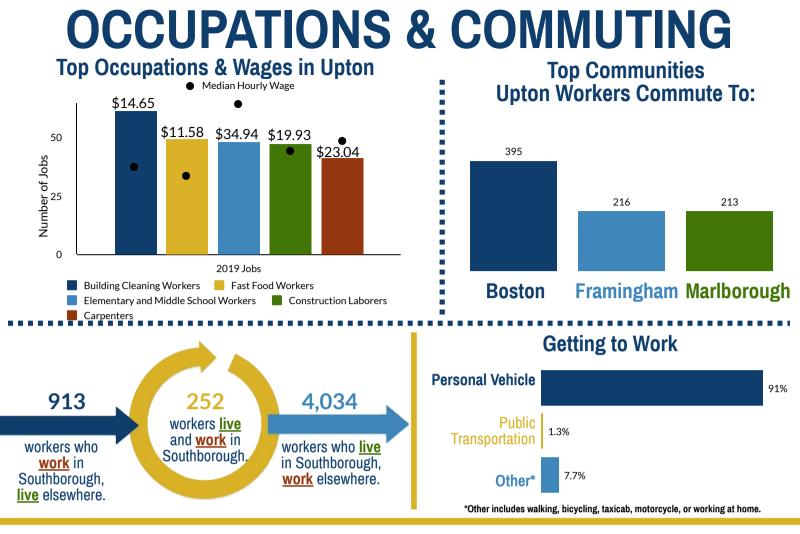
HOUSING

Total Housing Units: 2,852

2020



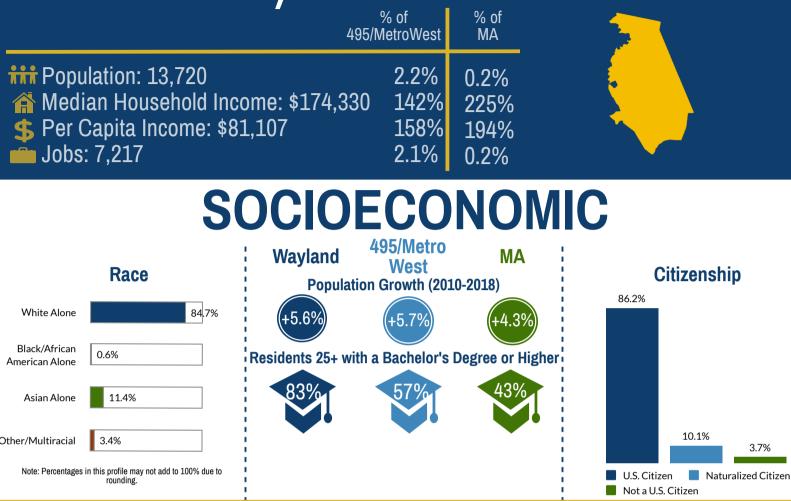
QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



Largest Industries (2019): **Fastest Growing Industries (2010-**2019): **Education & Hospitals (Local) Outpatient Care Centers** 211 25 **Restaurants & Other Restaurants an Other Eating** 144 21 **Eating Places** Places **Specialty Trade** Local Government 19 105 Contractors **Building Finishing Education &** 11 104 Contractors Hospitals (Local) **Outpatient Care** 77 8 Local Government Centers Labels to right of bars represent number of jobs. Labels to right of bars represent number of jobs.

> Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.

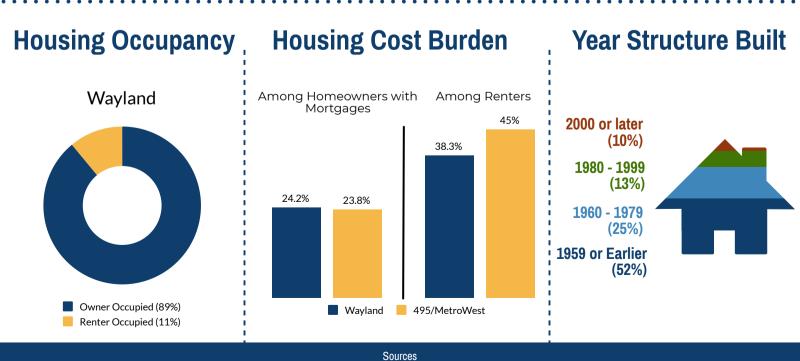
WAYLAND, MA



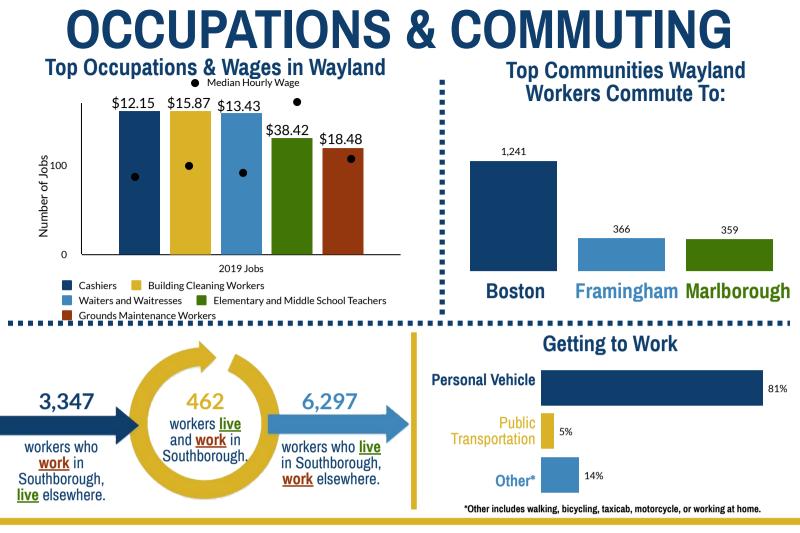
HOUSING

Total Housing Units: 5,265

2020



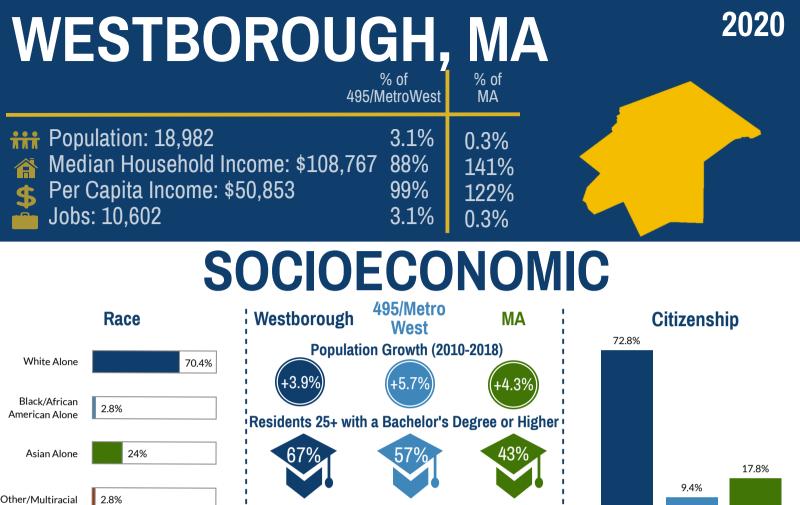
QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.



Largest Industries (2019): **Fastest Growing Industries (2010-**2019): Other Amusement & Recreation **Education & Hospitals (Local)** 554 94 Industries **Restaurants & Other Restaurants & Other Eating** 451 93 **Eating Places** Places **Individual & Family Grocery Stores** 63 342 Services Education Other Amusement & 55 265 & Hospitals (Local) **Recreation Industries** Nonresidential **Building Services** 47 187 **Building Services** Labels to right of bars represent number of jobs. Labels to right of bars represent number of jobs.

> Sources OCCUPATIONS & INDUSTRY BASE: EMSI.

COMMUTING: United States Census Bureau 2018, OnTheMap Application.







HOUSING

Total Housing Units: 7,447

U.S. Citizen

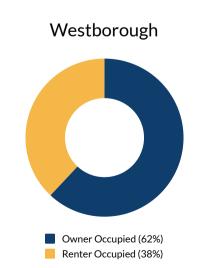
Not a U.S. Citizen

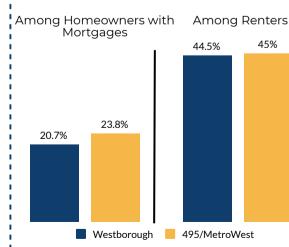
Housing Occupancy

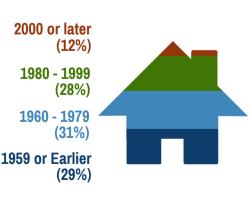
Housing Cost Burden

Year Structure Built

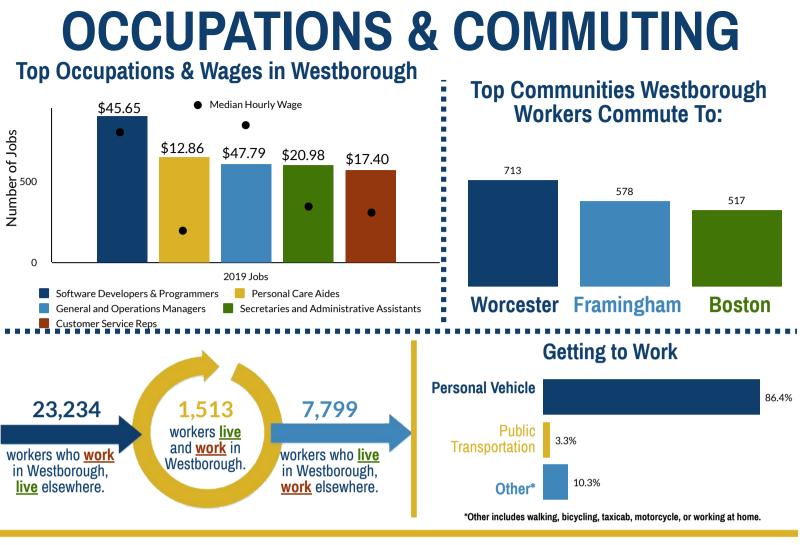
Naturalized Citizen

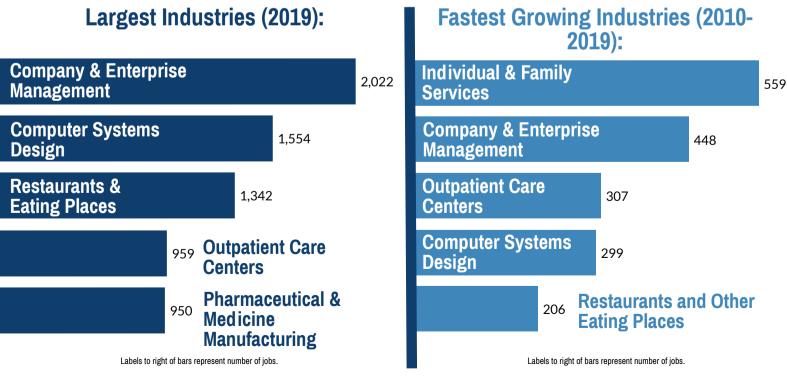






Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.





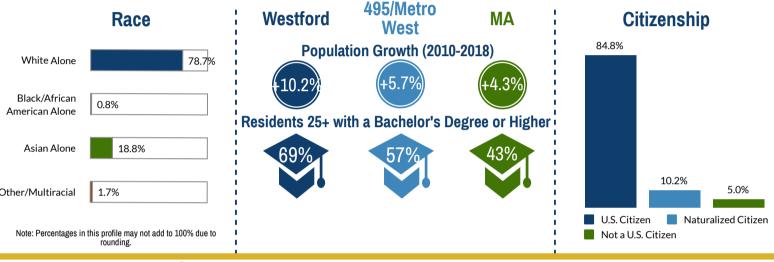
Sources OCCUPATIONS & INDUSTRY BASE: EMSI. <u>COMMUTING: Uni</u>ted States Census Bureau 2018, OnTheMap Application.

WESTFORD, MA % of

495/MetroWest		MA
 Population: 24,194 Median Household Income: \$141,173 Per Capita Income: \$53,692 Jobs: 12,820 	4.0% 115% 104% 3.7%	

SOCIOECONOMIC

% of



HOUSING

Total Housing Units: 8,683

Housing Occupancy

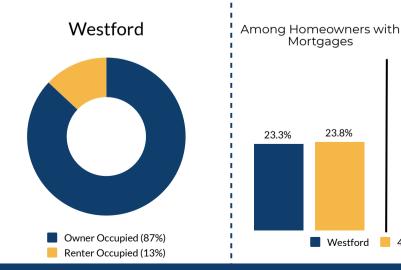
Housing Cost Burden

40.3%

45%

Year Structure Built

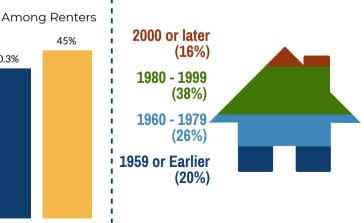
2020



Mortgages

23.8%

Westford

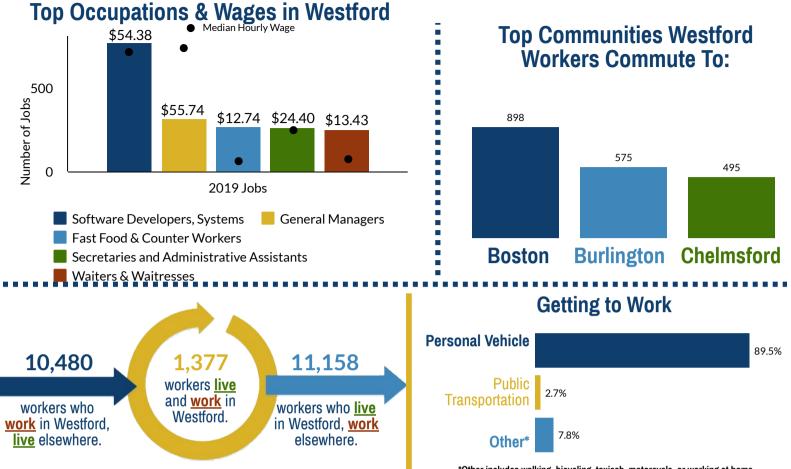


Sources

495/MetroWest

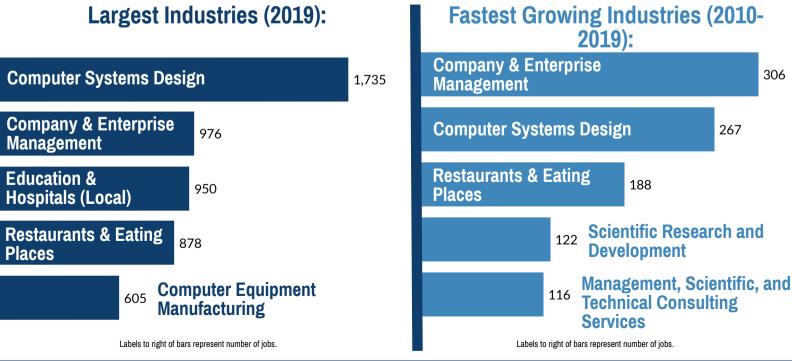
QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

OCCUPATIONS & COMMUTING



*Other includes walking, bicycling, taxicab, motorcycle, or working at home.

INDUSTRY BASE



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. <u>COMMUTING: Uni</u>ted States Census Bureau 2018, OnTheMap Application.

WRENTHAM, MA

Hedian Household Income: \$113,017 Per Capita Income: \$50,810 Jobs: 6,943

SOCIOECONOMIC 495/Metro

495/MetroWest

1.9%

92%

99%

2.0%

% of

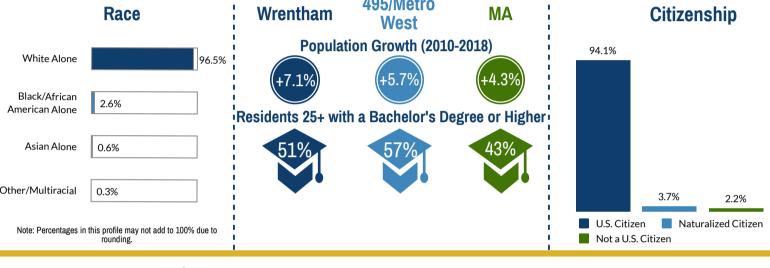
MA

0.2%

146%

122%

0.2%



HOUSING

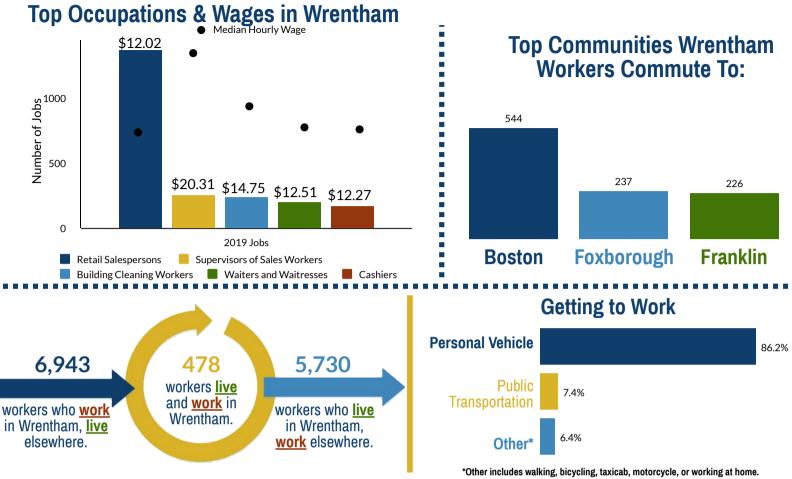
Total Housing Units: 4,240

2020

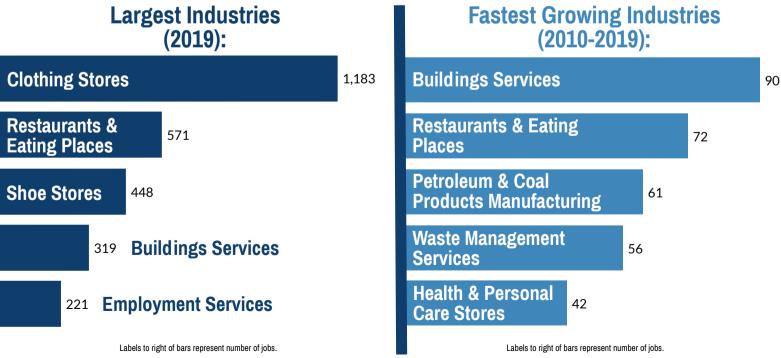
Housing Occupancy Housing Cost Burden Year Structure Built Wrentham 2000 or later Among Homeowners with Among Renters (13%) Mortgages 57.1% 1980 - 1999 45% (35%) 1960 - 1979 (24%) 23.8% 21.8% 1959 or Earlier (28%) Owner Occupied (83%) Wrentham 495/MetroWest Renter Occupied (17%)

Sources QUICK FACTS: U.S. Census Bureau, 2018 ACS 5-Year; EMSI, 2019 Jobs (includes self-employed workers) SOCIOECONOMIC & HOUSING: U.S. Census Bureau, 2018 ACS 5-year.

OCCUPATIONS & COMMUTING



INDUSTRY BASE



Sources OCCUPATIONS & INDUSTRY BASE: EMSI. COMMUTING: United States Census Bureau 2018, OnTheMap Application.

